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# FINANCIAL TIME



French property Crisis with no end



Managing stress Healthy worker. healthy office



France & Germany :: An open relationship



TOMORROW'S Weekend FT

The surgeon's

World Business Newspaper

#### **Germany unveils** \$1.9bn programme to create jobs

The German government yesterday unveiled a four-year DM3bn (\$1.9bn) wage subsidies pro-gramme aimed at creating jobs for the long-term unemployed. Bonn said it expects about 180,000 jobs to be created during the program, unveiled after talks with employers and trade union. Page 14; German TV race, Page 2

Andreotti faces preliminary hearing: Giulio Andreotti, seven times prime minister of Italy, faces a preliminary hearing in Palermo over whether there is sufficient evidence to send him to trial for his alleged links with the Mafia. Page 3

Cadbury in \$2.5bn Dr Pepper bid: Cadbury Schweppes took a multi-billion dollar gamble on the world's soft drinks market, pitting itself against Coca-Cola and PepsiCo as it launched a \$2.5bn bid for the Dr Pepper/Seven Up companies. Page 15 and Lex; Cadbury defends bid, Page 19; Coca-Cola results, Page 17

Football star faces FA charges:



French soccer star Eric Cantona (left), was charged by the English Football Association with bringing the game into disrepute for leaping into the stands to attack a spectator during a game against Crystal Palace in London. The Manchester United striker could also face criminal charges over the inci-

dent. Manchester United saw £3m (\$4.7m) wiped off its value as shares were marked down.

EU ministers discuss Europol role: EU ambitions to establish a cross-border European police intelligence agency took a step forward after ministers agreed to include terrorism within the scope of the force two years after it is set up.

Kobe quake hits P&G profits: Procter & Gamble yesterday issues a profits warning because its Japanese headquarters and one manufacturing plants had been put out of action by the Kobe earth-quake. Page 15; Results, Pages 17, 18

explosion yesterday of a Chinese rocket carrying a telecommunications satellite has dealt a serious blow to China's satellite programme. Page 14; Pledge to settle claim, Page 8 Akal takeover to cost \$314m: Semi-Tech

Global, the Hong Kong company controlled by Mr

Fallure hits China satellite plans: The

James Ting, will take control of Akai Electric in a deal which values Akai at Y31.4bn (\$314m). Page 15 Veba announces C&W alliance: Veba, one of Germany's biggest private telecoms operators, yes-

terday announced a strategic alliance with Cable and Wireless of the UK. Page 15; Background, Page Alcatel wins satellite deal: Alcatel Espace, the French space telecommunications group, has won a

\$500m contract to supply WorldSpace of the US with three broadcasting satellites for millions of listeners in Asia, Africa and the Caribbean. Page 8 Jordan and PLO sign accord: Jordan and the Palestine Liberation Organisation signed a wide-ranging co-operation accord yesterday designed to

settle a dispute over the future of occupied Arab East Jerusalem and economic relations. Page 8 Delta Air Lines results improve: Delta Air Lines, the third-biggest US carrier, followed United Airlines and American Airlines, the biggest and sec

ond biggest, in reporting a sharp improvement in results for the quarter to December. Page 17 US figures highlight economic growth: New orders for DS durable goods rose by 1.4 per cent last month and by 13.9 per cent in the year to December,

underlining the economic expansion. Page 6 Spain seeks \$970m aid: Spain yesterday submitted a request for Pta130bn (\$970m) in state aid for the lossmaking Iberia airline, citing the sharp fall in the peseta as one of the main reasons for its application to the European Commission.

IMF aid for Russla stalled: The IMF is unlikely to reach an agreement with Russia during the current round of negotiations over a \$6.25bn standby loan to help finance the government's economic stabilisation programme. Page 2

Australian opposition leader quits: Australian federal opposition leader, Alexander Downer quit after weeks of rumours and following his party's poor opinion poll showings. Page 7

STOCK MARKET MEDICES	III GOLD
New York lunchtime: Dow Jones Ind Av	New York: Cornex (Feb) \$381.7 (380)
Europe and Per East: CAC40 1,826.28 (+23.82) DAX 2,030.69 (+3.85) FT-SE 100 3,007.3 (+25.1) Nikkel 18,070.8 (+88.64)	close\$381.0 (381.3
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dilemma

## IMF to give Mexico standby loan of \$7.76bn

Crawford in Mexico City and George Graham in Washington

The Mexican government and the International Monetary Fund signed a letter of intent yesterday for the biggest IMF standby loan ever - an 18-month \$7.76bn credit to help the country through its financial crisis.

In the agreement, the subject of two weeks of intense negotia-tions between IMF executives and Mexican finance officials, Mexico pledged to implement an economic adjustment programme involving a tight monetary policy, cuts in government spending

and other measures designed to Mr Michel Camdessus, the IMF keep inflation and public managing director, said the finances under control.

Mr Guillermo Ortiz, finance secretary, said the adjustment

programme would allow Mexico to meet IMF macroeconomic targets, including 1.5 per cent eco-nomic growth this year and more than 4 per cent growth in 1996. Mr Miguel Mancera, head of the central bank, said the government would run a fiscal surplus this year and would implement an overhaul of the tax code to

raise additional revenue. The

IMF board of directors will con-

sider the loan on February 1 but

passage is virtually guaranteed.

urgency of the Mexican crisis was reflected "in the unprecedented access to the IMF's resources and the accelerated consideration of Mexico's request".
The previous largest IMF facil-

ity was a credit over three years for India in the early 1980s, amounting to just over \$5bn. News of the announcement helped strengthen the Mexican peso, which at midday was trading at 5.685 pesos to the US dol-lar, up from Wednesday's close of

announcement after falling 0.94 per cent in light morning trading. Brokers said that the package was likely to push the market higher throughout the day, but that a strong and sustained recovery was unlikely until the proposed US \$40bn loan guarantee deal is approved by the US Congress. However, Senator

upwards immediately after the

Trent Lott, the majority whip in the US Senate, said it would be "a week or two before we get to legislation". He warned it would probably not come up for debate in the Senate until after consideration of a constitutional amendment requiring a balanced bud-

get. That measure faces a substantial list of amendments and the likelihood of delaying tactics from opponents.

Mr José Angel Gurria, Mexican foreign minister, yesterday signalled Mexican frustration at the slow progress of the package through the US Congress. US Administration officials yester-day kept up their campaign for the loan guarantees.

President Bill Clinton warned in a satellite address to the Davos economic forum that failure to pass the legislation would have "grave consequences" and ran the risk of spreading Mexico's problems throughout the region.

In Washington, Mr Warten Christopher, the US secretary of state, urged members of Congress not to "load up this package with conditions unrelated to the economic thrust of our effort".

"By encumbering a package vital to the the health of the Mexican economy, such conditions threaten to undermine their own intended goal of encouraging reform in Mexico," Mr Christopher told the House of Representatives international relations committee yesterday.

Three critical mistakes along a trail to trouble, Page 4 Editorial Comment, Page 13

#### Board says it will look for better offer

# Wellcome rejects Glaxo's \$14.7bn bid as 'inadequate'

By Daniel Green and David Wighton in London

Wellcome rejected the £9.2bn (\$14.7bn) bid by drugs industry rival Glaxo yesterday as "inadequate" and took the unusual step of putting itself up for sale.

Mr John Robb, Wellcome's chairman and chief executive, said the bid undervalued the company. The substantial savings that could be made within a combined company was one reason why the offer was regarded as too low.

The board has concluded that its only responsible course of action is to seek a better offer for the company than the present Glaxo offer," Mr Robb said. Glaxo has declared its offer

final unless another bidder inter-

Sir Richard Sykes, chief executive of Glaxo, said: "I am disap pointed by Wellcome's reaction Glazo remains convinced that the proposed merger is not only in the best interests of both Wellcome and Glaxo shareholders, but that it will also secure Britain's leading position in the pharmaceutical industry."

Mr Robb admitted, however, that the Wellcome Trust's decision to sell its 39.5 per cent stake in Wellcome to Glaxo meant that the company's 115 years of independence would end. He urged the Trust not to sign

an irrevocable undertaking to

Wellcome's advisers, Baring Brothers and Morgan Stanley. would find a higher bidder.

The Trust has nothing to lose [by not signing] as Glaxo must proceed with its offer in any event. The Trust should help us achieve the best offer for the company and not limit its own and other shareholders' options." Nevertheless, the Trust is expected to sign the undertaking

If it does sign it would still be able to accept a higher offer if

ObserverPage 1
LexPage 1
Glaxo to pay \$533m for Affy max biotech groupPage 19
Seven of Wellcome board could share £10mPage 19
Catalyst for actionPage 19

one emerged within 21 days of the publication of Glaxo's offer But Wellcome believes that working within such a deadline

would make it more difficult to attract a higher offer. "If you are for £11bn it takes a bit of time for them to make up their minds," said one of the company's advis-

While most observers have dismissed the chances of a higher

accept Glaxo's offer today. This offer, Sir Anthony Tennant, dep-would reduce the chances that uty chairman of Wellcome, said the board was "fairly confident" of attracting another bidder. "We are in constant dialogue with all the major players in the industry. We know what their strategies are and what they are interested

> "Wellcome is doing its best to get a higher bid from Glaxo or from a third party," said one analyst, adding: "Possible bidders include Merck and Pfizer of the US, Hoechst, BASF and Bayer in Germany or Roche of Switzer-

Although Glaxo's offer has been seen by analysts as a fair price, Sir Anthony argued that a successful bid at this level would enhance Glaxo's earnings "quite

considerably". Mr Robb said Wellcome's unpublished 1994 results would show it in a better light than the 1993 figures used by Glaxo in its offer on Monday.

He said confidential information of the progress of new drug applications should also make the company more attractive to other potential bidders.

He expressed "disappointment" that the Trust had "turned down our request for a meeting". Since Monday, communications between Wellcome and Wellcome

Trust have been conducted through their advisers.

Remembrance: The president of Germany, Roman Herzog (centre) stands in silence yesterday at a ceremony to mark the liftieth anniversary of the liberation of the Nazi death camps at Auschwitz-Birkenau. Mourning with him are Ignatz Bubis (left), the chairman of Germany's Jewish community, and Mr Bubis' deputy, Michael Friedmann (right). Report, Page 2

### **BAe puts Jetstream** business into joint venture

By Bernard Gray, Defence Correspondent

British Aerospace is putting its Jetstream and Avro regional aircraft business into a joint venture with the Franco-Italian aircraft group ATR.

As a result of the deal, BAe will cease production of its lossmaking Jetstream 61 aircraft and about 1,000 jobs will be lost at the company's UK factories at Woodford in Manchester and Prestwick in Scotland.

ATR's two parent companies Aérospatiale of France and Alenia of Italy, will each have a one-third shareholding in the new venture, along with BAe. \_\_

The new partners will consider adding further members to the grouping, but said the level of difficulty increased as the number of members rose.

The new venture, with headquarters at Toulouse in France, will handle all marketing and customer support for the group's turbopron and let aircraft range Manufacturing and rationalisa-

tion will remain the responsibility of each parent company, although final assembly and engineering may be handled by

Continued on Page 14 High hopes for formation flying, Page 13

### Elf to sell minerals business as charges lead to first loss

By John Ridding in Paris

Elf Aquitaine, the French oil group, yesterday reported its first net loss and said it planned to sell the phosphates and soda ash es of Texasgulf, the US minerals company.

Elf recorded a net loss of

FFr5.4bn (\$1bn) for 1994 after taking provisions of FFr8.7bn to cover changes in US accounting standards, the write-down of assets and restructuring

In spite of the scale of the losses, Mr Philippe Jaffré, Elf's chairman, was upbeat. He said profits of FFr3.3bn before excep-tional charges represented the first increase since 1990 and claimed Elf was recovering faster than expected from a protracted decline in profitability.

"The loss in 1994 was exceptional in every sense," Mr Jaffré said, claiming that profits in 1995

should exceed last year's preexceptional figure. He said the confidence of the board was reflected in its deci-sion to maintain the dividend at

FFr13. Elf shares rose by FFr17.9 The company said it planned to

World Track News LIK News ......

sell Texasgulf's phosphates operations within the next few months. It expected to receive about \$300m from the sale, and indicated that it would also sell Texasgulf's soda ash businesses. Elf paid FFr13bn for Texasgulf in Mr Jaffré said Elf had achieved

all of the targets set at the time Net receipts from disposals exceeded the FFr5bn forecast.

Page 13 .Page 14 Jaffré prescribes shock therapy for Elf..... .....Page 18 World stocks. ...Page 35

while cost-cutting had boosted profits by FFr1.1bn. Operating profits rose from PFr9.4bn to FFr11bn, while debts fell FFr8bn to FFr45bn. The rise in underlying profits was achieved in spite of difficult market conditions.

The price of oil fell from an average of FFr96 per barrel in 1993 to FFr86 per barrel last year. Refining margins declined further while Elf faced intensified competition in the retail

market, notably from supermar Elf's improved underlying results were, however, eliminated by exceptional provisions. In par-ticular, a FFrō.4bn charge was

accounting change which Elf expects to take effect in 1996. According to Elf, the accounting change will mean that oil groups will no longer be able to offset assets against each other on their balance sheets. Hence, overvalued assets have to be written down

The French group, which made 1980s and early 1990s, is one of the companies most affected by the new accounting standard.

Mr Jaffre said Elf would step up its activities in Asia and would seek to strengthen its operations in European gas dis-tribution. A new subsidiary, Elfgaz, would be set up to form part-

#### nerships in the sector. Elf also plans to raise its holding in Cepsa, the Spanish refinery and distribution company. from 33.6 per cent to 44 per cent. Initially the French group will pay FFr700m for a further 5 per cent stake in its Spanish partner.

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# Three critical mistakes along a trail to trouble

Stephen Fidler and Ted Bardacke plot the ways by which the Mexican government reached a financial crisis

s the dust begins to clear over the domestic credit in the economy." circumstances leading up to Mexico's financial crisis, three critical mistakes appear to have been made. They cast doubt on the central bank's handling of monetary policy, and on its independence, and suggest the government's obsession with political problems led it to relax financial policies excessively.

Over five years, the Mexican government built up a reputation for cautious economic management. Last year, with two political assassinations, a peasant revolt and an election in August, there was a significant easing of policy.

According to Mr Jeffrey Sachs, professor of economics at Harvard University, central bank figures suggest that "the govern-

The excess supply of pesos created as a result of the expansion of domestic credit placed an eventually fatal burden on the exchange rate regime. "It appears that Mexico's monetary policy was inconsistent with Mexico's commitment to a pegged

exchange rate," says Mr Sachs. The Mexican crisis, he argues, "offers a case not against the pegged exchange rate [in itself], but rather against a pegged exchange rate combined with excessive domestic credit expansion." Fiscal policy was expansionary too as

the state development banks expanded their lending aggressively. According to Mr James Nash of the Nomura Research Institute in New York, the credit granted ment and the central bank tried to fight by the government's development banks amounted to 4.4 per cent of GDP last year.

ernment redefined its calculation of the fiscal balance to hide the behaviour of state financial institutions, this expansion was hidden from public scrutiny.

While the first mistake - lax fiscal and monetary policies - made the exchange rate regime unsustainable, it did not

explain why devaluation became crisis. For this, one has to look for a second error - to the build-up of short-term Mexican debt, denominated in or linked to foreign currencies, that was being held by foreigners, included in this were the now notorious tesobonos, the dollar-indexed central bank bills at the centre of the

Mexico's conservative fiscal position for much of the 1990s should have precluded the necessity to raise short-term capital. into Mexico, the central bank issued short-term peso denominated debt - called cetes - to soak up the liquidity this was injecting into the economy. Much of this paper found its way to foreigners. But, in 1994, in part to avoid putting

pressure on interest rates at home, the central bank in 1994 expanded issuance of the dollar-linked tesobonos to replace cetes. This now looks a ghastly mistake - but it was compounded by poor debt manage-ment which meant there was a significant bunching of maturities of tesobonos around the turn of the year.

Investors would not have been so worried about the short-term debt had there been big international financial support at the time of the devaluation - or if the devaluation had occurred earlier with

Yet, because at the end of 1983, the govbungle. So rushed was the devaluation on December 20 - an initial 15 per cent lowering of the peso's "floor" - that there were no "flanking policies". Foreign governments had not been informed; there was no plan for domestic economic adjustment.

"They changed the currency regime without defining a new one," said one former Mexican official. On the next two days, almost \$4bn (£2.5bn) was lost in reserves - forcing the government into an ignominous floating of the peso. In these two days, some big Mexican

banks were heavy sellers of pesos, as if they had heard sentiment in the government was not united behind the new floor. Indeed, there had been debate within the government about whether to float initially. Government officials say that a

meeting of the exchange rate commission, chaired by then finance minister Mr Jaime Serra Puche. He argued for a widening of the band - but had one of his under-secretaries. Mr Pedro Novola, throw out a trial balloon about a possible float. This was rejected but the idea of an uncommitted government may have emerged.

The government officials said that twice first in September, then on November 20 - the incoming president, Mr Ernesto Zedillo asked the then head of state, Mr Carlos Salinas, to devalue. Mr Salinas did not refuse - but referred the request to finance minister Pedro Aspe and central bank president Miguel Mancera - both exchange rate hawks who advised against the devaluation. This may have been a last chance for a soft-landing of the economy. See Editorial Comment

### More liberal flow of funds creates instability

By Stephen Fidler, Latin America Edito

The rapid expansion of cross-border flows of capital through the securities markets was a phenomenon of the late-1980s, which was extended to the world's poorer countries in the first half of this decade.

The Mexican financial crisis has forcefully demonstrated the potential for instability that these flows create, and shows that the long-term consequences of the development have not yet been fully

mist for Chicago-based Kemper

the crisis and its spillover into

other markets worldwide have

demonstrated the fragilities of

the post cold-war boom in sec-

uritised capital flows to devel-

oping country financial mar-

The shift was made possible

by the widespread removal,

over the last decade, of

exchange controls and other

constraints on the movement

of capital. The profound reac-

tion to Mexico's currency devaluation on December 20 -

and the way the crisis rippled

out to every "emerging mar-

ket" and to others in industria-

lised countries - also reflects

the growth in importance of

"When the history books are

written, the 1995 peso crisis

will be regarded as the first

great liquidity crisis to result

in part from the rise of mutual funds as important global

financial intermediaries," says

He calculates that mutual

fund assets are now equal to 90 per cent of US bank deposits -

compared with barely 10 per

cent in 1980, when they

invested mainly in money mar-

With mutual fund managers

driven by the need to have suf-

ficient to pay off clients

redeeming their holdings, the

crisis led to heavy mutual fund

mutual funds in the US

Services, says

Month end (Sbn)

selling in markets with only remote connections to Mexico. In Mexico itself, says Mr Hale, "the advocates of devalu-

ation simply did not understand the differences between importing capital from US banks during the 1970s and importing capital from a mutual fund sector which has to publish daily asset prices and can suffer large redemotions if there are adverse news reports about its performance." The peso crisis has further underlined the fundamental importance of US liquidity in

determining the amount of Mexico: foreign holdings of government securities

Mr David Hale, chief econo- capital inflows into developing

countries.

tal meant".

sor of economics at the Univer-

sity of Maryland and formerly

with the International Mone-

tary Fund, says that there was

"a misreading in Latin Amer-

ica of what the reflow of capi-

His studies showed that,

while some capital was

attracted by economic policy

around half was tied to low US

interest rates. This meant that, when US interest rates began

to rise last February, reflecting

higher demand for capital in

the industrialised world, the

funds flowing into emerging

markets were bound to deceler-

managers of much of the capi-

tal that flowed into Latin

America were hardly aware of what was going on in the region. One Wall Street money

manager told Mr Calvo: "We

more problematic even than in

the desire to rescue their own

portfolios - dragooned into

chedulines.

This in turn meant that the

changes in recipient countries

The heterogeneous mass of today's investors is likely to be less susceptible to central bank suasion. On the other hand, the variety of investors offers some hope for a faster recovery of capital flows than in 1982. Equity investments represented a small part of the debt-denominated inflows that flooded into Latin America before 1982.

In contrast, during the last three years, between a quarter and a half of all capital flows to developing countries has been equity investment either direct or portfolio. The strong advantage of equity is that, if things do go wrong, the value of the obligation falls.

Furthermore, given the broad spread of investors. some - perhaps including aggressive hedge funds - may see opportunity in areas where the more conservative see only

The Institute of International Finance, the Washington-based study group established by banks after the last debt crisis. forecasts that the Mexican crisis will contribute to a slowing of capital flows to developing countries this year, but that the flows will remain much higher than in the 1980s. It estimates net external fin-

ancing to developing countries will fall to \$146bn (£92bn) this year from \$166bn last and the peak of \$204bn in 1993. It estimates equity flows remaining little changed at just under itself. Even a relatively large

Nonetheless, there is no hid-Mexican devaluation. Mr Calvo says that it reflects "not only a crisis in Mexico but also a crisis in Wall Street." The reaction was magnified by the "moral hazard problems" resulting from Wall Street's big investment in emerging market research and investment

banking departments." Mr Hale says that many firms downplayed Mexico's vulnerability because they were afraid that it would jeopardise the privatisation and other deals they were doing in the region.

A more profound issue is the management of crisis, given the size of the funds now washing around in the world's financial system. The proposed size of the US guarantee package for Mexico soon to go before Congress - \$40bn dwarfs any amount that could be provided by the IMF or World Bank.

went into Latin America not knowing anything about the "We created the IMF to deal with problems such as these place. Now we are leaving without knowing anything but now the numbers are so large that we have entered a Hard-nosed money managers new world. There is a very serious need for a serious also make default potentially rethinking of these instituthe 1982 Latin American debt tions," says Mr Calvo. crisis. Then, commercial bank It seems doubtful that any lenders were - partly out of institution could be satisfacto-

rily constructed to act as

lender of last resort under



Two Mexican finance ministers much embroiled in their country's crisis: Guillermo Ortiz, the incumbent (left), and Pedro Aspe, his predecesor Pears Square S

## Spotting pitfalls in investment jungle

published by governments are

sometimes unreliable and not

always directly comparable -

as unfortunately is the case

with our table. The Mexican

government's own numbers

last year masked big rises in

lending by state-owned banks.

By Stephanie Flanders

Emerging market enthusiasts have vowed to invest more selectively in the wake of the Mexican crisis. But how can they avoid getting caught out elsewhere?

The table shows some basic indicators investors should watch. If they are available on a timely basis (a big if) they ought to provide a fair indication of a country's vulnerability to a loss of investor confidence, and the resources it has to withstand such a shift. A current account deficit -

the natural counterpart to a net inflow of foreign capital need not present a problem in

deficit may be sustainable in the medium term. The bigger it is, however, the more important to know what is causing it

and how it is being funded. The root of all current account deficits is low domestic saving, relative to domestic demand. If foreign money is being invested in profitable private investment, the deficit

ought to be sustainable. The worry comes when the inflow is being used to finance excessive consumption. In theory, only government can get away with borrowing beyond its means. The budget deficit will tell you whether inflows are merely financing government over-spending.

However, deficit figures as

All the same, the roots of much of the crisis were in the private sector: last year foreign money was increasingly being lent on a very short term basis, to finance private consumption.

The figures on the composition of capital inflows provide a way to assess whether other countries are caught in a similar trap. Reassuringly, perhaps, Mexico is an outlier, Foreign direct investment - difficult to take out - accounts for only a

small proportion of recent inflows into Mexico. More footloose portfolio capital accounted for the remainder. much of it extremely short-term, as the foreign debt breakdown shows.

Taken together, these indicators show whether a country is vulnerable to a change of heart by investors. The level of foreign reserves can tell how well the government could cope with a sudden fall in confidence. However, by the same token, a low level of reserves is a fair sign things have been

Falling reserves are an even better signal. It is usually more important to know the way things have been moving than in the long term.

going wrong for some time.

the current state of play. It is fairly easy to keep up with daily changes in the rate. Other key variables are often only available months later. in the Mexican case, lack of clear and timely information about the level of reserves and - critically - domestic monetary growth exacerbated the shock of devaluation.

It is worth remembering that raw statistics cannot capture the political side of country risk. Elections, unstable governments, and the degree to which monetary policy is independent of political control will all make a country more or less capable of pursuing policies which are not sustainable

### Emerging markets: an economic health check

-3.5 2.51 5.2	-0.4 0.15 9.1	-2.9 2.00	0.5 6.59	Hungary -9.4 6.36 5.0	-2.6 1.47	-5.9 1.38 2.8	-0.7 n.a.	-0.7 0.16	-5.4 1.97	3.2 0.52 3.1	5.6 0.64
2.51 5.2	0.15	2.00	6.59	<b>6.36</b>	1.47	1.38	-0.7 n.s. 0.7	0.15 2.3	1.97	0.52	5.6 0.84
2.51 5.2	0.15	2.00	6.59	<b>6.36</b>	1.47	1.38	n.a. 0.7	0.15 2.3	1.97	0.52	0.64
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13.8*	21.5	22.1*	40.A	11.2	32.7	19.0	16.8	34.5*			16.7*
17.0*	22.0	27.2*	41.7*	25.6	36.2	26.1	17.2				23.1"
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### Attractions and dangers of big foreign capital inflows of tradables and an expansion in produc- credibility of the exchange rate as a early 1980s. Also important are measures

By Martin Wolf

ket funds.

t seems strange to worry about capital inflows. On the one hand are poor a countries, desperate to raise the living standards of their populations. On the other are investors, prepared to shower money upon them. Can this really be a bad thing?

Up to a point it can. Unstable capital flows bring about changes costly to reverse. That the flows can be unstable is clear. The real value of private resource flows to developing countries were reports the World Bank's latest debt tables - a mere \$47bn in 1990 (in 1994 dollars), for example, and \$64bn in 1991. They jumped to \$104bn in 1992 and to 8166bn in 1993; in 1994 they are estimated to have risen a little more, to \$173bn.\*

Most remarkable has been the instability in the real flows of portfolio equity, which jumped from \$4bn in 1990 to \$49bn in 1993, before falling back to an estimated \$40bn in 1994. Similarly, real net private debt flows jumped from \$15bn in 1990 to \$48bn in 1993 and \$56bn in 1994. Even foreign direct investment increased from \$27bn in 1990 to \$70bn in 1993 and then \$78bn in 1994.

What goes up can, unfortunately, go down, perhaps as quickly as it rose. One question is whether that is now going to bappen? It may. Another question is how countries have coped - and should cope with this kind of instability.

To help answer that question, one can turn to a World Bank study, published last year comparing four Latin American countries - Argentina, Chile, Colombia and Mexico - with five East Asian ones -Indonesia, Korea, Malaysia, the Philippines and Thailand#

The most important macroeconomic effect of capital inflows is an increase in domestic expenditures, induced by a reduction in interest rates. That increase in spending will fall on both tradable and non-tradable goods and services. In the case of tradables, the result is an increase in the current account deficit; in the case of non-tradables, it is a rise in prices. This rise in the prices of non-tradables, vis a vis tradables, represents an appreciation in the "real exchange rate". The effect will be a decline in domestic production

tion of non-tradables.

The study lists five reasons why such effects are worth worrying about. Where countries have weak regulatory regimes, expansion of the financial system may create a bubble and a banking crisis, as in Chile in the early 1980s.

 Countries that have recently reformed their trade policies will find the desired expansion of exports curtailed and the unpopular expansion of import-substitutes accelerated, with unhappy political consequences, perhaps including reversal of the reform itself.

• Where capital inflows are unstable, the expansion of financial intermediation and contraction of the production of tradable goods, during the period of high inflow, is likely to leave the economy with a painful adjustment when it reverses.

• The current account deficit may become unsustainably large, undermining the country's creditworthiness and inducing a reversal of the inflows.

• The inflationary consequences of the monetisation of capital inflows under

counter-inflationary anchor, leaving mon- to underpin foreign confidence, such as etary policy in disarray.

Some problems are inherent in any inflows. But they are particularly large with portfolio flows, more likely to be unstable than direct investment. What can be done to stabilise flows or

minimise the adverse effects of unstable ones? A distinction can be drawn between direct and indirect measures. Direct measures include a cut in domestic interest rates, probably accompanied by tighter fiscal policy, elimination of incentives for inflows, such as deposit insurance, or direct physical controls on inflows.

Indirect measures would include foreign exchange intervention, either sterilised (where the monetary effects of intervention are offset by sales of longer-term domestic bonds) or unsterilised (money supply is allowed to expand unchecked).

Most important of all is to develop an economy able to adjust to shocks. Industries producing tradeables need to be able to expand swiftly in response to relatively modest movements in incentives, this fixed exchange rates may undermine the being Korea's great advantage in the

credible monetary and fiscal policies and large foreign exchange reserves. The menu is long. What does the experi-

ence of the countries under study show about what actually worked? There were three principal conclusions.

First, the countries that received the largest capital inflows as a percentage of GDP were not the ones that suffered the largest real appreciations. The most important action to limit appreciation was to tighten fiscal policy. Those countries that increased their public savings were, able to leave more space for the increase in private sector investment being financed by the capital inflow." It was also vital to boost public savings by cutting government consumption.

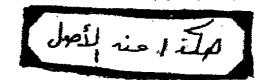
Second, a mixture of fiscal and monetary policies is needed to manage inflows in the short run, because fiscal policy ds to be inflexible. But sterilised intervention does not seem effective in the longer run. By raising domestic interest rates, offsetting sales of domestic bonds tend to increase the capital inflow. When the domestic long-term interest rate is higher than the return on foreign exchange reserves, this policy increases the "quasi-fiscal" central bank deficit.

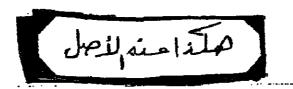
The imposition of restrictions on capital inflows can be effective in the short run-But the World Bank argues these are no longer effective in the long run, because of the integration and globalisation of financial markets,

In the aftermath of the Mexican shock, all this may well be academic. The challenge facing many capital-importing countries is, as it is now in Mexico, likely to be the traditional one of how to keep capital from flowing out, rather than how to stop it from pouring in. But the challenge of managing capital inflows will, no doubt, return. Countries should prepare their

policy armouries now. \* World Debt Tables 1991-95: External Finance for Developing Countries, Volume 1 (Washington DC: World Bank): # Vittorio Corbo and Leonardo Hernandes

Macroeconomic Adjustment to Capital Inflows: Latin American Style versus East Asian Style, Policy Research Working Paper 1377, World Bank, Washington DC





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12

# **Andreotti's** Mafia trial

By Robert Graham in Rome

The public trial of Giulio Andreotti, seven times prime minister of Italy, for his alleged links with the Mafia is well under way even though the case has yet to get to the

For the past week leaked extracts of prosecution evidence have been appearing in the media in advance of today's preliminary hearing in Palermo. The hearing is due to determine whether there is sufficient evidence to send him

Already the hearing has been twice postponed since last October, and it is likely to be put back yet further, not least because of a local lawyers' strike.

The request for Mr Andreotti to stand trial was made by Palermo magistrates in June 1993. Ever since then pieces of evidence have emerged, allegedly incriminating the former Christian Democrat prime minister who for many years was one of the most powerful men in Italy. But nothing has matched the flood of information in recent days – obliging Mr Andreotti to defend himself

The heart of the accusations against Mr Andreotti is that he acted as the principal point of reference and help for the Mafia at the centre of power in Rome. As such, he allegedly used his influence to protect Mafia bosses and fix court sentences. In return for this, the Mafia is said to have helped protect the interests of ruling Christian Democrats in Sicily, where the faction supporting Mr Andreotti was dominant.

These exceptionally grave accusations are based upon evidence provided by former members of the Mafia who have decided to collaborate with the authorities under witness protection programmes. Mr Andreotti has consistently denied the evidence of these so-called pentiti, albeit in evasive tones. He claims they are

bent on a political vendetta and using hearsay to blacken his reputation, Latterly, Mr Andreotti has begun to talk of a US-based international campaign to discredit his reputa-

No less than 17 pentiti have testified against Mr Andreotti, including several whose statements have proved utterly reliable and legally acceptable as evidence in prosecuting members of the Mafia. Principal among these is Mr Tommasso used by the Italian judicial authorities as the single biggest accuser of the leadership of Cosa Nostra, the umbrella organisation of the Sicilian

Thus, if Mr Andreotti is not sent for trial the implication would be that the pentiti evidence in his case was unreliable. This in turn would open a breach in the entire system of pentiti, arguably the single most important instrument in fighting against Italy's organised crime.

A more complex point is whether the information provided by the former Mafia members is sufficiently firm for prosecution. One of Mr Andreotti's weakest points has been his acknowledged friendship with Salvo Lima, the political boss of the Christian Democrats in Sicily and a Cosa Nostra member. Lima was murdered by the Mafia in 1992 because he was no longer able to "deliver" rigged sentences in Rome. Mr Andreotti says he was unaware of these Mafia

He further denies knowing the Salvo cousins, two prominent Sicilian business figures linked to the Mafia and patrons of the Christian Democrat party. Documents recently released show Mr Andreotti using a car registered in their name while on Christian Democrat business.

Others claim to show gaps in the escort logs of his bodyguards while on trips to Sicily during the 1980s.

#### **NEWS:** EUROPE

# Leaks launch Turkish press war over – 3m readers hurt

Newspaper barons can no longer afford to give away Korans, cars and other gifts, writes John Barham

Turkey's warring press barons have signed a truce after a year-long circulation battle that saw them resort to a bewildering array of gimmicks.

They gave away free copies of the Koran; sets of encyclopedias; sacks of potatoes; cars; television sets; and tooth-brushes. They also enticed readers with lotteries.

of the Sabah and Hürriyet-Milliyet newspaper groups, which together control three quarters of the Turkish newspaper market, promised to restrict the promotional campaigns that were bleeding both companies white.

editor of Hürrlyet, admits: There is no logic to it. It is competition, to stay strong in the market." Mr Zafer Mutlu, Sabah's editor-in-chief, says: "Everyone

knows we cannot beat the

Even Mr Ertugrul Ozkök,

other. It was getting out of control and we all paid the price Both groups are burdened by heavy debts. Financial and raw material costs are climbing. The economy is in its deepest crisis for 70 years. Circulation fell by 20 per cent last year and

advertising revenues dropped Last year Hürriyet's share price fell 86 per cent in dollar



terms and Sabah's by 84 per cent. The burden of the costly promotions only worsened their troubles. Last year, Hürriyet promised a promotions campaign costing the equivalent of \$30m, roughly a third of expected revenues. It had to scale this back substantially in end. The publishers

resorted to promotions because the cover prices of 38 cents were already too low to cut, but too high for the average graphic growth.

Turkey has a population of 60m, but its 16 national dailies have a total average daily cir-

Turk struggling on an amual

income of about \$2,500.

that has not changed much over the last 10 years in spite of strong economic and demo-

The expensive campaigns have done little to bolster loyalty, according to a report by Istanbul's Global Securities. Circulation dropped sharply as

nated. Milliyet, a national daily, saw circulation fall by half to 502,000 within weeks of the end of its campaign offer-

ing sets of encyclopedias. Encyclopedias were the most effective weapon in the campaigns. Over a period of several months, people would buy newspapers every day to col-lect instalments of the encyclopedias. As a result, Turkey now has the second highest number of encyclopedias per head in the world. Only Russia has more.

Sabah, for seven years Turkey's best-selling paper, is gaining the upper hand. Since its launch in 1985, the brash, colour broadsheet has led the way in Turkish newspaper publishing. It was the first to combine serious journalism. featuring specialist columnists, with tabloid material. Competitors followed its lead to the point where most Turkish newspapers look much the

Under Mr Dinç Bilgin, grandson of the publishing company's founder, Sabah has emerged as Turkey's best managed and financially strongest media group. In spite of the dreadful market conditions last year it looks the best positioned to survive the promotion campaign.

Yet Sabah's parent company. Medya Holding AS reported \$44.5m in short-term debt half its balance sheet - in last year's accounts. Pre-tax 1994 profits were just \$1.6m on turn-

over of \$104m. Mr Bilgin has built up a stable of six titles, a range of magazines and one of Turkey's leading television channel. He has just launched Yeni Yüzvil. a quality broadsheet with a

usiness and economics slant. With the truce in place, Mr Bilgin and Mr Aydin Dogan, the owner of Hürriyet and Milliyet, face the daunting prospect of competing on the intrinsic strengths of their newspapers. They have promised each other that from now on, neither will spend more than the equivalent of 8 cents

per copy on promotions. Mr Bilgin says: "We are going back to basics. We are oing back to journalism. I am hopeful, but I am not sure Ithe truce) will work.

He is right to be cautious. All previous accords have ended acrimoniously after one of the companies broke ranks, forcing competitors to retaliate with more and more extrava-

gant offers. Few media watchers think this agreement will be different and expect the great newspaper war will soon begin again to the delight of encyclopedia. collectors. Koran readers and

## Europol to take on fight against terrorism

By Emma Tucker in Paris

EU ambitions to establish a cross-border European police intelligence agency took a significant step forward yesterday after interior ministers agreed to include terrorism within the scope of the force two years after it is set up.

months of stalled negotiations,

reflects the desire of member states to tackle cross-border crime, and sig-

nificantly raised the likelihood that a

convention setting up Europol will be

signed by the end of France's six-

At an informal meeting in Paris, the much-delayed plans to tackle EUwide crime were boosted by an apparent willingness among ministers to reach a compromise on how Europol should be structured. The breakthrough, which follows

month EU presidency. During the meeting - chaired by France's hardline interior minister, Mr Charles Pasqua - Spain dropped its long-standing demand that terrorism

terrorism must be a matter for supranational action. Terrorism should never be the

problem of one member state acting alone," said Ms Margarita Robles, the

Spain, fighting Basque separatists, has always argued terrorism should never be the problem of one member state acting alone

be included within Europol's domain from the start, conceding there should be a two-year gap after the convention is signed. The UK, which has resisted moves to bring terrorism within Europol's mandate, dropped its objections.

Spain - fighting against Basque separatists - has always argued that Spanish interior minister. The meeting was the first since EU heads of state committed themselves in December to reaching agreement on setting up Europol by the next summit of heads of state, to be held in

Cannes in June. The commitment was treated warily by many EU officials who sus-

pected that differences between US Federal Bureau of Investigation. France and Germany over the agency's mandate would make an early agreement impossible.

However, Mr Pasqua yesterday suggested that a compromise put forward by the French bad met general agreement, and that a convention could be ready by March.

Paris had previously maintained that Europol should only deal with low-grade information controlled by national police liaison officers and not have the capacity create or store its own intelligence.

This view opened up a rift with the German government which is under pressure at home from rising crime, in particular car theft. Germany, backed by the UK,

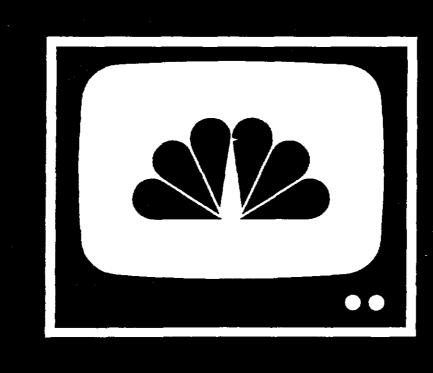
favoured a European version of the

with officers able to cross national frontiers. The agency would also be able to collate sensitive, high-grade information to which access would be limited.

Mr Pasqua spoke yesterday of a plan to allow Europol to handle sensitive information with strictly controlled access. Member states would still keep control over the data's con-(identiality.

"We reached widespread agreement on this point," said Mr Pasqua. "At the next official council meeting, we will be able to firm up the accords.

However, EU diplomats were more cautious, noting that sensitive issues such as the agency's accountability to the European Parliament. Court of Justice and Court of Auditors had not even been properly addressed.



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THE PERFECT MIX OF NEWS, BUSINESS AND ENTERTAINMENT

# Three critical mistakes along a trail to trouble

## Stephen Fidler and Ted Bardacke plot the ways by which the Mexican government reached a financial crisis

s the dust begins to clear over the domestic credit in the economy." circumstances leading up to Mexico's financial crisis, three critical mistakes appear to have been made. They cast doubt on the central bank's handling of monetary policy, and on its independence, and suggest the government's obsession with political problems led it to relax financial policies excessively.

Over five years, the Mexican government built up a reputation for cautious economic management. Last year, with two political assassinations, a peasant revolt and an election in August, there

was a significant easing of policy. According to Mr Jeffrey Sachs, professor of economics at Harvard University, central bank figures suggest that "the government and the central bank tried to fight

The excess supply of pesos created as a result of the expansion of domestic credit placed an eventually fatal burden on the exchange rate regime. "It appears that Mexico's monetary policy was inconsistent with Mexico's commitment to a pegged exchange rate," says Mr Sachs. The Mexican crisis, he argues, "offers a case not against the pegged exchange rate [in itself], but rather against a pegged exchange rate combined with excessive domestic credit expansion.

Fiscal policy was expansionary too as the state development banks expanded their lending aggressively. According to Mr James Nash of the Nomura Research Institute in New York, the credit granted by the government's development banks

ernment redefined its calculation of the fiscal balance to hide the behaviour of state financial institutions, this expansion

was hidden from public scrutiny. While the first mistake - lax fiscal and monetary policies - made the exchange rate regime unsustainable, it did not explain why devaluation became crisis.

For this, one has to look for a second error - to the build-up of short-term Mexican debt, denominated in or linked to foreign currencies, that was being held by foreigners. Included in this were the now notorious tesobonos, the dollar-indexed central bank bills at the centre of the financial crisis.

Mexico's conservative fiscal position for much of the 1990s should have precluded the necessity to raise short-term capital.

Yet, because at the end of 1993, the gov-rnment redefined its calculation of the into Mexico, the central bank issued short-term peso denominated debt - called cetes - to soak up the liquidity this was injecting into the economy. Much of this paper found its way to foreigners

But, in 1994, in part to avoid putting pressure on interest rates at home, the central bank in 1994 expanded issuance of the dollar-linked tesobonos to replace cetes. This now looks a ghastly mistake - but

it was compounded by poor debt manage-ment which meant there was a significant bunching of maturities of tesobonos around the turn of the year.

Investors would not have been so worried about the short-term debt had there been big international financial support at the time of the devaluation - or if the devaluation had occurred earlier with

reserves higher. This was part of the final bungle. So rushed was the devaluation on December 20 - an initial 15 per cent lowering of the peso's "floor" - that there were no "flanking policies". Foreign governments had not been informed; there was no plan for domestic economic adjustment. They changed the currency regime

without defining a new one," said one former Mexican official. On the next two days, almost \$4bn (£2.5bn) was lost in reserves - forcing the government into an ignominous floating of the peso.

In these two days, some big Mexican banks were heavy sellers of pesos, as if they had heard sentiment in the government was not united behind the new floor. Indeed, there had been debate within the government about whether to float initially. Government officials say that a

meeting of the exchange rate commission, chaired by then finance minister Mr Jaime Serra Puche. He argued for a widening of the band - but had one of his under secretaries, Mr Pedro Noyola, throw out a trial balloon about a possible float. This was rejected but the idea of an uncommitted government may have emerged.

The government officials said that twice first in September, then on November 20 - the incoming president, Mr Ernesto Zedillo asked the then head of state, Mr Carlos Salinas, to devalue. Mr Salinas did not refuse - but referred the request to finance minister Pedro Aspe and central bank president Miguel Mancera - both exchange rate hawks who advised against the devaluation. This may have been a last chance for a soft-landing of the economy. See Editorial Comment

## More liberal flow of funds creates instability

By Stephen Fidler, Latin America Editor

The rapid expansion of cross-border flows of capital through the securities markets was a phenomenon of the late-1980s, which was extended to the world's poorer countries in the first half of this decade.

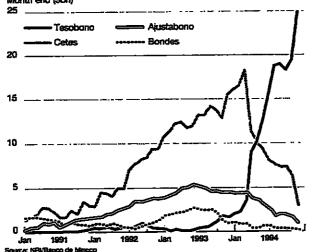
The Mexican financial crisis has forcefully demonstrated the potential for instability that these flows create, and shows that the long-term consequences of the development have not yet been fully

selling in markets with only remote connections to Mexico.
In Mexico itself, says Mr Hale, "the advocates of devaluation simply did not understand the differences between importing capital from US banks during the 1970s and importing capital from a mutual fund sector which has to publish daily asset prices

tions if there are adverse news reports about its performance." The peso crisis has further underlined the fundamental importance of US liquidity in

and can suffer large redemp-

Mexico: foreign holdings of government securities



Mr David Hale, chief econo- capital inflows into developing mist for Chicago-based Kemper countries. Pinancial Services, says that the crisis and its spillover into other markets worldwide have demonstrated the fragilities of the post cold-war boom in securitised capital flows to developing country financial mar-

The shift was made possible by the widespread removal, over the last decade, of exchange controls and other constraints on the movement of capital. The profound reaction to Mexico's currency devaluation on December 20 and the way the crisis rippled out to every "emerging market" and to others in industrialised countries - also reflects the growth in importance of mutual funds in the US.

"When the history books are written, the 1995 peso crisis will be regarded as the first great liquidity crisis to result in part from the rise of mutual funds as important global financial intermediaries." says

He calculates that mutual fund assets are now equal to 90 per cent of US bank deposits compared with barely 10 per cent in 1980, when they invested mainly in money market funds.

With mutual fund managers driven by the need to have sufredeeming their holdings, the

Mr Guillermo Calvo, professor of economics at the University of Maryland and formerly with the International Monetary Fund, says that there was "a misreading in Latin America of what the reflow of capital meant".

His studies showed that, while some capital was attracted by economic policy changes in recipient countries, around half was tied to low US interest rates. This meant that, when US interest rates began to rise last February, reflecting higher demand for capital in the industrialised world, the funds flowing into emerging markets were bound to deceler-

This in turn meant that the managers of much of the capital that flowed into Latin America were hardly aware of what was going on in the region. One Wall Street money manager told Mr Calvo: "We went into Latin America not knowing anything about the place. Now we are leaving without knowing anything about it."

Hard-nosed money managers also make default potentially more problematic even than in the 1982 Latin American debt crisis. Then, commercial bank lenders were - partly out of the desire to rescue their own portfolios – dragooned into

today's investors is likely to be less susceptible to central bank suasion. On the other hand, the variety of investors offers some hope for a faster recovery of capital flows than in 1982. Equity investments repre-sented a small part of the debtdenominated inflows that flooded into Latin America before 1982.

In contrast, during the last three years, between a quarter and a half of all capital flows to developing countries has been equity investment either direct or portfolio. The strong advantage of equity is that, if things do go wrong, the value of the obligation falls.

Furthermore, given the broad spread of investors, some - perhaps including aggressive hedge funds - may see opportunity in areas where the more conservative see only

The Institute of International Finance, the Washington-based study group established by banks after the last debt crisis. forecasts that the Mexican crisis will contribute to a slowing of capital flows to developing countries this year, but that the flows will remain much higher than in the 1980s.

It estimates net external financing to developing countries will fall to \$146bn (£92bn) this year from \$166bn last and the peak of \$204bn in 1993. It estimates equity flows remaining little changed at just under

Nonetheless, there is no hiding the trauma caused by the Mexican devaluation. Mr Calvo says that it reflects "not only a crisis in Mexico but also a crisis in Wall Street." The reaction was magnified by the "moral hazard problems" resulting from Wall Street's big investment in emerging market research and investment banking departments.

Mr Hale says that many firms downplayed Mexico's vulnerability because they were afraid that it would jeopardise the privatisation and other deals they were doing in the region.

A more profound issue is the management of crisis, given the size of the funds now washing around in the world's financial system. The proposed size of the US guarantee package for Mexico soon to go before Congress - \$40bn dwarfs any amount that could be provided by the IMF or World Bank.

"We created the IMF to deal with problems such as these but now the numbers are so large that we have entered a new world. There is a very serious need for a serious rethinking of these institutions," says Mr Calvo.

It seems doubtful that any

institution could be satisfacto rily constructed to act as lender of last resort under





Two Mexican finance ministers much embroiled in their country's crisis: Gulllermo Ortiz, the incumbent (left), and Pedro Aspe, his predecesor

## Spotting pitfalls in investment jungle

By Stephanie Flanders

Emerging market enthusiasts have vowed to invest more selectively in the wake of the Mexican crisis. But how can they avoid getting caught out elsewhere"

The table shows some basic indicators investors should watch. If they are available on a timely basis (a big if) they ought to provide a fair indication of a country's vulnerability to a loss of investor confidence, and the resources it has to withstand such a shift.

A current account deficit the natural counterpart to a net inflow of foreign capital need not present a problem in itself. Even a relatively large

defici: may be sustainable in the medium term. The bigger it is, however, the more important to know what is causing it and now it is being funded.

The root of all current account deficits is low domestic saving, relative to domestic demand. If foreign money is being invested in profitable private investment, the deficit ought to be sustainable. The worry comes when the

inflow is being used to finance

excessive consumption. In theory, only government can get away with porrowing beyond its means. The budget deficit will tell you whether inflows are merely financing government over-spending. However, deficit figures as

published by governments are sometimes unreliable and not always directly comparable as unfortunately is the case with our table. The Mexican government's own numbers last year masked big rises in lending by state-owned banks. All the same, the roots of much of the crisis were in the private sector: last year foreign money

a very short term basis, to finance private consumption. The figures on the composition of capital inflows provide a way to assess whether other countries are caught in a similar trap. Reassuringly, perhaps, Mexico is an outlier. Foreign direct investment - difficult to

take out - accounts for only a

was increasingly being lent on

small proportion of recent inflows into Mexico. More footloose portfolio capital accounted for the remainder, much of it extremely short-term, as the foreign debt breakdown shows.

Taken together, these indica-tors show whether a country is vulnerable to a change of heart by investors. The level of foreign reserves can tell how well the government could cope with a sudden fall in confidence. However, by the same token, a low level of reserves is a fair sign things have been going wrong for some time.

Falling reserves are an even better signal. It is usually more important to know the way things have been moving than

the current state of play. It is fairly easy to keep up with daily changes in the rate. Other key variables are often only available months later. In the Mexican case, lack of clear and timely information about the level of reserves and - critically - domestic monetary growth exacerbated the shock of devaluation.

It is worth remembering that raw statistics cannot capture the political side of country risk. Elections, unstable governments, and the degree to which monetary policy is independent of political control will all make a country more or less capable of pursuing policles which are not sustainable in the long term.

#### Emerging markets: an economic health check

VVV	*	*	•			25.2			<u>&gt;</u> =	<b>**</b>		<b>C</b> *	
	Mexico	Argentina	Brazil	Chile	China	Hungary	Indonesia	Philippines	South Africa	South Korea	Thailand	Turkey	Venezuola
Balance of payments					:	· · ·							
Current account balance as % of GDP (1894)	-8.0	-3.5	-0.4	-2.9	0.5	-9.4	-25	-5.9	. 0.7	-0.7	. 64	3.2	5.8
Foreign direct investment as % of GNP (1993)	1.47	2.51	0.15	2.00	6.59	6.36	1.47	1.38	B.B.	0.16	1.St	0.52	0.64
Reserves: months of payments for imports & Interest (1994)	0.7	5.2	9.1	8.0	4.2	5.0	4.8	2.8	0.7	23	6.5	3.1	6.5
Debt position					,				1.				40 ( 150 50) 10 4 4 50
Total external debt as % of GDP (1994)	46	31	26	43	25	67	65	67	<b>X</b>	16	47	69	68
Total external debt as % of exports (1994)	230.5	416.2	314.4	150.2	87.3	255.2	229.7	184.7	97.0	.53.9	116.4	225.8	225.3
Short-term external debt as % of total external debt (1994)	38.0	11.7	23.6	19.3	28.3	11.0	22.4	18.9	27.0	33.4	46.8	19.3	5.7
Macro-economic policy	stance			:		Contract		11.7	a ride	30.7		Y	· 7 7 4
Budget balance as % of GDP (1894)	-0,3	0.1	-0.3	1.3	na.	n.a.	n.e.	n.a.	n.a.	n.a.	R.A.	n.a.	<b>4.6</b> (1
Inflation rate (%, 1994)	7.0	3.8	1,048	8.7	24.2	19.1	9:0	9.1	8.8	.6.3	5.0	105.2	72.2
Savings as % of GDP (1994 estimates, «1993)	16.7	13.8*	21.6	22.1*	40.4°	11.2	32.7	19.0	15.3	34.5*	34.2	20.4	15.7
Investment as % of GDP (1994 estimates, •1993)	28.1	17.0*	22.0	27.2*	41.7*	25.6	36.2	25.1	17.2	34.6*	43.9	24,9*	23.4
Real GDP growth (%, 1994)	3.2	5.8	4.6	4.5	11,5	2.5	6.9	3.8	20	9.0	85	-5.0	-
Source: institute of international Fir	ence; World B	ank (foreign dire	ct investment)	Consensus 5	conomics Inc.	London (budge	t belances and	inflation			• • • • • • • • • • • • • • • • • • •		<u> </u>

# Attractions and dangers of big foreign capital inflows

By Martin Wolf

t seems strange to worry about capital inflows. On the one hand are poor countries, desperate to raise the living standards of their populations. On the other are investors, prepared to shower money upon them. Can this really be a

Up to a point it can. Unstable capital flows bring about changes costly to reverse. That the flows can be unstable is clear. The real value of private resource flows to developing countries were reports the World Bank's latest debt tables – a mere \$47bn in 1990 (in 1994 dollars), for example, and \$64bn in 1991. They jumped to \$104bn in 1992 and to \$166bn in 1993; in 1994 they are estimated

to have risen a little more, to \$173bn.\* Most remarkable has been the instability in the real flows of portfolio equity. which jumped from \$4bn in 1990 to \$49bn in 1993, before falling back to an estimated \$40bn in 1994. Similarly, real net private debt flows jumped from \$15bn in 1990 to \$48bn in 1993 and \$56bn in 1994. Even foreign direct investment increased from \$27bn in 1990 to \$70bn in 1993 and of tradables and an expansion in producthen \$78bn in 1994.

What goes up can, unfortunately, go down, perhaps as quickly as it rose. One question is whether that is now going to happen? It may. Another question is how countries have coped - and should cope with this kind of instability.

To help answer that question, one can turn to a World Bank study, published last year comparing four Latin American countries - Argentina, Chile, Colombia and Mexico - with five East Asian ones -Indonesia, Korea, Malaysia, the Philippines and Thailand.#

The most important macroeconomic effect of capital inflows is an increase in domestic expenditures, induced by a reduction in interest rates. That increase in spending will fall on both tradable and non-tradable goods and services. In the case of tradables, the result is an increase in the current account deficit; in the case of non-tradables, it is a rise in prices. This rise in the prices of non-tradables, vis a vis tradables, represents an appreciation in the "real exchange rate". The effect will be a decline in domestic production fixed exchange rates may undermine the being Korea's great advantage in the

tion of non-tradables.

The study lists five reasons why such effects are worth worrying about. Where countries have weak regulatory regimes, expansion of the financial system may create a bubble and a banking

crisis, as in Chile in the early 1980s. Countries that have recently reformed their trade policies will find the desired expansion of exports curtailed and the unpopular expansion of import-substitutes accelerated, with unhappy political consequences, perhaps including reversal of the reform itself.

 Where capital inflows are unstable, the expansion of financial intermediation and contraction of the production of tradable goods, during the period of high inflow, is likely to leave the economy with a painful adjustment when it reverses.

• The current account deficit may become unsustainably large, undermining the country's creditworthiness and inducing a reversal of the inflows. • The inflationary consequences of the monetisation of capital inflows under

credibility of the exchange rate as a early 1980s. Also important are measures etary policy in disarray.

Some problems are inherent in any inflows. But they are particularly large with portfolio flows, more likely to be unstable than direct investment.

What can be done to stabilise flows or minimise the adverse effects of unstable ones? A distinction can be drawn between direct and indirect measures. Direct measures include a cut in domestic interest rates, probably accompanied by tighter fiscal policy, elimination of incentives for inflows, such as deposit insurance, or direct physical controls on inflows.

Indirect measures would include foreign exchange intervention, either sterilised (where the monetary effects of intervention are offset by sales of longer-term domestic bonds) or unsterilised (money supply is allowed to expand unchecked).

Most important of all is to develop an economy able to adjust to shocks. Industries producing tradeables need to be able to expand swiftly in response to relatively modest movements in incentives, this

counter-inflationary anchor, leaving mon- to underpin foreign confidence, such as credible monetary and fiscal policies and

large foreign exchange reserves.

The menu is long. What does the experience of the countries under study show about what actually worked? There were three principal conclusions. First, the countries that received the

largest capital inflows as a percentage of GDP were not the ones that suffered the largest real appreciations. The most important action to limit appreciation was to tighten fiscal policy. Those countries that increased their public savings were, able to leave more space for the increase in private sector investment being financed by the capital inflow." It was also vital to boost public savings by

cutting government consumption. Second, a mixture of fiscal and monetary policies is needed to manage inflows in the short run, because fiscal policy tends to be inflexible. But sterilised intervention does not seem effective in the longer run. By raising domestic interest rates, offsetting sales of domestic bonds tend to increase the capital inflow. When the domestic long-term interest rate is higher than the return on foreign exchange reserves, this policy increases the "quasi-fiscal" central bank deficit.

The imposition of restrictions on capital inflows can be effective in the short run. But the World Bank argues these are no longer effective in the long run, because of the integration and globalisation of financial markets.

In the aftermath of the Mexican shock all this may well be academic. The challenge facing many capital importing comtries is, as it is now in Mexico, likely to be the traditional one of how to keep capital from flowing out, rather than how to slop it from pouring in. But the challes managing capital inflows will, no leader return. Countries should prepare their policy armouries now policy armouries now.

World Debt Tables 1994-95 Errenol Finance for Developing Countries Videotic 1 (Washington DC: World Bank) Vittorio Corbo and Leonardo Her Macroeconomic Adjustment to Capital Inflows: Latin American Style of the Asian Style, Policy Research Working Paper 1377, World Bank, Washington De-

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#### **NEWS:** THE AMERICAS

not only have written into amendment needed the

be "viable".

taxes.

Congressmen

support of a minimum of 260

members on the first round to

It has appeared over the past

10 days that greater support

exists for an amendment also

banning deficit spending and

the raising of the federal debt

simple majority to increase

ceiling, but requiring only a

This has been sponsored by Congressmen Charles

Stenholm, the Democrat from Texas, and Mr Dan Schaefer,

the Republican from Colorado.

Biggest annual leap since 1978

## **US durable** goods orders rise 13.9%

By Michael Prowse in Washington

New orders for US durable goods rose by 1.4 per cent last month and by 13.9 per cent in the year to December, underlining the vitality of the economic expansion, the Commerce Department reported

The figures - the largest annual increase since 1978 follow many signs of robust growth including a sharp rise in employment and output at the end of last year.

Many economists, however, are confidently predicting a deceleration in economic growth this year from the 4 per cent annual rate registered last year, reflecting the Federal Reserve's policy of curbing demand by gradually increasing short-term interest rates. A seventh increase in short-term rates to 6 per cent is

widely expected next week. Testifying before Congress yesterday, Mr Robert Reischauer, director of the non-partisan Congressional Budget Office, predicted that growth would slow to 2.5 per cent this year and 1.9 per cent in 1996. Consumer price inflation was likely to rise to 3.2 per cent

By Jurek Martin in Washington

Conservative congressmen

from both parties appear

increasingly willing to try to

repeal the gun control legisla-

tion of the past two years,

thus setting themselves on a

clear confrontation course

with both President Bill Clin-

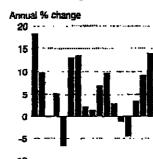
ton and the weight of US pub-

Mr Newt Gingrich, the

Speaker, gave a guarded green

lic opinion.

US durable goods orders



1996. against 2.7 last vear. Most Wall Street economists are also predicting slower growth, although there is no agreement on how quickly the economy will decelerate.

Analysts said that the overall buoyancy of orders last month largely reflected the strength of orders in the volatile transport sector. Excluding transport orders rose 0.1 per cent; excluding defence indus-tries, they fell 0.8 per cent. Orders for capital goods. excluding aircraft - a rough guide to civilian investment intentions - fell 0,4 per cent last month, but rose 6.3 per cent in the year to December.

light to what he called an "inevitable" initiative. Mr

Clinton strongly implied in his

State of the Union address on

Tuesday night that he would

veto any repeal, but Mr Ging-

rich said it was "very

unlikely" that the Republican

leadership would "stop such a

bill from moving through the

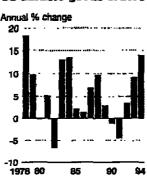
reported yesterday that more

than two dozen Democrats

The New York Times

House".

### today, the House supported



Brazil's new government new Congress will have taken

Many of the reforms, which the government hopes will lower the barriers to foreign investment and introduce big fiscal changes, are controver-sial and discussions may last

Ministers for President Fernando Henrique Cardoso, who took office on January 1, met the Democratic Movement (PMDB), the country's biggest political party, to outline the government's ideas and seek suggestions. They will see other parties in Mr Cardoso's

were ready to join a rolling Republican bandwagon, with

the National Rifle Association

heavily involved in the plan-

ning, which seeks to overturn

last year's ban on the sale of

19 types of semi-automatic

Also on the target list for

repeal is a handgun control bill passed in 1993 and named

after Mr James Brady, the

White House press secretary

seriously wounded in the

The government hopes to present formal proposals by the middle of next month, when a

constitution

prohibition on deficit

spending, but would mandate

a 60 per cent vote in favour of

It had been supported by

Congressmen Newt Gingrich,

Armey, the majority leader.

the Speaker, and Mr Dick

Under the rules adopted by

the Republican leadership, the

version of the amendment that

wins the most votes will again

be submitted to the chamber

Mr Barton had said prior to

Highlighting several reforms the government considers vital. Mr José Serra, planning minister, said the legal distinction between Brazilian and foreign-controlled companies should be abolished. Companies under majority foreign control should also be allowed to invest in the energy and mining sectors. Under present rules, foreigners can only invest in hydroelectric and mining projects as minority

to make more "flexible" its monopoly on oil exploration and refining and its policies which prevent competition in

assassination attempt on Pres-

ident Ronald Reagan in 1981.

The legislative strategy has

not yet been determined, but a

likely course is to amend last

year's crime bill, a popular

Republican cause and shortly

due for consideration by the

Even if repeal passes the

House it is far from clear that

the Senate would go along.

Even if it does, the two thirds

majorities needed to override a

House judiciary committee.

PMDB politicians reacted cautiously, and analysts said that until details were released interest rates next month, it would be difficult to assess the government's

House balks at toughest budget medicine

The debate about constitutional change has been under way for more than a year and stems from the country's 1988 constitution, promulgated soon after the military leaders stepped down and democracy returned. The constitution was praised for its attention to human rights and social welfare, but is now widely regarded as having sections which act as a severe brake on

likely backing within Con-

The main document, which includes 245 articles and stretches over 108 pages, includes unusual items such as rules on the tax system, family

matters and even an upper limit of 12 per cent on real

Armey, who are anxious that

the House should approve a

version which could then be

considered by the Senate, have

But there is some risk that

diehard supporters of the

Barton amendment will vote

against the bipartisan

alternative in order to deny it

the most votes in the first

Senator Robert Dole.

presiding over a 53-47 Republican majority, has

openly doubted that any

implied they can "live with"

the less stringent approach.

An attempt in 1993/1994 to overhaul the document failed because of political opposition to many of the reforms, nearly all of which involve upsetting powerful interest groups. For example, the precarious finances of the social security system can only be repaired by repealing some of the generous retirement provisions guaran-

teed by the constitution. Mr Cardoso needs three fifths of the 594 votes in Congress for the reforms to be approved. Although his coalition has that support in theory, party loyalty is weak in Brazil and many reforms are likely to be fiercely criticised. Leftwing and union groups are already mobilising against the pro-

budget, but he urged the The Barton proposal would the morning vote that his Both Mr Gingrich and Mr amendment "supermajority" clause had a chance of gaining the required 67 votes in the Senate. Even without it, the prospects of approval of a constitutional amendment are considered no better than 50-50.

President Bill Clinton has no authority to veto a constitutional amendment if it passes both houses and is then approved by three quarters, or

38, of the 50 states. In his State of the Union address on Tuesday, the president proclaimed his belief in the principle of a balanced

Republicans to be "straight with the American people" about the consequences of the constitutional amendment route and said he would fight against any attempt to belance the federal books by cutting social security.

However, several members of his cabinet have gone into bat against it. On Wednesday, Mr William Perry, the secretary of defence, testified to the potentially dire consequences for US military capabilities if an amendment were approved.

AMERICAN NEWS DIGEST

### Three agencies spared the axe

The US aid, information and arms control agencies are expected to survive as separate entities after Vice president Al Gore decided that merging them into the State Department would cause too much disruption to US foreign policy. Mr Gore, who heads the Clinton administration's efforts to "reinvent government" by eliminating redundant bureaucratic lay-

ers, had been considering proposals to consolidate them.

Some overlapping functions of the agencies, however, are expected to be combined when the final decision is announced today. The arms control and disarmament agency has been singled out as an outmoded agency whose functions could well be carried out by the Pentagon and the State Department in tandem. But its abolition this year was thought to risk disrupting critical negotiations on the extension of the nuclear nonproliferation treaty and a comprehensive nuclear test ban treaty. George Graham, Washington

Salvador occupation ends

The occupation of government buildings by El Salvador's aggrieved former soldiers and militiamen has ended after the government agreed to meet their demands.

Protesters abandoned their positions and released hostages. including 13 members of congress, on Wednesday night, after paralysing public administration and blocking main roads in the city for 36 hours. Mr Mauricio Cornejo, who led negotia-tions with the government, said the deal includes promises of land, credit, training, and housing for some 5,000 former combatants who fought on the government's side against leftwing guerrillas in a civil war which ended three years ago. The agreement, reached after mediation from the UN peacekeeping mission in El Salvador, should be fully implemented within two months, said Mr Cornejo. Edward Orlebar, San Salvador.

Clinton steps into baseball row

President Bill Clinton yesterday asked a mediator to make a last effort to get baseball owners and players back to the bargaining table, warning that the government might put forward its own plan to settle the five-month strike over pay that killed the 1994 professional baseball season and threatens to do the same for 1995. "It's time to play bell," he said. George

Political parties hear government ideas on constitutional change

### Brazil opens reform negotiations

By Jurek Martin in Washington

Representatives yesterday morning refused to give the

necessary two-thirds majority

to the toughest version of the proposed constitutional amendment to balance the

In the first of six planned

votes, probably stretching into

the amendment sponsored by

Congressman Joe Barton, a

Texas Republican, by 253

votes to 173, appreciably short

of the required 290.

budget by the year 2002.

House

of

the

any tax increases.

for final approval.

IIS

yesterday started negotiations with Congress over a wide range of constitutional reforms which many analysts believe are crucial to modernise the

several months.

partners.

Conservatives ready for shoot-out on gun control presidential veto will not be

In his speech on Tuesday.

easily obtained.

Mr Clinton defended the right of hunters to own guns for legitimate sporting purposes and sympathised with those in the last Congress who had lost their seats by voting in favour of gun control "so that police officers and kids wouldn't have to lay down their lives under a hail of assault weapon

Many observers, especially Democrats, believe the issue plays into the president's

The New York Times quoted one Democratic aide as saying: This is a headache for Newt. It's not his message and he knows repealing this is a polit-

He added, acidly: "When Bill Clinton is willing to take a stand on something, you know it's safe.'

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The Financial Times plans to publish a survey on

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المكذامية للصل

By Nikki Tait in Sydney

The fluid and harsh world of Canberra politics claimed another victim yesterday when Mr Alexander Downer quit as leader of Australia's federal coalition opposition.

His decision to stand down after only eight months, and in the wake of many weeks of destabilising rumours and poor opinion poll showings, clears the way for a party-room ballot on Monday. This is likely to see Mr John Howard, a Liberal party veteran who held the leadership job between 1985 and 1989, take over.

aree agencies "At that party meeting, John Howard will almost certainly be elected as leader of the Liberal party, and that is clearly the wish of the party." Mr Downer predicted as he announced his departure in

spill in less than a year for the opposition, a coalition of the Liberal and National parties. In May, after a similar wave of destabilising gossip and media speculation. Mr John Hewson, the former International Monetary Fund economist who failed to snatch victory for the opposition in the 1993 election, gave way to Mr Downer.

Mr Downer's brief hold on the job can be attributed partly to Australia's short parliamentary terms, partly to the rumour-fed nature of the Canberra media, and partly to some self-inflicted wounds which called into question Mr Downer's political acumen. Little known to the public at

large when he took on the lead-ership, Mr Downer initially enjoyed a political honeymoon. His more modern approach and sense of humour neutralised delaide. attempts by Mr Paul Keating, This is the second leadership Australia's sharp-tongued



John Howard (right) with the press yesterday after Alexander Downer (left) had stepped down

privileged South Australian But some much-publicised

gaffes by Mr Downer soon dispelled the goodwill. He was demonstrably confused over party policy on Aboriginal land

rights. He delivered an illtimed joke, borrowed from the Canberra press gallery, about his party's key policy docuMatter". In a series of puns on the name, he suggested that women's groups could call it "The Things that Batter". The

joke fell flat. The standing of the Liberal party did not appear so heavily affected, but, since Australia works on three-year terms, a federal election is expected either this year or early in

Pressure to resolve the leadership mounted. Even Downer supporters admitted that, if there were question marks over his political know-how, a change would better be effected now.

The return of Mr Howard. the only serious alternative, means the opposition swings to the right, and takes on some past baggage in return for a more guaranteed political performance, although Mr Howard has recently attempted to modtious views, such as those on Asian immigration.

The likely leader entered federal politics in 1974, aged 35, when he won the Sydney seat of Bennelong. He was a minis-ter in the first Fraser government in the mid-1970s, becoming treasurer (finance minister) in 1977. In 1985. he took over the opposition leadership from Mr Andrew Peacock after a fight, but subsequently lost the 1987 elec-tion. Mr Peacock, who recently bowed out of federal politics, then ousted Mr Howard

regain the leadership but lost to Mr Hewson. He did not make a challenge when Mr Hewson was ousted last year, and six months ago declared he had given up all aspirations to the top job.

at the second attempt in 1989.

In 1993, Mr Howard tried to

Mr Peter Costello, the rela-

cian who acted as Mr Downer's deputy and spokesman on economic matters, is likely to retain his position, despite some suggestions yesterday that at least one candidate might run against him.

There were strong sugges tions yesterday that Mr Downer would take the foreign affairs portfolio, at present held by Mr Peter Reith, and remain in the shadow cabinet.

It is less than clear how the Australian electorate will view the latest manoeuvres in this seemingly endless sequence of comings and goings within the upper ranks of the Liberal party. But one ABC radio programme may have gauged the ture on the Downer departure vesterday with the song Follow the Leader, from Walt Disney's

# on handling a crisis

By William Dawkins in Tokyo

Japan will send a team to the US, Britain and Germany to study official crisis management, in an attempt to improve its own procedures, criticised for being slow to respond to last week's Kobe earthquake.

Prime Minister Tomiichi Murayama told parliament the government needed a single cabinet-level body to handle disasters. The government has admitted the Kobe rescue operation was delayed by bureau-cratic confusion.

Mr Murayama envisaged a central unit, such as the US Federal Emergency Management Agency, which was called into action 15 minutes after the Los Angeles quake struck last January.
The inquiry mission will

depart in April and make suggestions for a crisis plan, for completion possibly by July, in which the prime minister's office would be the head of

operations, officials said. The present crisis management system depends, like other Japanese government functions, on unwritten rules of communication between different government ministries and local authorities.

This works well for long-term consensus building

ASIA-PACIFIC NEWS DIGEST

nist armies the following year.

Hanoi restates

Paracels claim

Vietnam restated its claim to the disputed Paracel and Spratly islands in the South China Sea in response to a claim by China that it had found new islets in the Paracels. China occupied

the Paracels, south of China's Hainan island and east of the

central Vietnamese port of Danang, in 1974, driving out forces

of the US-backed Saigon regime which was ousted by commu-

The Xinhua news agency reported on Wednesday that experts from Hainan had found three uncharted islets within the waters of the chain. Responding to the report, Vietnam's

foreign ministry said the Paracels and the Spratlys, which lie

further south, were part of Vietnamese territory. "Any foreign

activity in this area, of any type, which is not agreed by the Vietnamese government is violating the sovereignty of Vietnam." a ministry official said. The Paracels are claimed by

Taiwan as well as China and Vietnam. The three countries are

among six claimants to the potentially oil-rich Spratlys, along with Brunei, Malaysia and the Philippines. *Reuter, Hanoi* 

US and Vietnam to resume ties

The US and Vietnam plan tomorrow to sign an agreement allowing them to establish diplomatic relations. The two for-mer enemies will open liaison offices in one another's capitals

almost immediately after the signing, a US official said yester-day. The agreement to be signed in Hanoi settles questions about compensation for diplomatic properties seized at the end of the Vietnam War in 1975. Under the accord, Vietnam will

return or compensate for 36 US properties, including the former American embassy building in Saigon, renamed Ho Chi Minh City. The US will turn over the former South Vietnam-

ese embassy in Washington. The agreement, once signed, will

represent de facto diplomatic recognition. The US liaison office

will handle consular, political and commercial functions and will probably serve as a transitional step toward the eventual exchange of ambassadors. AP. Hanoi

Japan's ailing coal industry took a step closer to extinction

yesterday when one of the country's four remaining mines announced its imminent closure. Sorachi mine, which employs

700 people near a formerly flourishing coal town in the northern island of Hokkaido, is to close in March, under the burden of its Y35hn (\$353m) debts. Jobs have been found for 425 workers in a nearby opencast mine, while the remainder are to

be offered retirement pay. The move is in line with a govern-

ment plan for the orderly demise of Japan's high cost coal industry. It nevertheless provoked a protest from the Social Democratic party, second largest member of the government coalition, which said not enough new jobs had been found for

■ China attracted actual foreign investment of \$33.8bn in 1994.

up from \$27bn in 1933, according to an official of the Ministry of Foreign Trade and Economic Relations. Reuter, Beijing

■ Japan will conditionally resume overseas investment insur-

ance coverage in Burma (Myanmar) for the first time in seven

Nine flight attendants hired on contract by Japan Airlines boarded a flight from Tokyo to Sapporo in northern Japan yesterday, the lossmaking JAL's first domestic cabin crew not to enjoy lifetime employment privileges. Our Foreign Staff

Sri Lanka raised petrol prices by almost 15 per cent, triggering a chain reaction of price rises ahead of next month's budget. AFP. Colombo

the dismissed workers. William Dankins, Tokyo

years, trade ministry officials said. Kyodo, Tokyo

Japanese coal mine to close

snap reactions to crises. Separately, Mr Murayama said the government was considering establishing a central agency to speed the reconstruc-tion of Kobe. "We need to con-sider an organisation that enables the cabinet to handle the disaster as one body, not

He also launched a review of earthquake preparations in Tokyo, thought by seismologists to be overdue for an earthquake of destructive force similar to the one that killed more than 5,000 people in

by each ministry," said Mr

Mr Koken Nosaka, construction minister, said the government was considering tightening the building standards act, to cope with the weaknesses in building codes exposed by the collapse and damage to supposedly quake-proof expressways and rail tracks.

The government's speed in admitting shortcomings in the Kobe rescue has for the time being relieved political pressure on Mr Murayama. Officials of the New Frontier

party, the main opposition group, said yesterday the party would not for the time being call for Mr Murayama's resignation, contrary to the demands of 11 NFP members but is clearly ill-suited for earlier this week.

Criticism has centred on initial dilatoriness in accepting foreign aid and a four-hour delay, after news of the first shock arrived in Tokyo, in

sending the military to Kobe. Live television was the prime minister's main source of information, because of the collapse of the telephone network in the immediate aftermath of the quake, officials

As a result, the Ministry of Posts and Telecommunications yesterday advised the government to install satellite communications, the most earthquake-proof method of sending messages, for its disaster net-

The first official, though partial, estimates of the cost of clean-up and repairs started to emerge vesterday. Nippon Telephone and Telegraph, the main domestic telecommunications operator, reckons it will cost more than Y50bn (\$500m) to repair Kobe's telephone sys-tem. Mr Masashi Kojima, NTT president, said the 76,000 lines damaged in the quake will be usable by the end of the month, though full repairs will

The Health and Welfare Ministry reckons it will cost Y100bn to clear the 1.1bn tonnes of rubble left by the

### **Department** stores see sales fall

By Emiko Terazono in Tokyo

Department stores in Tokyo reported a 5 to 10 per cent fall in sales in the week since the Kobe earthquake, while a leading retailer in Fukuoka, on the southern island of Kyushu, saw a 15 per cent fall in the number of shoppers and a 10 per cent decline in sales.

"A lot of people remained inside to watch reports of the damage on television, while others refrained from buying unnecessary goods out of sympathy," said Mr Jim Vestal, economist at Barclays de Zoete Wedd.

While the effects are expected to be confined to the first quarter, the damage to the consumer psyche could hurt the year's retail earnings, since many stores close their books at the end of February. Municipal and central government authorities meanwhile have moved to prevent a rise in food and consumer goods prices. Complaints have surged over the past few days that prices of items such as dry-cell batteries, food and plastic sheets are three times their former levels.

#### 'Quake-proof' doubts raised

Steel supports inside 21 modern apartment blocks in Kobe were damaged by the quake, according to Takenaka, the Osaka contractor that designed and built them. writes William Dawkins in Tokyo. This is the first such damage recorded in any modern earthquake and questions assumptions that high-rise modern buildings are earthquake proof, civil engineers in Kobe said yesterday. The apartments, built in 1979, are between 40 and 70 metres tall and all conform with tough Japanese construction codes for high-rise buildings.

Takenaka design managers said the partly evacuated buildings could still withstand after-shocks of up to 5 on the Japanese scale, compared with the 7 registered by the Kobe earthquake at its worst. They are to be repaired, rather than

## Japanese seek guidance Foreign companies confident in Kobe

By Gerard Baker in Kobe

The dozens of foreign companies with operations in the Kobe area yesterday expressed confidence that the damage they suffered in last week's earthquake will prove

Many leading companies have been forced to halt business temporarily. but expect no long-term disruption. Kobe has long been a magnet

for foreigners and foreign companies in Japan. As early as the fourth century AD, its nat-ural harbour was seen as an ideal place for merchants and traders to transact business

It has always enjoyed a reputation as one of Japan's more cosmopolitan cities. More than

40,000 of the population of 1.5m foreigners, who worked there production in two weeks. are foreigners, many of them expatriates with large US and European companies, some of whom have their Japanese headquarters in the city.

Among the most seriously displaced is the US consumer products maker Procter and Gamble. Less than two years ago the company opened a 30storey headquarters for its Jap-anese operations on the man-made Rokko Island in Osaka Bay.

In spite of early fears after last Tuesday's earthquake that the structure of the Y30bn (\$300m) building had been damaged, it appears to have survived intact.

Interior fittings were, however, badly damaged and the 1,200 employees, including 150 have been relocated, most of them by boat as other transport connections to the island

P&G offered some the chance to move temporarily with their families to Hong Kong; some 170 accepted and left last Friday. The remaining employees have been moved elsewhere in Japan. P&G will announce today the location of a temporary headquarters in nearby

Production of paper goods at the company's manufacturing plant in Akashi, just outside Kobe, was suspended while the building was inspected for damage.

But a spokesman said the problems were minor and the company hoped to restart

Another company with manwacturing at Akashi is Shin Caterpillar-Mitsubishi, a joint venture between the US construction equipment maker and the Japanese heavy indus-

trial company.
The plant produces 1,000 oil pressure gauges a month, but after last week's damage, expects a short-term loss of

The factory was closed for three days after the quake but reopened this week. Output this month is forecast to reach 80 per cent of normal.

The company's 1,000 employ-ees, including 19 US citizens, were all accounted for, though many had lost their homes and been forced to live in tempoof Nestlé, the Swiss consumer products manufacturer, forced the company to relocate employees to Osaka and Tokyo. Nestlé leases part of the building and so will not incur a significant financial loss, but disruption to operations is

Other foreign enterprises in the region include Maersk Line, the Danish shipping company, which reported substantial damage to its port facilities, and the UK's ICI, whose operations appeared to be undamaged.

Businesses outside the Kobe area expect some dislocation from the disruption of supplies, but are otherwise expected to function as normal.

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### INVESTING IN SOUTH

### Sustained upliftment of underdeveloped communities is a high priority

Dr Chris Stals, Governor of the SA Reserve Bank, speaks to John Spira, Business Editor of a leading Johannesburg newspaper.

Spira: Speculation over the imminent abolition of South Africa's two-tier currency system has been rife. You've remained steadfast in your belief that exchange control and the financial rand cannot be scrapped in current cir-

Stals: If South Africa was prepared to live with the painful adjustments associated with its removal, exchange controls could be abolished immediately.

But if exchange control was to be scrapped, the South African rand would have to be supported for several weeks. Who would do so? The Reserve Bank couldn't, because it only has foreign exchange reserves sufficient to cover five weeks of imports.

Spira: Couldn't you scrap the financial rand while main-taining exchange control in all other respects in order to defend the foreign exchange reserves?

Stals: Perhaps so, since the two-tier currency system was introduced to protect the country from boycosts and sanctions, which have since been removed.

which have since been removed.

Foreign attitudes are changing. Most foreign investors are more worried now about South Africa's economic policies than any other issue. If we get these right, we won't need exchange controls on non-residents. But the timing should be right. The worst thing would be to abolish exchange controls and then have to bring them book three months later. The exchange rate market, which establishes the difference between the commercial and financial rands and the yield on investment in South Africa, is the indicator of the level of foreign confidence in the country.

The discount of the financial rand to the commercial rand is still 20 percent, while the yield on government stock to residents is 16 percent.

Non-residents are accordingly conveying the message that

Non-residents are accordingly conveying the message that they want a return which is higher (by some 20 percent) than the 16 percent currently available to residents.

Spira: What militates against the scrapping of exchange

Stales If we abolish exchange control on residents immediately, the Reserve Bank may need anything up to R20 billion in foreign exchange to fund money that may leave the country. Even if balf that amount were to flow overseas, prices of assets would go down and interest rates would soar. The Reserve Bank would have to sell foreign exchange in order to meet the demand from residents to invest abroad. This would drastically reduce our foreign exchange reserves and drain

drastically realise our foreign exchange reserves and drain domestic liquidity. To limit a possible fall in the reserves and in the exchange rate, we would have to raise domestic interest rates by selling government stock into the market and deliberately raise the cash reserve requirements of the banks.

The resultant higher interest rates would check the incentive to take money out of the country, while encouraging foreignest to him money in. ers to bring mioney in.

ers to bring mioney in. In the process, however, the shock that may be needed to adjust to the new situation could be severe. When, for example, Argentina abolished exchange controls, real wages and salaries dropped by something like 30 percent.

Spire: To what extent has the Reserve Bank been smoothing out fluctuations to the rand's exchange rate? How has this impacted on the reserves?

Stals: The Reserve Bank regularly intervenes in the foreign exchange markets, as well as in the forward market. We believe it is crucial that we smooth out fluctuations in the exchange rate and we need foreign exchange reserves for this purpose. In Scath Africa, a small market by comparison with some others, the average daily turnover in the foreign exchange market is between \$5 billion and \$6 billion.

Spira: South Africa's economic recovery appears to have stalled for the time being. What are the background

States The long recession going back to March 1989 came to an end ground the middle of 1993. The economy recovered in the second half of the year and we witnessed a higher growth rate in GDP.

The recovery was fostered by favourable weather conditions, which led to a sharp increase in agricultural output, and higher growth in some industrial countries, which brossed South Africa's volume of exports.

Other beneficial factors included the removal of trade and financial sanctions and the progress made in combatting infla-tion and restoring financial stability.

tion and restoring financial stability. In the first half of 1994 the upturn wavered somewhat as the growth in agricultural output levelled off temporarity and output was affected by exceptional circumstances linked to the process of political change. Labour unrest and work doppages in the pre-election period and a reduction in work-days arising from the large, number of public holidays, brought about low growth and even declines in the real value added. As things stand at present, an array of structural weaknesses continue to impose restraints on the longer term growth potential of the economy, the more important of which are:

\*\*The Anotage of skilled management.\*\* ial of the economy, the more important of which are:

The shortage of skilled manpower.

The high costs of labour in comparison to skills and

training.

High non-wage labour costs in the form of labour unrest, work stoppages, strikes and stayaways.

The persistence of uncomfortably high inflationary expectations, despite the success achieved in creating more stable financial conditions.

The large and increasing involvement of government in the economy.

economy.

The high tax burden on individuals.

The unsustainable size of the government deficit before

borrowing.

The low level of domestic saving, and high dissaving by

Uncompetitive conditions leading to inefficiencies.

An anti-export bias in the foreign trade policy structure.

Spira: How will these weaknesses he overed

Stals: Considerable emphasis was placed in the 1994-95 Budget on the government's Reconstruction and Development Programme. In view of the large number of unemployed persons and widespread poverty in South Africa, it is essential that the sustained upliftment of underdeveloped communities and areas retuains high on the list of the government's orienties. ment's priorities.

ment's priorities.

South Africa's acute unemployment problem can be alleviated under conditions of accelerated, labour-absorbing, economic growth. Sustainable, high, employment-creating economic growth that will be to the benefit of all South Africans will, however, be possible only in a stable financial environment. A more equitable distribution of wealth and income is ment. A more equitable distribution of wealth and income is difficult, if not almost impossible, to accomplish under condi-

tions of high inflation. Fortunately, the inflation rate has recently been brought down to single-digit levels last prevailing in the early 1970s. However, relative to South Africa's mean trading partners, the current inflation rate is still too high.

Measured over four quarters, the growth rate in real unit labour costs actually turned negative from the first quarter of 1993, because labour productivity growth exceeded the lower rates of increase in the real remuneration per worker. The observed increases in labour productivity were partly due to the retornelement of workers in the formal sector of the

to the retrenchement of workers in the formal sector of the economy as part of the rationalisation programmes of the business community.

The underlying growth in the productivity of South African

workers, however, remains poor, increases in unit labour costs do not bode well for inflation and could lend support to high-

Spira: From what you have indicated, labour-related problems are a major factor militating against low-infla-



Stale: Indeed so. And recent aggressive wage demands, combined with the depreciation of the rand's exchange rate, may frustrate the authorities in their efforts to curb the general rise in prices further. Industrial action, organised labour protest and unrest rates the perceived effective real costs of labour.

These exclusives threates the costs of labour. These actions thereby not only lead to higher price inflation but also reduce the demand for labour and neutralise at least partly the labour unions' efforts to raise the real wages of their members.

members. Such actions accordingly encourage the development of a more capital-intensive production structure, affect business confidence adversely, and hold back private-sector invest-Disorderly labour conditions are therefore detrimental to the

Disastery rates commiss are deterior agrinement to objective of high employment-creating economic growth. By restraining output growth, such labour actions also limit the ability of the authorities to achieve the socio-economic uplifument of the population.

Spira: How is the problem to be solved?

Stals: President Mandela has called for closer co-operation and understanding between government, business and labour, I fully endorse this plea. The Reserve Bank believes that it would be easier to reach such closer co-operation in an environment of overall finan-

Spira: Another major impediment to economic growth seems to be in the sphere of government finances. What is the situation here?

Stals: The public-sector horrowing requirement reached an exceptionally high level in fiscal 1993-94. To some extent this was due to special transfers which did not affect the domestic capital markets.

Although no difficulties were experienced in financing the shortfall on the Exchequer Account, the larger size of the horrowing requirement could have a crowding-out effect on private investment in an environment of more vigorous economics. ic growth.

The high borrowing requirement of the government naturally also led to a significant increase in government debt and in the

and the to a significant increase in government dent and in the cost of servicing the debt.

The government has indicated that the vast bulk of the costs of its Reconstruction and Development Programme will be financed from sources which do not require a heightened level of borrowing, nor an increase in taxation. Hopefully it will be successful in achieving this objective.

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## **US-EU** talks to focus

By Frances Williams in Geneva

The continuing stalemate in the contest for leadership of the World Trade Organisation is expected to be high on the agenda of weekend talks in Washington between the US and the European Union.

With three weeks to go before the mid-February deadline for selecting a successor to Mr Peter Sutherland, interim WTO director-general, trade officials in Geneva said there was no sign of progress in securing a consensus on any of the three

Though Mr Renato Ruggiero, the EU candidate. has a majority of countries in his favour, Mr Carlos Salinas de Gortari, the former Mexican president, has the whole of North and South America, including the US, firmly behind him; Mr Kim Chul-su of South Korea is supported by Japan and most

other Asian nations. Trade diplomats say only a deal between Washington and Brussels can break the deadlock, failing which WTO members will have to look for new candidates. Two New Zealanders, Mr Philip Burdon, trade minister, and Mr Mike Moore, former prime minister, have been mentioned.

In a letter to the Financial Times published today, a group of eminent economists. including three Nobel laureates, urge WTO members to look away from politicians and trade negotiators towards a well known advocate of free trade, Professor Jagdish Bhagwati of New York's Columbia University.

Prof Bhagwati was economic policy adviser to Mr Arthur Dunkel, then head of the General Agreement on Tariffs and Trade. But some trade officials in Geneva thought Prof Bhagwati, though "brilliant", lacked the necessary managerial and diplomatic skills for an effective WTO head. See Letter, Page 16

## China pledges settlement of \$160m satellite claim

By Raiph Atkins in London and Tony Walker

A Chinese state insurance company said yesterday it would settle a \$160m insurance claim on the failed Apstar 2 satellite launch within 60 days. However, the impact on the world's satellite insurers is likely to last much longer.

The Pacific Insurance Corporation said much of the risk had been spread across the world satellite insurance market, still to recover from big losses incurred over the past year. Failure of the Long March rocket, believed to be China's most costly satellite disaster, will almost certainly mean higher premiums for

The failure of yesterday's launch will mean higher premiums for those not yet insured

launches not yet insured, including the next launch originally set for this summer.

Munich Re, the world's largest reinsurance company, said it expected to have to pay up to \$40m because of the latest incident, though it did not give specific figures.

Lloyd's of London's share is about \$45m but satellite underwriters would in turn have passed on some of the risk to Sharing the burden are

Europe and in Bermuda, which has grown rapidly as a reinsurance centre in recent years.

underwriters elsewhere in

The total premium paid on the Apstar 2 launch, which

been about \$30m.

In 1994, world losses from satellite launches reached \$770m, far in excess of premiums collected.

Mr Simon Clapham, lead satellite underwriter at Lloyd's. said: "We do need to increase the rates and we will." The latest setback does not mean 1995 will prove unprofita-

With premium income expec ted to reach about \$750m, underwriters reckon they can pay claims totalling \$600m and still make significant profits,

CHINA'S	ATELLITE LAUN	CH RECORD 1990-95*
Date	Туре	Result
April 1990	AsiaSat Telecommunications	Successful
March 1992	Australia's Optus B Communications	Falled on launch pad at first attempt but later launched successfully
December 1992	Optus B	Lost in space after explosion on liquinoth vehicle
April 1994	Weather satellité	Explosion on launch pad destroyed satellite and orbiter
July-Aug 1994	Optus B3 Apster1	Successful
November 1994	Dongtanghong	Fost ju abace
Jan 1995	Apster 2	Destroyed in launch vehicle explosion 45 seconds after

The Pacific Insurance Corporation has sent experts to investigate the disaster and will initiate talks with the sat-

ellite's owner, the Hong Kong-

company has insured a satel-lite launch. It provided cover last year for the successful launch of

This is the second time the

# Alcatel wins \$500m US digital satellite contract

Alcatel Espace, the French space telecommunications group, yesterday said it had won a \$500m (£312m) contract to supply WorldSpace of the US with three digital radiobroadcasting satellites for millions of listeners

in Asia, Africa and the Caribbean.

Alcatel will lead a consortium that for the moment only includes Alenia of Italy but may be extended to its usual partners, Aérospatiale and Daimler-Benz Aerospace.

The Alcatel consortium will be responsible for building, launching and insuring the satellites for WorldSpace, a private company holding the only US licence for portable satellite service and which will be responsible for programming, marketing and regulatory issues.

In return, Alcatel said the consortium would make a "major investment" in WorldSpace. The three "digital audio broadcast" (DAB) satellites, Caribstar, Afristar and Asiastar, are to be in geostationary orbit over Asia, Africa and the Caribbean by 1998, beaming programmes to those regions with a new genera-tion of radio called StarMan. These portable receivers are being developed by Motorola of the US, with a satellite antenna as small as a business card.

Alcatel, involved in the Globalstar digital telephony project, vesterday claimed the DAB service would be the most significant advance since the advent of shortwave radio.

Mr Noah Samara, WorldSpace's chief execu-

tive, said that his company was focusing on developing countries where radio rather than

In the US or Europe radio stations had an average andience of 30,000, but the average in developing countries was 222-3m. Satellite radio could cover difficult terrain better than shortwave radio, as well as providing the quality of today's FM stereo, WorldSpace officials

However they still had to receive operating licences from the countries their service was intended to cover.

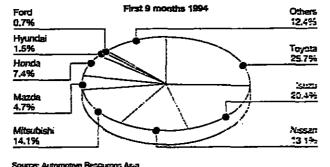
## Isuzu to join rivals in Thai vehicle parts deal

By William Barnes in Bangkok

Isuzu, the Japanese vehicle maker, will join a co-operative production arrangement with rivals Nissan and Toyota in Thailand to produce exchangeable vehicle parts to achieve economies of scale and help the three companies meet local content requirements. Isuzu said it would invest

\$160m in a new diesel engine parts factory and the expansion of its existing small truck assembly plant, underlining Thailand's development as a base for manufacture and export of Japanese pick-up trucks.

Isuzu is expected to make about 300,000 sets of connecting rods and crankshafts, NisThai vehicle sales: market share



san is likely to produce caminvestment of approximately shafts and cylinder heads. Bt7bn (\$280m). while Toyota will turn out "This is the first time these engine blocks after a combined three companies have worked

for a single pool. They are under increasing pressure to cut costs, especially after the appreciation of the yen," said Mr Michael Dunne, the president of consultants Automotive Resources Asia, in Bang-

Mr Hiroshi Sato, president of the Tripetch Isuzu Company, said the new factory was necessary to bring the locally manufactured content of its diesel engines up from 60 to 70 per cent by the middle of 1996 if Isuzu is to keep its Board of investment tax privileges.

Mr Sato said that their principal parmer, the Tokyo Drop Forging company, would start building the Bt1.Sbn facility on the eastern seaboard, even though negotiations with other

potential partners were not yet the national car because the finished.

As well as expanding its pickup and truck assembly plant Isuzu will import completely-knocked-down passenger cars for the first time in 1996. Mr Dunne said the production sharing arrangement would bring down the cost of sourcing the more difficult-tomake parts locally, which have risen as the local content requirement has increased.

"The higher local content requirements are tough for existing manufacturers but there is a bonus: they are a formidable barrier to entry for new players," he said.

Although Bangkok's growing middle class crave luxury

saloons, the pick-up remains

government charges no excise tax on pick-up purchases com-pared to the 35 per cent tax on passenger cars.

Isuzu sold 82,156, or 31.8 per cent, of the 258,091 pick-up trucks sold in Thailand last year; Toyota sold 29.8 per cent. and Nissan sold 19.3 per cent. The number of pick-ups sold in 1994 actually rose 15 per cent compared with a 10.6 per cent slide in passenger car

sales to 155,670, according to Automotive Resources Asia. Mr Sato said Isuzu anticipates that by the year 2000. annual total vehicle sales in Thailand will have grown from 1974's total of 485,678 to between 850,000 and 1,000,000

### NEWS DIGEST

### Foreign groups flock to E Europe

The number of foreign companies investing in central and eastern Europe has expanded rapidly in the past two years and foreign investment registrations in the region stood at 111,300 in mid-1994, compared with 98,200 in January 1994 and 68,900 in January 1993, according to the UN Economic Commission for

The CIS pushed up the number of foreign investment enterprises" from 8,000 at the start of 1993 to over 19,000 in mid-1994, just over half of them in Russia. The value of committed foreign investment in the CIS was about \$6.3bn at the beginning of 1994, the ECE estimates. Frances Williams, Geneva

Portugal exports

The Ford-Volkswagen joint project to build a minivan aloon at a factory near Lisbon is forecast to contribute up to 16 per cent of Portugal's exports next year. The factory, the largest industrial investment ever undertaken in Portugal, aims to produce 89,000 vehicles in 1995, rising to about 180,000 a year, Reuter, Lisbon

#### CONTRACTS

Fincantieri, Italian state controlled shipbuilder, has won a L200bn (\$125m) contract from Deiulemar of Naples for construction of three "Panamax" bulk-carriers. The order guarantees work until mid-1997 for the Fincantieri shipyard near Naples, already building three similar ships for Delulemar. Andrew Hill, Milan ■ Bombardier, Canadian based serospace and transit equipment group, has sold two DASH-8-200 turboprop airliners to India's new Archana Airways. Robert Gibbens, Montreal

Gaza to strengthen relations.

boost both the Jordanian and

the Palestinian economies by establishing firm relations and

co-ordination and by creating a climate of stability for inves-

On the issue of Jerusalem

the agreement also brings Jor-

dan into line with other Arab

states which have backed the

PLO's claims to future sover-

eignty over the east of the city.

ation masks a dramatic down-turn in Palestinian-Israeli rela-

tions and in hopes for peace

The PLO said Israel's deci-

sion on Wednesday to expand

Jewish settlements in the occu-

pied West Bank violated a

promise made by Israeli prime minister Yitzhak Rabin to Mr

Arafat last week at a summit

at the Erez border crossing

Jewish settlers, seeking to

exploit government ambiguity

over settlement policy, bull-dozed roads, planted trees and

placed an Israeli flag on a hil-

side in the West Bank in an

effort to expand their settle

ment of Kochav Yaacov, north

over the land and the expan-

settlements so that when this

sinister government falls there

will be enough land to expand

"The struggle today is

between Israel and Gaza.

between Arabs and Jews.

But PLO-Jordanian reconcili-

#### **NEWS:** INTERNATIONAL

### Yemen claims Saudi build-up

By Mark Nicholson in Cairo

Yemen yesterday accused Saudi Arabia of renewing a military build-up on the countries' disputed border as talks continued in Riyadh aimed at defusing tensions which have flared into cross-border skirmishes in recent weeks.

An unnamed Yemeni official was quoted by Reuter saying the kingdom had been "rushing tanks, rocket launchers, armoured vehicles and infantry units towards the borders" while moving F-15 and F-16 aircraft to the Khamis Mushayt airbase about 50km north of the Yemeni border.

There was no official response from Saudi Arabia to the claims, which diplomats in Riyadh said they could not confirm. However, diplomats expressed "surprise" at the allegations given what they described as the "very positive noises" coming from Saudi and Yemeni negotiators who have been holding talks in the Saudi

capital since Tuesday. Tension on the Yemeni-Saudi border erupted into violence last month after Yemen claimed its northern neighbour had erected observation posts and built roads on disputed land. At least three clashes along the contested border have been reported in the past six weeks, leaving as many as five Yemeni soldiers dead. Saudi officials have claimed

the reported clashes all followed Yemeni incursions into Saudi territory, while Yemen claimed its troops were responding to Saudi moves into territory claimed by

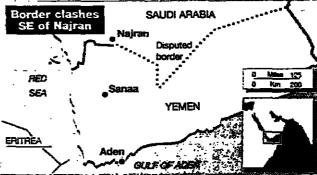
The clashes were the worst in some years along a border which has been in dispute for more than 60 years and between neighbours whose ever suspicious relations have soured considerably since the Gulf war. Saudi Arabia was angered by the pro-Iraqi attitude of President Ali Abdullah Saleh, the Yemeni leader during the Gulf conflict, and deported almost 1m Yemeni guest workers back to its more populous and poorer neigh-

Relations worsened further during the Yemeni civil war

last year, when Riyadh's support for the secessionist southern government, believed to have included direct military aid, angered Sana'a.

The latest Yemeni accusations come as Sheikh Abdullah bin Hussein al-Ahmar heads a delegation from Sana'a which arrived in Rivadh hoping to reach sufficient agreement with the Saudis to permit an eventual summit between King Fahd, the Saudi ruler, and Mr Saleh. The Yemeni president said last week he was ready for such a meeting if it were "well prepared" and pledged that Yemen "won't go to war, even if Saudi Arabia took the initia

Diplomats say the talks had begun to show common



ground, with both sides for the first time indicating they might accept third-party mediation on defining the border. Yesterday, however, it was reported that a planned meeting between Sheikh al-Ahmar and Prince Sultan, the Saudi second deputy prime minister and minister of defence, was cancelled at the last minute. Only a short stretch of the

reportedly the focus of the recent troop deployments from

#### border, from the coast to Najran, has ever been formally demarcated, under a 1934 treaty which Yemen has twice renewed but never unequivocally ratifled. The entire border east of Najran is disputed, illdefined and, particularly in the area south east of Najran,

## Pragmatism rules in Tehran over Chechnya

r Abbas Maleki, Iran's urbane deputy foreign minister, is not a man easily embarrassed. But when a visiting Chechen academic in Tehran appealed earlier this week for a statement condemning the Russian attack on Grozny, even he was

left uneasy.
"The war is tragic - it must be solved by peaceful means," Mr Maleki mumbled to the crowd of assembled diplomats before quickly switching to a less sensitive subject. Mr Maleki's response, at an Iranian sponsored seminar on central Asia, disappointed the

Chechens. But it highlights a

mood of pragmatism that is

shaping Iran's relations with its northern neighbours. In spite of western speculation that the war in Grozny will undermine Russia's standing in the Moslem world, the hattle has provoked little official anti-Russian protest from

Iran is keen to maintain good relations with Russia, says Gillian Tett

Tehran. Irrespective of Iran's claims that it will uphold the cause of central Asia's Moslems, Iranian diplomats appear determined to strengthen their relations with Russia. One reason for this shift is

that Iran is facing serious domestic economic problems and it is keen to maintain trading ties with Russia, leading to a new mood of pragmatism about central Asia. In spite of initial hopes it could serve as an Islamic model for the region, Iran increasingly recognises it can do little to solve the region's economic problems on its own.

Another reason for Iran's pragmatism lies in its determination to retain a stake in the development of the rich oil and gas reserves in central Asia and the Caucasus. As Turkey, Iran and Russia continue to

wrangle over the future route of any oil and gas pipelines, Iranian officials increasingly recognise that their national interests may be better served by publicly emphasising eration, rather than con-

frontation, with Russia. "These central Asian countries are still the backyard of Russia - to imagine that these countries will separate economically from Russia is not realistic. We and the central Asian countries need to cooperate with Russia," Mr Akbar-Torkan, Iran's transport minister, declared last week.

Although the Iranian media has given extensive coverage to the bloody events, the main focus for official anger has not been Russia - but the West. Iranian officials have condemned the US and "Zionist interests" for their failure to criticise the Russian attack but sternation in the Russian forinsisted that the matter remains Russia's internal prob-

The Chechen are Moslem. so they are our brothers. But Chechenya is part of Russia and we do not want it to harm our relations with Russia," one senior foreign ministry official says. But the real test of Russian-

Iranian relations is more likely to be the region's oil and gas Late last year, Iran achieved something of a diplomatic coup when it persuaded the Azerbai-

per cent stake in the \$7.4hn international consortium which includes BP, Russia's Lukoil and US companies, to develop its oil fields in the Caspian Sea.

The agreement created con-

jani government to give it a 5

eign ministry because of fears that Iran and other states of the Caspian Sea would conclude a pipeline deal to carry oil through Iran and outside Russia's control. At present most of the oil from Azerbaijan and Kazakhstan is piped out through Russia, via Grozny, and Russian officials are keen to ensure that any additional route should also pass through Russia, rather than the Cauca-

But, behind the scenes, Western and Russian diplomats increasingly acknowledge that it will be difficult to exclude Iran entirely from future oil and gas consortiums or pipeline agreements.

sus or Iran.

Iranian officials claim that the US company Chevron, which has development rights for the Tengiz oil field in Kaz

discussions with them about the possibility of a pipeline through Iran to the Gulf. Although Kazakhstan, Russia and Oman announced last week that they were starting to construct a pipeline to export oil from Tengiz from Russika, Chevron's involvement in the project remains uncertain. Russian oil officials are due to visit Tehran soon to discuss cooperation over the Caspian deal and other projects. Few expect these tentative

contacts to yield any concrete agreements in the short term, not least because the Iranian government is weakened by splits between different political factions But economic self-interest

seems set to shape the crucial Iranian-Russian axis in the region - irrespective of the Moslem "jihad" Chechen fighters claim to be waging in

# Jordan, PLO sign accord on Jerusalem

By Julian Ozanne in Jerusalem

Jordan and the Palestine Liberation Organisation signed a wide-ranging co-operation accord yesterday designed to settle a dispute over the future status of occupied Arab East Jerusalem and economic rela-

The agreement follows months of tension between Mr Yassir Arafat, the PLO chairman, and King Hussein of Jordan sparked by the Israeli-Jordanian agreement last year which gave the Jordanian king a special custodian role over the Islamic sites in East Jerusalem which the PLO claims as the capital of a future Palestin-The preamble to yesterday's

pact outlines a deal whereby the PLO agrees to Jordanian custodianship over Moslem sites in the interim, while Jordan pledges to hand over control to Palestinians if they win jurisdiction over the occupied half of the city from Israel. The agreement has seven other sections that cover monetary and financial policy, trade.

postal and communication links, transportation, education, culture and information and administrative measures such as security and border co-operation\_ The most important eco-

nomic agreement is for the Jordanian dinar to become the legal tender in self-ruled Palestinian territories in return for Palestinians joining the Jordanian central bank.

Jordan also agreed to open

up a liaison office in self-ruled

sion of settlements," said Mr Aharon Domb, one of the leaders of the 140,000 West Bank "We continue to buildors roads on the land destined for

of Jerusalem.

## World statesmen urge reform on UN and other global bodies

A sweeping reform of the United Nations Ramphal. Other members of the 28-strong and other global institutions is recommended in a report from a group of senior world statesmen published yesterday,

wites Edward Mortimer. The report, entitled "Our Global Neigh-", was handed to Mr Boutros Boutros Ghali, the UN secretary-general, by the co-chairmen of the commission which drafted it - Swedish prime minister Ingvar Carlsson and former Commonwealth secretary-general Sir Shridath

commission include Mr Jacques Delors, Mr Barber Conable (former president of the World Bank) and Mrs Sadako Ogata, UN High Commissioner for Refugees.

Among their recommendations is establishment of an "economic security council" charged with monitoring the overall state of the world economy, providing "a long-term strategic policy framework" and securing consistency between the pol-icy goals of big international agencies, particularly the IMF and World Bank and the new World Trade Organisation. The council would replace the existing

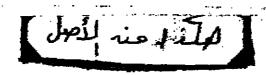
UN Economic and Social Council (Ecosoc), which the authors say should be wound up, along with the UN Conference on Trade and Development and the UN Industrial Development Organisation. The UN system must from time to time shut down institutions that can no longer be justified in objective terms," they

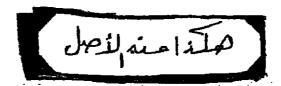
The Commission also urges a two-stage reform of the UN Security Council. In the first stage, a new class of five "standing members" would be established - two industrial countries (presumably Germany and Japan) and one from Africa, Asia and Latin America. Existing permanent members would agree not to use their veto "save in exceptional and overriding circumstances". Stage two would be a "full review of membership" and phasing out of the veto, "around 2005".

The report suggests an amendment to the UN Charter, permitting intervention in conflicts within states, but only in "cases that in the judgment of a reformed Security Council constitute a violation of the security of people so gross and extreme that it requires an international response on humanitarian grounds". Such intervention could be triggered by nonstate actors exercising a "right of petition" to bring situations "massively endangering the security of people within

states" to the Council's attention. The Commission suggests the UN General Assembly should hold a "World Out ference on Governance" in 1998, with decisions to be ratified and implementally by 2000; and calls on "international civil and property" that society", that is, non-governmental organ isations, "the business sector, scade the professions, and especially roung per ple" to join in a drive for inchess."

"Our Global Neighbourhood, published by Oxford University Press, 22546, 653650





#### NEWS: UK

## PM wins backing on Euro-strategy



mental conference on the future of the European Union would all have the limited aim of "improving the functioning" of the EU, Robert Peston. Political Editor, writes from

A meeting of the cabinet committee on defence and overseas policy - which in an unusual move was attended by the entire cabinet plus Mr

The British government yesterday decided that its proposals for next year's intergovernment.

The British Bavid Davis, the minister for Europe – backed Mr John Major's recent commitment to veto any IGC proposals which could impinge on the sovereignty of the British parliament.

The two-hour meeting of the committee yesterday morning had been called to decide the mechanism for determining the brief for Mr Davis as the UK's representative on the EU study group, which will fix the IGC agenda.

A senior cabinet minister said there had been a lively debate, to which almost all ministers contributed.

"It was not two hours of who normally attend meetings rguments and rows," the min- of the full committee. arguments and rows," the min-

A decision was taken that the UK's detailed policy for the EU study group should be worked out by the cabinet committee's European sub-commit-

A Downing Street official said Mr Major "summed up" at the end of the meeting to give the sub-committee a "sense of direction". In a move which reflects the

sensitivity and importance of IGC policy, this sub-committee will have 18 members - com-pared with the seven ministers

The European sub-committee will be chaired by Mr Douglas Hurd, the foreign secretary. Though Mr Major's recent statements on the EU have been interpreted as indicating an increasing sympathy with the Conservative party's Eurosceptic wing, the Euro-pean sub-committee will be dominated by ministers less

hostile to the EU. Only three leading Eurosceptics are on the sub-committee: Mr Michael Portillo, the employment secretary. Mr John Redwood, Welsh secrehome secretary.

The issue of European monetary union, on which the cabinet is split, was barely mentioned at yesterday's meeting, a senior Downing Street offi-cial said. Monetary union is likely to be raised by other member states at around the time of next year's IGC, but it cannot form part of the agenda of the conference itself.

The EU study group meets for the first time in June and is scheduled to table proposals for the conference to the EU Council of Ministers in Decem**UK NEWS DIGEST** 

### New code of ethics for civil service

A new code of ethics for Britain's public officials was introduced by the Conservative government yesterday as it sought to head off complaints that it has politicised the civil ser-

vice during more than 15 years in office.

The code, to be issued to each of the country's 500,000 civil servants, is a bid to re-establish the civil service's traditional reputation for political neutrality. It states that officials should act with "integrity, impartiality and honesty" in their dealings with ministers.

It also binds them not to act in a way that is "illegal improper, unethical or in breach of constitutional convention".

Publishing its second white paper on civil service reform in eight months, the govern-ment also announced the creation of an independent appeals system to investigate the case of any official claiming to have been subjected to political pressure from ministers.

The code's introduction comes months before the publication of the Scott inquiry report into the "arms-for-Iraq" affair, which is expected to say that civil servants misunder stood their public duties and helped ministers to break established guidelines over weapons sales. James Blitz, Westminster

#### UK rejects plan for EU-wide plug

The UK has voted against controversial proposals for a harmonised European electrical plug and socket system, the introduction of which could force the abandonment of the three-pin 13-amp system.

The vote, taken by a technical committee of the British Standards Institution, was widely expected because of strong opposition to the proposal from the UK plug and socket industry and some safety experts.

The BSI said the committee rejected the

proposal for safety reasons and its lack of standards covering wall boxes. Similar committees throughout Europe are voting on the proposals, which were produced by Cenelec, the Brussels-based electrical standards body. A final decision is expected this spring. Andrew Baxter, London

#### Minister pledges moves on competitiveness

Mr Michael Heseltine, Britain's trade and industry secretary, yesterday confirmed that the government intends to publish a second white paper on competitiveness in the early summer and warned industry that recent improvements in the UK economy should not encourage complacency about Britain's trading performance.

Mr Heseltine, who last May unveiled a white paper intended to raise training standards and improve UK competitiveness, said he planned to publish a follow-up document to underline the government's determination to spread the culture of competition across the public and private sectors.

He told the French Chamber of Commerce in London last night that the government remained determined to bring about a "cultural adjustment" in British attitudes to help improve its relative competitiveness. But he emphasised that there were no "short cuts" in trying to overcome economic decline and a competitive gap which had affected parts of British industry for almost 100 years.

#### Korean plastics company sets up plant

Young Shin, a Korean supplier to Samsung, is to set up a plant on the former Haverton Hill shipyard site near Billingham, Cleveland, in northern England creating 150 jobs, it was announced yesterday.

The plant will make plastic casings for tele-vision sets made by Samsung, Korea's biggest

increased production levels helped clinch Young Shin's investment.

Cleveland county council, which is hoping for substantial inward investment spin off from Samsung's electronics complex, is giving £150,000 to support the Young Shin project. The company has not sought any UK government Regional Selective Assistance.

Chris Tighe. Newcastle

#### Treasury staff opt for redundancy

At least a quarter of the UK Treasury's senior staff have applied for voluntary redundancy in a programme to streamline the structure of Whitehall's most powerful department.

Sir Terry Burns, the Treasury's permanent secretary, yesterday told his senior mandarins that there would be no need for sackings to achieve targets. Some of those departing could be in line for individual pay-offs of more than £300,000, (\$477,000) reflecting their age, salary and length of service.

The redundancy programme was prompted by a "fundamental expenditure review" of the Treasury, commissioned by Mr Michael Portillo when he was chief secretary to the Treasury. It has dealt a serious blow to morale and prompted many officials to search for jobs in the City or consultancies.

The redundancies cover officials of undersecretary and assistant secretary status, earning between £37,000 and £64,000 a year.

Robert Chote, Economics Staff

#### Less dissatisfaction with banks shown

Corporate dissatisfaction with banks is dropping, and fewer companies are complaining of restrictions on lending as the effects of the recession ease, according to a study of 1.500 companies with a combined turnover of £65bn.

The study, by the Bank Consultancy Group. finds that sources of strain such as lending restrictions and the level of bank fees had all eased compared with 1992 - the height of banks' efforts to increase operating profitabil-

It finds that the availability and cost of finance is far less of an issue than in 1992. Only 26 per cent of companies identified it as a problem compared with 41 per cent three years ago, when a similar survey was carried out. Banks remain less popular with companies than providers of other services. Some 36 per cent of companies rate their main bank as excellent or good, compared with a 55 per cent approval rating for accountants and merchant

Banks are criticised in the study for dislocation caused by centralising services for businesses in regional offices. It says that mistakes are less frequent, but they are harder to correct because of the inaccessibility of the banker. The study says a "surprising" number of companies regard themselves as open to offers from an alternative bank, with 40 per cent regarding a change in their bank relationship over the next two years as either possible John Gapper, Banking Editor

#### FA charges Cantona over attack on fan

French international soccer player Eric Cantona was formally charged yesterday by the English Football Association for leaping into tands to attack a spectat

M. Claude Simonet, French Football Federation chief, also said he was stunned by Eric Cantona's latest flare-up and is preparing to

take "draconian measures" against him. The FA charged the 28-year-old Manchester United striker, who also could face criminal charges over the incident, with "misconduct

which has brought the game into disrepute." The incident happened during Wednesday night's game between United and Crystal Palace, at the London club's Selhurst Park ground. Cantona had been sent off the field for a foul and reacted to supporters' jeering by launching a two-footed kick at one man in the crowd. They then exchanged punches before

Cantona was dragged away by team-mates. In addition to any criminal charges that may result from the incident, the FA has the power to levy whatever fine or suspension it considers necessary, which could include a life ban. The nearest thing approaching a precedent would be the nine-match ban imposed on Arsenal midfielder Paul Davis for breaking Southampton player Glenn Cockerill's jaw some years ago. Stephen McGookin

#### **Slow** progress' in talks on Ulster By David Owen and John Kampfner

Ulster Unionist party leader Mr James Molyneaux last night made clear that his party remains firmly opposed to all-Ireland institutions as British and Irish ministers reported slow progress in efforts to forge a political settlement in Northern Ireland.

Sir Patrick Mayhew, Northern Ireland secretary, and Mr Dick Spring, Irish foreign minister, acknowledged after protracted talks in London that some "areas of complexity" in the joint framework document setting out the two governments' proposals had still to be resolved.

Their comments appeared to call into question the timing of the document's publication. The most optimistic assessments had suggested this might come next month at a first summit between Mr John Major and Mr John Bruton, his lrish counterpart.

Mr Molyneaux, who is a pivotal figure in efforts to forge a durable settlement in the province, said it was "very difficult" to imagine a cross-border body that would be acceptable to Ulster Unionists, or be "of any practical value to either

He said co-operation with the Irish government on matters of common interest could be undertaken "without there having to be some free-standing structure". There was a danger that such a body might "acquire a mind of its own eventually and there would be

no stopping it". But, in an interview with the FT, the Ulster Unionist leader, played down suggestions that his party might withdraw its support at Westminster for Mr John Major, saying his close personal relationship with the prime minister had not been "ruptured in any way" by the recent "bombardment of disclo-

He appeared pessimistic about the prospects of the present IRA ceasefire lasting, saying he thought there was "a real possibility they might let fly again" before Easter.

Sir Patrick said he and Mr Spring had worked through the long and balanced" 23-page draft framework document for the first time. Officials of both sides have

been asked to address the problems - believed to include the key constitutional trade-off at the heart of the document - as soon as possible, to allow Sir Patrick and Mr Spring to hold another meeting shortly. With Mr Bruton due to hold his first formal talks with Mr

Gerry Adams, the Sinn Féin president, in Dublin today, senior republicans are stepping up the pressure on the British Mr Martin McGuinness, a member of Sinn Féin's ruling executive, said: "The British

government's failure to engage

so far in the process, five months from an IRA ceasefire,



Art imports push up trade deficit

By Robert Chote,

A £200m surge in imports of works of art and jewellery last month helped push the UK's underlying trade deficit with countries outside the European Union to a

two-year high.

The non-EU trade gap more than doubled between November and December to a seasonally adjusted £1.05bm (\$1.67bm). This was the biggest shortfall between imports and exports since February 1993, according to the Central Statistical Office. The yawning deficit reinforced fears among economists that the British economy is growing too quickly for comfort. Mr Michael Heseltine, trade and indus-

1994 as a whole was the lowest since 1987 was "much more significant than any sin-

But Mr Brian Wilson, the opposition Labour party's trade spokesman, said the weakness in manufacturing was preventing a sustained trade improvement.

The trade gap widened by slightly more than £600m between November and December, after adjusting for seasonal influences. A third of this increase was explained by imports of works of art and jewellery, while another £100m was accounted for by imports of two Boeing

The CSO believes the art and jewellery may be coming predominantly from the United States, perhaps to be sold at Briteretary, shrugged off the figures. He  $\,$  ish auction houses before being re-ex- $\,$  implies domestic spending may outstrip

that November and December were "high season" for art sales.

The Treasury conceded that artworks and aircraft could not explain the entire deterioration in the trade gap, which runs contrary to the recent trend. Over the past year the trade position has been more favourable than most economists expected, prompting several to predict that the current account will be in the black for 1995 as a whole. The current account also includes trade in goods with the rest of the EU, as well as trade in services and flows of investment income.

Imports from outside the EU rose by 5.5 per cent in December to a record £6.34bn, reflecting a rise in prices and a jump in the quantity of goods imported. This said the fact that the deficit of £6.5bn in ported. Sotheby's, the auctioneers, said industry's ability to meet demand.

### Korean carmaker in service talks

Daewoo Cars, the UK subsidiary of Korea's second largest carmaker, is understood to be negotiating for Halfords, the motor accessories and servicing group, to provide service for its cars when they go on sale in the spring.

The negotiations are set against the background of the abrupt departure this month of Mr Leslie Woodcock, Daewoo Cars' managing director, at a crucial time in Daewoo's ambitions to create its own retailing network to sell 20,000 cars a year in the UK by 1997.

Daewoo, the world's 33rd biggest business group, sent shock waves through the motor trade last October when it announced that it would sell its cars from its own 'supermarket' sites starting in

Daewoo said it would spend £150m on its own network, eliminating independent dealers. Instead it would use a network of 30 wholly owned 'Vision 2000' superstores hacked by 100 owned or leased service and used-car sales centres. However, Daewoo acknowledged yesterday that only three "supermarket" sites

had so far been fully established, only weeks before the planned launch date. The company would neither

confirm nor deny the negotiations with Halfords but acknowledged that Daewoo had been talking to a number of independent parties about the possible provision of aftersales service for the vehicles. Halfords, which is owned by Boots, is the UK's biggest independent car parts and servicing chain with nearly 140 out-lets. It also refused to comment yesterday.

Mr Sung Kee-Kim, deputy managing director, has taken

over day-to-day operations of Daewoo Cars but the company has said a new managing director will be appointed.

Exports are becoming vitally important to Korean car makers because of a slowdown in domestic sales at the same time as production capacity is being expanded rapidly. Korea plans to raise car output to 6m by the end of the decade, compared with 2.3m last year. But domestic sales rose by only 9 per cent last year.

Daewoo plans to quadruple its worldwide production capacity to around 2m cars a year by the end of the decade.

Michael Cassell, London

it opposes. He added that the EU works council directive

was "rather exceptional. Brit-

ish companies which are active

across the continent may in

some cases be caught by it", he

this would not apply to the UK's opt out from the

However, Mr Portillo said

company, at its Billingham factory. The £2m project was proposed before Samsung announced it was to develop a £500m electronics complex in Cleveland, but the prospect of

#### **CONTRACTS & TENDERS**

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For any information call: Mr. T. Rentoumis (tel.: 01-4176.454, 4179.272). Mr. E. Satiropoulos (tel.: 01-4172.480).

IONIAN BANK

## Portillo urges review of EU social directives

employment European ministers should reassess EU social directives and change them if necessary to improve the prospects for job creation in the single market, according to Mr Michael Portillo, employment secretary.

"As a matter of good housekeeping we ought to review what [social legislation] we presently have and ensure that

an interview. "That will be my focus for the coming EU social affairs council meetings. Mr Portillo also made it clear that Britain will not sign up to the social chapter of the EU's Maastricht treaty whatever the

on the RU's future. There has been a hankering within the European Commission and among other member states for Britain to return to

pressure to do so at next year's

intergovernmental conference

the social chapter. It will not happen," he emphasised. Mr Portillo said he thought the Commission had slowed down introduction of new social directives in recent months in order to try to tempt Britain to reconsider its optout, but that this attitude

might now be changing.
"There are bound to be some a few from the old social action programme," said Mr Portillo.
"It is clear from the tone of the

employment white paper from Padraig Flynn, the EU social affairs commissioner, that he recognises no consensus exists for a fresh raft of legislation and he sees the limitations of that approach. But of course he

would not give any guarantee

there would be no more direc-tives coming forward." Mr Portillo accepts the UK's Maastricht social chapter optout cannot be completely effective in fencing Britain off from

any legislation that might emerge on posted workers.

Electricity grid sale becomes a current problem

accepted.

grid. That, at least, is the view held by a small but significant group of Yet the regional companies have a weapon which could be more tax efficient for shareholders, and is almost certain to be brandished at the government if it presses too strongly for higher rebates. Advisers to the recs have drawn up proposals to create a secondary class of electricity share so that grid dividends can be paid directly to the regional companies'

shareholders. The government has its own weapon - the golden share. This means flotation cannot go ahead without its approval. The key will be to convince the regional companies that it is prepared to withhold that approval unless the deal can be done without too much political embarrass-

accord

Jerusale

The British government is bracing itself for a lively tussle with the elec-tricity supply industry in the coming weeks as ministers search for a way of defusing the political difficulties of demerging the National Grid.

Mr Gordon Brown, shadow chancellor, has already scored substantial political points by demanding a wind-fall tax on the flotation of the electricity transmission system, which is owned by the 12 English and Welsh

regional electricity companies. Officially, the government has cold-\$ shouldered the idea. Unofficially, ministers admit the grid was virtually handed to the regional electricity companies to ensure their successful flotation in the midst of uncertainty caused by Baroness Thatcher's resig-

nation as prime minister. When the companies were sold in

£4bn and £5bn after flotation. Such a large potential profit is attracting the charge that taxpayers have been

The government hopes that if the flotation is structured so that the benefits are shared in a politically acceptable way between customers, shareholders and the Treasury, the controversy could be defused.

The current proposal is that shareholders of the 12 regional companies would receive shares in the National Grid Company, to be floated in May or

The UK electricity market is one of the first in Europe to be deregulated and Britain is unique in privatising its transmission system in this way.

The government faces a struggle over a planned demerger, report Peggy Hollinger and Kevin Brown 1990 the government valued the grid at £1.2bn (\$1.90bn). Estimates now are that it will have a value of between the state.

The Swedish and Norwegian systems for the level of customer rebate which the regional companies are prepared to pay. But the flotation raises two poten-

tially controversial issues - the level of rebate for customers and the degree to which the demerger is made tax efficient. Analysts estimate capital gains tax will amount to about £1bn if the grid is valued at £5bn. However, the cash that lands in Treasury coffers could be less than half

Under the legislation, certain taxexempt investors will be able to reclaim a large part of the tax paid by the electricity companies. Such a whittling away of the net proceeds is unlikely to be acceptable to the Treasury, or to ministers already under fire over privatisation.

The tax issue also has implications

Ministers believe most regional electricity companies recognise the

political difficulties surrounding the sale and are prepared to compromise. However, their room for manoeuvre is limited by the fiduciary duty of directors to shareholders. Without flexibility on the tax to be taken out of the grid, "there is a level of customer rebate at which the deal cannot be done", one chief executive

The difficulty is that by squeezing too much value out of the grid, investors might actually get a lower return than they enjoy at the moment.

If they were going to lose on the transaction, the electricity companies would be better off not demerging the Texas Homecare's customer-centred vision has made it an attractive deal for Sainsbury, says Tim Dickson

## The power tools of a DIY strategy

oim Coleman, chief executive of Texas Homecare, is philosophical about Wednesday's £280m

acquisition by J Sainsbury of the DIY retailing group. While insisting that "it's a great deal for all parties" the 42-year-old Scot also accepts that the immediate nsequence for him is likely to be a spell seeking new employment. Ladbroke (Texas' parent), after all, is retreating from retailing and Sainsbury is expected to bring in

its own people to run the business.

If Coleman has a regret it is not the imminent prospect of more time to himself - "there are plenty of good jobs out there" - so much as frustration at not being able to reap the full benefit of changes he has helped introduce during 15 months at the Texas helm. Merger benefits aside, the improvements he has wrought go a long way to explain why Sainsbury is prepared to pay a generous price for a group which is forecasting profits of just £8m for 1994.

The Texas turnround is also interesting for the joint contribution of the Kalchas Group, a specialist strategic consultancy, and its 10 per cent shareholder Ernst & Young. Michael de Kare-Silver, a Kalchas founder, says his firm's approach has been to balance the need for short-term profit recovery with "the development of a longer term vision and strategy that will renew the company". He uses the somewhat inelegant expression "reimagineering" to distinguish the Texas experience from the sort of crude cost-cutting designed simply to rev up today's

Texas' customer-centred "vision" may seem routine but Coleman's efforts appear to have made an impact throughout the company. He measures success by a recent employee survey in which everyone interviewed was able to articulate the Texas strategy. which range of products it is trying to sell, and what type of customers it is trying to reach.

The bottom-line effect of the restructuring – quantified so far at £15m-£20m on an annualised basis - has come from projects

aimed at pulling what he calls the "three key profit levers" of the business: supplier management, store operations and product

to change to a customer service

customer-service hours through,

for example, the redesign of the delivery system and wider use of

suppliers' own quality checks."

The result is that in Texas'

newer stores only 80 per cent of staff hours should in future be

related directly to customers. To

consolidate this Texas has just

performance as part of its new

introduced at Dorothy Perkins,

the Burton subsidiary from where he was headhunted by the ailing

Under his command Texas has also rationalised its product range

patterns as well as to focus the

sophistication of information

here has been Boots' Direct

Product Profitability system,

which yields profit and sales

information on a daily basis for

each product line and therefore

offers the means to fine-tune the

seasonal basis. Texas has already

used its system – jointly developed by Kalchas and Ernst &

Young - to identify the high costs

of space occupancy attributable to

its power tools product group, and has altered stock levels

must wait until March before the

area networked PCs will throw up

daily details for each of its 30,000

IT is also revolutionising Texas'

distribution, not least through the

variant known as "cross docking"

By electronically linking individual store orders directly to

minimum. Appropriately the idea

the manufacturer this ensures

was pioneered by the big food

retailers, including J Sainsbury.

that the central distributor's

storage costs are cut to the

introduction of a just-in-time

accordingly. But the company

product items.

company's product range on a

available for management

decision making.

business at the more "heavy" end

of the market. But a more exciting

development has been the growing

De Kare-Silver says the model

idea Coleman successfully

DIY group in autumn 1993.

to reflect consumer buying

bonuses to each store's

linked a large chunk of employee

customer monitoring exercise – an

culture. We went about it by identifying and eliminating non

range and pricing. Over the last year Texas has scrutinised 75 per cent of its supplier base (by product value). and has cut the number of companies it deals with in half by entering into partnerships with a core number of "strategic suppliers".

"It's a win-win situation", claims Coleman with the fervour of someone who has evidently had to be converted. "In one case we took out 30 per cent of the cost of a company with whom we were



an: 'A win-win situation'

spending £10m a year. But they get the benefit of higher throughput, greater certainty, more reliable planning, and less overtime. I have been amazed how much you can do." Overall, he adds, the cost of deliveries has been cut by 3 percentage points.

The emphasis within stores.

meanwhile, has not just been on reducing the headcount – although 900 management jobs went in October - but on increasing the proportion of staff engaged in "customer valued" activities. "When we started," Coleman recalls, "55 per cent of the hours we were paying people for were not related to anything that was happening on the sales floor. It was there that we needed

ndy Donaldson used to spend his evenings slumped in front of the television. Overweight and a heavy smoker, his most strenuous exercise was to cycle to his favourite pub. Today, the 41-year-old data ana-

lyst spends his free time at work, lifting weights rather than pints of beer. At Unipart's headquarters in Oxford, he has transformed his health thanks to a rigorous exercise routine at the company's new fitness centre.

"I just used to sit down and do nothing in the evenings, and I ate too much fatty food," he said. Then I did the diet in combination with joining the gym. I lost two stone and have kept most of the weight off through regular exercise.

"There are a few of us in my work area who use the gym and I think we perform better for it. I am really on top notch."

Unipart has spent fim helping its 2.500 employees to feel top notch. This week the motor parts group opened a £500.000 extension to its on-site sports facilities. which include squash courts, an aerobics studio and a centre for alternative health therapies.

Designed to rival the best private health clubs, the facilities, known as the Lean Machine, are Unipart's attempt to combat stress while stay-

ing ahead of the competition.

John Neill, group chief executive. said: "We're told that change will be 10 times faster this decade than in the past. This rapid pace of change means that employees are facing more and more stress which can manifest itself in physical and mental problems.

"In the Lean Machine, they can not only get fit so that they can cope with stress, and receive treatment to deal with some of the problems created by stress, they can also learn how to manage stress through exercise and therapies to avoid problems. Unipart is the latest in a growing

of occupational health.

insurance premiums.

ing campaigns.

line of UK employers to revolution-ise occupational health.

Managers have traditionally confined their concerns to health and safety issues within the workplace. reacting to problems as they arise. However, many are now adopting fitness and health screening schemes which seek to change the lifestyle of their employees, both in and out of working hours. The Confederation of British

Industry estimates that absenteeism costs every UK business an average of \$12,000 a year. It is estimated that 350m working days are lost each year through ill-health, including stress and smoking-related diseases. Spurred by such statistics, many employers have decided to adopt a more proactive role in healthcare.

so they are happier in themselves, which will reflect in their working of the Nation policy paper recog-nised the need to broaden the scope lives. Enlightened organisations are looking to improve healthcare to Virginia Bottomley, Secretary of improve their profits." State for Health, opened Unipart's Du Pont, the chemicals and fabrics company, won the Wellness Forum's first award for its health

Healthy worker, healthy office

Richard Wolffe visits a company which has just spent

new sports centre, saying: "The NHS is about doctors and nurses when people feel sick, but the quesscreening and fitness programme in tion is: Can we can prevent them Northern Ireland last year. The Du being sick in the first place? We Pont plant, near Londonderry, enjoys a medical centre and a gym need employers to take the issue seriously. We lose many more workalongside the traditional recreing days through ill-health than we ational club. ever did through industrial action." The company first launched the Several blue-chip companies were first attracted by fitness proprogramme in 1989 with a specific

health statistic in mind. Marion grammes pioneered in the US. Miller, occupational health nurse at where employers have been driven Du Pont, said: "One of the reasons it started here in Northern Ireland by the prospect of lower medical is because of the incidence of coro-The concept formally crossed the nary heart disease, which is one of Atlantic in 1992 with the birth of the highest in the world. There is a the Wellness Forum, whose memlot of money and training invested bers unitially included Glaxo, Marks in our individual employees and we & Spencer and J Sainsbury, Today discovered people were dying in the Forum boasts to members and

their late 30s.

promotes such areas as healthy eat-"We have always had a set proing, keep-fit classes and anti-smokumme of pre-employment mediis and we have always taken care Tim Biggs, of the Wellness about all the potential hazards at Forum, said: "Our work is not just a question of occupational health but work, but we decided that we had to do something more to prevent dia dove and care for their customers. trying to improve people's lifestyles

£500,000 trying to manage stress through exercise

Today the company, which offers free private medical insurance. spends £154 on occupational health for each of its 1,000 workers at the

Northern Ireland plant.
All Du Pont employees undergo a lifestyle examination alongside the company's routine medical screening every three years. The assessment measures the employee's chances of developing coronary heart disease in the next 10 years.

According to research by Harvard Medical School, stress reduction programmes in US companies have reduced employee visits to doctors by between 35 and 50 per cent. However. Nigel Watson, principal lecturer in sociology at Sunderland University, says the benefits for employers are not exclusively health-related.

"The companies which introduce such programmes are successful employers who want to have the best employees; by showing they are caring employers, they will become the employer of first choice. Employers, especially in the ser-

vice areas, think that if you have loved and cared-for staff, they will

### **BUSINESSES FOR SALE**

Official encouragement came in

1992, when the government's Health

#### CALL FOR TENDERS for the Purchase of the Industrial Plant of RYL SOCANON, INDUSTRIELLE ET COMMERCIALE DES FIBRES ACRYLIQUES" of Athens. Greece.

"ETHNIKI REPHALEOL S.A. Administration of Assets and Liabilities", of I, Shoulenam Str., Athens, Greece, in its capacity is Liabilities of "LOWNICHYL SOCIAMON INDUSTRICLLE ET COMMERCIALE DES FIBRES ACRYLIQUES" a company having its registered office in Administration of the Company 'Lourient's made spaced liabilities assetting in the possession of middle day of Line 190/1900 by vertice of Decisions No. 170 FO of the Athens Court of Appeal, upon instructions of the creditors, representing more than 510 of the chiers arguest the Company.

announces a call for tenders of the Industrial Plant of the Company described below (the "Auction"), which

not use purchases of an instantial being sold as a single cutify being sold as a single cutify.

BRIEF INFORMATION ABOUT THE COMPANY
The company was astablished in 1973 and remanded in operators and 1990 when it was declared businesses On 25.3 97 it was placed ender special tegraterion according to the provisions of affaile 48th of Law 1872/91. Its objects method the production, processing and marketing of all types of fibres and textiles. The company is not in operation, neither it may personnel being employed.

of Law 1892/90. Its objects included the production, processing and marketing of all types of fibres and textiles. The company is not in operation resident it any personnel being employed. OFFIREM FOR SALE
This is an industrial plant in Avisia Fibrords (along Lamia-Volov Natural Rosal), standing on a plot of 190.718 sq. m., including buildings of 23,796 m², and constaining markinery, mechanical equipment, furnature and other equipment. The Company's trade name is also being officeral for sale, as part of the industrial plant.

OFFIREMOR INTEMORATION. FURTHER INFORMATION Interested perties may obtain a copy of the Officering Memorandum in respect of the Company and its assets upon signing a confidentiality agreement.

TERMS AND CONDITIONS OF THE AUCTION

1. The Auction shall the obset in accordance with the movisions of article 46a of Law 1892/1990.

ERMS AND CONDITIONS OF THE AUCTION

The Auction shall take place in accordance with the provisions of article 46a of Law 1892/1993 (as supplemented by art. 14 of 1.2000/91 and subsceptcaily modified) the terms and conditions so forth herein and the "Terms and Conditions of Sale" contained in the Officring Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Submission of binding offers shall mean acceptance of such provisions and other terms and conditions.

forth herein and the "Jermas and Constitution shall apply irrespective of whether they are uncellured provisions and other terms and conditions.

Binding Officers interested parties are hereby invited to submit binding offices, not later than 30th terms and conditions.

Binding Officers interested parties are hereby invited to submit binding offices, not later than 30th 1855, Albrass, Tet. +30-1-321-67.41 and +30-1-324-33.93.

Officers should expressly state the officed price and the detailed terms of payment (in each or in offices) in the submit of the submit of the proposed annual interest rate if any), In a the event of and yeepfrying a line way of payment, by whether the installments, mentioning the number of installments, the dates thereof and the proposed annual interest rate if any). In the event of and yeepfrying a line way of payment, by whether the installments bear interest and c) the interest rate then it shall be deemed that a) the offered price and payable immediately in each, b) the installments all bear no interest and c) the interest rate had be the legal rate in force. Binding offices submitted later than the above date, shall neither be accepted not considered. The offers shall be be indiging until the adjudication, Submission of offices in account of third parties to be appointed at a later stage shall be accepted under the condition that exposes mention in made in this respect upon submissions and that the offerer shall give a personal guarantee in fiverer of such third party.

Letters of Constantees: Binding offices must be accompanied by a Letter of Guarantee, essend, in beauty of the party of the constantees which the sample of Letter of Guarantee constanted in the officer in the submit of the letter of Guarantee which the sample of Letter of Guarantee constanted in the submit of the letter of Guarantee with the submit of offices that be constituted to the submitted in the state of Guarantee shall be returned after adjudication. The amount of the Letter of Guarantee shall be returned aft

of amera offered hereby for mie shull be exclusively bothe by the participants and are patterned;

9. The Liquidator and the Creditors shull have no hability nor obligation whatsoever towards the participants in relation to the evaluation of the offers or the appearament of the highest hidder or any decision to repeat or cancel the Auction or now decision whatsoever in connection with the proceedings of the Auction.

The Liquidator, the Creditors and the Notary Public shall have no liability for any legal or actual defects of the assets. Submission of binding offers shall not create any right for the adjudaction nor the participants shall acquire ony right, power or claim from this Call andre their participations in the Auction against the Liquidator and/or the Creditors for any reason whatsoever.

10. This invitation has been drafted in Greek and unsulated into English. In any event, the Greek version shall prevail.

To obtain the Offering Memorandum and for any further information picase apply to the Liquidator of the Company: "ETHNIKI KEPHALEGU S.A. Administration of Assets and Libbilities", address, 1, Stonicking Street, 105 61 Athesis, Greece, sell + 30-1-32, 11 84, fax: +30-1-321, 79,05 (otherstown Mensions Françaki) or the Liquidator's agent Mrs. Ioulus Barakakou, 44 Omnou Str., Greece ucl. +39-1-361, 50, fax: +30-1-364, 72.57.

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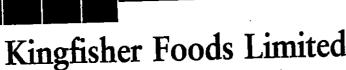
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ent bookings are accepted subject to our current Terms and Conditions, copies of which are available by writing to: The Advertisement Production Director, The Financial One Southwark Bridge, London SE1 9HL Tel:+44 171 873 3223 Fex:+44 171 873 3064



the business and assets of Kingfisher Foods Limited.

The company is based in Rochdale, Lancashire and was incorporated in 1920. The principal activity is the wholesale distribution of fresh fruit and vegetables. A subsidiary company Irades as a potato and onion merchant.

Principal features include: Leasehold premises

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Expenenced and skilled management and workforce

■ Annual turnover of approximately £2.5m.

For further information, contact the Joint Administrative Receiver, Mike Seery at KPMG Peat Marwick, Edward VII Quay, Navigation Way, Ashton-on-Ribble, Preston, Lancashire PR2 2YF.

Tel: 01772 722822 Fax: 01772 736777.

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re extension.

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London SE1 9HIL

any wishing to move

Write Box No. B3778, Financial Write to Box B3812, Financial Times, Times, One Southwark Bridge. One Southwark Bridge, London SE1 9HL London SE1 9HL

#### LEGAL **NOTICES**

Pustant to Rule 4.106 of the Inschency Act 1986. L. R. Robinson of Buchler Philips Traynor, Backbara House, Parsonage, Manchester MS 2HR beatly give poste dat I was appointed liguidator of the above named company on 21st December 1994 by an order named company on 21st December 1997, of the Court.

NOTICE IS HEREBY GIVEN that the creditors of the of the Court.

MOTICE IS HEREBY GIVEN that the cruditors of the above company are sequend on or before 17th February 1955 to send in their felt Christians and Summans, their advisesses and destriptions, but particulates of limit debt or claims, and the names and advisesses and the cruditors, but particulates of limit debt or claims, and the names and advisesses and the conference of limits the transmission of the conference of limits and prove that feels of limits the send claims, are personally or by their Solebons, to come in and prove that feels of limits and conference of limits and conference of limits and conference of limits and conference of limits and limits and limits of limits and limits and limits and limits are personally or by their Solebons, to come and place as shall be specified in such notice, or in debut the test fley will be excluded how the benefit of any destination made between such dates are proved as the conference of the conference of

09789-I of 1994 in the First Court of Justics IN THE MATTER OF BISCAY INVESTMENTS PLC

BISCAY INVESTMENTS PLC

IN THE MATTER OF
THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN than the Order of
The High Court of Justice (Chancery Drivision)
dated 11th January 1995 confirming the reduction
of Share Premum Account of the above-named
Company by £72,432 and confirming the
reduction of the capital of the above-named
Company from £1,050,000 to £570,215,48 and the
Minute approved by the Court thowing with
respect to the capital of the Court thowing with
respect to the capital of the Company as altered
the several particulars required by the abovementioned Act were registered by the Registrar of
Companies on 19th January 1995.
Dated this Thi day of January 1995

HUNTLY HOOPER HINTLY HOOFER 60 Marylchone High Street London WIM 3AF Ref: KCS/0134 Solicitors for the above named Company

5 5 12 L

#### GREEK EXPORTS S.A. (Special Liquidator of M.E.V. S.A. in accordance with Decisions No. 2696/93 and 5625/94 of the Athens Court of Appeal)

#### ANNOUNCEMENT

OF A PUBLIC AUCTION FOR THE HIGHEST BIDDER FOR PURCHASING THE ASSETS OF METALLEFTIKI, EMBORIKI & VIOMIHANIKI S.A. NOW UNDER SPECIAL LIQUIDATION

GREEK EXPORTS S.A., established in Athens at 17 Panepistimons Street, and legally represented, in its expected inquidates of METALLEFTIKI, EMBORIKI & VIOMIHANIKI S.A. (MINERAL, COMMERCIAL & INDUSTRIAL S.A.) in accordance with Decision No. 2696-93 and 5625-1994 of the Athens Count of Appeal

ANNOUNCES a Public Auction for the Highest Bidder with sealed binding offers for the purchase of the attal assets of the company METALLEFTIKI.

EMBORIKI & VIOMIHANIKI S.A. (MINERAL, COMMERCIAL & INDUSTRIAL S.A.) established in Albens at 18 Omnor Street
and within the framework of article 46a of Law 1892/1990, supplemented by article 14 of Law 2000/1941 and modified and
complemented by article 53 of Law 2224/1994.

ACTIVITY AND BRIEF DESCRIPTION OF THE COMPANY ACTIVITY AND ERIEF DESCRIPTION OF THE COMPANY

METALLEFTIKI, EMBORIKI & VIOMIHANIKI S.A. was founded in Athens in 1964 and is engaged mainly in magnesite ore mining, distribution of new magnesite and in the manufacture and distribution of caustic calcined magnesia and dead burnt magnesia. The company owns two mining concessions in the department of Baboea, OP 332 covering an area of 8.976 streams, and OP 240 covering an area of 539 streams. Two workings have been developed inside these concessions, one traderground and new surface. Among others, the installations include pre-beneficiation and beneficiation facilities, two shaft kilas for the production of caustic excitated magnesia and related machinery.

The company also owns 45 stremmas at Kymasi Mantondion in Enhoea where the shaft kilns for producing and staying the causts calcined magnesia are situated. calcined magnesia are situated. As far as the slag ores at Troups, Euboca are concerned, these are covered by deeds of the General Insurance Privileged Warehouses of Greece and are on bond to the National Bank.

Detailed information on the assets of the company are contained in the Confidential Offering Memorandum which interested parties can TERMS OF THE AUCTION

1. Interested parties are invited to receive from the Liquidator the Confidential Offering Memorandum and the draft Letter of Guarantee in order to submit a scaled, binding offer to the Athens notary public assigned to the nuction, Alexandra Mergianno-Nicolandr, 69 Panepistimou Street, 7th floor, tel. +30-1-3225410 and 3240214 up to 1900 hours on Monday, 20th February 1905.

Offers must be submitted in person or by a legally authorised representative. Offers submitted beyond the specified time hand will

The offers will be opened before the above-mentioned notary on Tuesday, 21st February 1995 at 1000 boxes with the liquid

2. The offers will be opened before the above-mentioned notary on Tuesnay, 21st rearranty 1995 it had make with the influence to attendance. Persons having submitted offers within the time limit are also entitled to attend.

3. The sealed, binding offers must state clearly the offered price and manner of payment (in cash or on credit, the number of instalments and when they are to fall due and the proposed rate of interest. If there is no mention of a) the manner of payment, b) whether the instalments will bear interest or not. o) the rate of interest, then it will be assumed that a) the amount will be pand in cash, b) the instalments will not bear interest, c) the instalments will bear the legal rate of interest. In the event that payment is offered on credit, the current value will be calculated with a fixed rate of interest for all offers, similar to that in force for annual Greek State flowly at the time of submission of the offer. For offers made it foreign currency the drachma conversion will be made at the fruing pixel of the library of the library of the offer. ece on the day of submission of the offer.

Bank of Greece on the day of submission of the otter.

4. On negative of invalidity, offers must be accompanied by a letter of guarantee from a bank legally operating in Greece and which the time of adjudication, to the amount of one hundred million drachmas (Drs. 100,000,000).

5. Forficitate of guarantees: In the event that the party to whom the assets for sule have been adjudicated fails in his obtigation and sign the relative contract within twenty (20) days of being invited to do so by the Laquidators, and which by the obtigations contained in the present announcement, then the amount of the guarantee stated above is forficited to the Laquidator to struct expenses of all kinds, time spent and any real or paper loss suffered by himself and by the creditors with no obligation on his part to provide evidence of such loss or consider that the amount has been forfeited as a penalty clause, and collect it from the guaranter thank.

evidence of such loss of consider that he smooth has over towered as a paramy extent, and content it and he gratianar frame.

Return of letters of guarantee, Letters of guarantee submitted for naticipation in the auxiliar shall be returned immediately after adjudation, by the creditors representing \$1%, according to law, except for the letter of guarantee of the highest booker by whym the letter of guarantee will be returned on signature of the final contract.

Fraktation guideliness Among others, the following are to be considered as essential guidelines for evaluation of the office by the

idator:
The size of the amount offered.
The assurance, as far as possible, of the highest number of job positions and any additional benefits for the personnel. The business plan and the investment programme of the buyer.
The standing, business experience and reliability of the prospective buyer.

The guarantees provided by the buyer for the assurance of any part of the payment on credit as well as hat the other obligations he will be undertaking (creating new job positions, making new streetments, time of starting up the unit, etc.) 8. Through their offer, prospective buyers must undertake the obligation of keeping the unit operative buy at least tive (5) years from

the date of signature of the contract.

For securing the payment of any amount on credit and all points contained in the business plans of prospective busines (pob positions), height of investments, time of starting, circ) as well as other terms agreed upon, the business plans of prospective business and provide guarantees (real estate or others) proposed by the creditors which will ensure adherence in all undertakings.

The highest bidder is the one whose offer has been evaluated by the liquidator and judged by the majorate creditors as being the mass.

11. The Company's assets and all the separate fixed and circulating assets that make them up, such an immovables, garryables, clastic, rights, etc. shall be transferred "as is, and where is" and, more specifically, in their actual and logal continion and wherever they are the date of signature of the final contract, regardless of whether the Company is operating or tast.

12. The liquidator, the Company under liquidation and its creditors who represent 51°c of its total obligations, are not lable for any legat or actual faults or any incomplete or inaccurate description of the assum for sale in the Offering Monstandom.

13. Interested buyers must, on their own responsibility and due care, and by their own means and at their own responsibility and due care, and by their own means and at their own responsibility and due care, and by their own means and at their own responsibility and due care, and by their own means and at their own repense, maped, the object of the sale and form their own judgement and declare in their buds that they are fully aware of the actual and logal condition of the

14. Offers must not contain terms upon which their bindingness may depend or which may be vague with respect to the annual and manner of payment of the offered price or to any other essential matter concerning the sale. The liquidate and the crediture have the right, at their incontrovertible discretion, to reject offers which contain terms and exceptions, reparalless of whether they are higher

15. The Liquidator bears no responsibility or obligation towards participants in the auction, both with regard to the drafting of the evaluation report on the bids or to his proposal of the highest bidder. Also he is not responsible and has no obligation to participants in the suction in the event of a cancellation or invalidation of the nuction if its result is decreated appared appared.

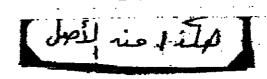
in the section in the event of a concentration of the accusing the result is decreased asserting for a Participants in the auction who have submitted bids do not acquire any right and can make no demand of class on the arrength of this amounteement of of their participation, against the Laquidator or the creditors for any cases of reason.

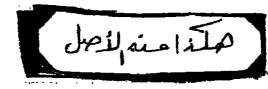
announcement of ot their participation, against an enquirism of the creation for any cases of reason.

17. The transfer expenses of the assets for sale (taxes, VAT charges on the value of the movables, atomp they, notary fees and morning fees, and other expenses for drafting topographical diagrams as per Law 651:1972 and others) will be bottom by the boyer.

18. Participation in the mection implies acceptance by the prospective buyer of the terms of the prosent summancement. For any further information, interested parties may apply to:

For any infrance information of the proposition of the state of the st





Ballet in Palermo/Clement Crisp

## The Leopard

always shown an acute sense of place as well as of tim-ing. For the past half-century his ballets have vividly charted the concerns of our age. His earliest pieces, as I noted recently in discussing Le Jeune Homme et la Mort, were a reflection of the existential mood in Paris at the war's end. His multiplicity of creations since then - ballets, work in film and music-hall, even his rejuvenations of the old repertoire - have caught the moment, epitomised it. And in a couple of ballets he has also evoked the gentus of a place, as with The Phantom of the Opera, where we sat in the Palais Garnier and were at once inside and outside the building, on its roof, in its deepest recesses, watching a stage which was the hero of the piece. It was a master's capriccio, typical of Petit's

Norker Office

witty legerdemain.

Now Petit has pulled off a no less skilful trick by producing an evening-long contemplation on Lampedusa's Sicilian novel, The Leopard, and presenting it in Palermo during a visit by his Ballet National de Marseille. Lampedusa's theme was the collapse of Bourbon rule and the rise of a united Italy. His protagonist was the Sicilian prince, Don Fabrizio, incarnation of the passionate (and dancing) leopard of his family crest, who sees his world ending as the new era marked by

Garibaldi's insurrection begins. Petit and his librettist, Edmonde Charles-Roux, make no attempt to re-tell Lampedusa's narrative. (It helps, indeed. to have read the novel.) Rather is the action a series of scenes – some almost static – in which central concerns of the book are shown to us. The resonances for the Palermitan audience on Friday and Satur-

. . .

The second section of the second section is

oland Petit has day, when I saw the production Riche puts not a foot or a gesin the Teatro Politeama Garibaldi, are obvious. Here was their history and, in Luisa Spinatelli's evocative designs, their city. Outside, in the bustle of that most bustling city, were the porticos and baroque ceilings with which Spinatelli sets the stage. And, a brief step away from monuments celebrating Garibaldi's presence, here were Petit's artists as a red-shirted populace once again proclaiming liberty.

The machinery of Petit's Leopard is efficient. Three themes are presented: Don Fabrizio as aristocratic womaniser ever seeking an ideal, wit-

Petit has distilled the essence of Lampedusa's Sicilian novel

ness to the end of a society whom he typifles; the passion of the young revolutionary Tancredi for the lovely and closely chaperoned Angelica; rebellion against Bourbon rule. A further matter is, inevitably, the creation of a big role for a guest artist, Nicolas LeRiche.

At 22 the prodigious new étoile of the Paris Opéra, he has made notably fine appearances in other Petit works - as Le Jeune Homme and as the young lover in last season's Camera Obscura. As Don Fabrizio, a character some 30 years older than himself. LeRiche is credible, and very moving. The youthful power of his movement, which is grandly displayed in a first scene when he appears not as the Prince but as the dancing leopard of his coat of arms, gains in weight. elegiac dignity, for the mature Fabrizio. As in everything else I have seen him dance, Leture wrong. His Fabrizio is Lampedusa's. He is already an exceptional artist, nobly clear in his playing as in his danc-

Fabrizio's quest for an ideal woman is shown by Petit under the guise of the prostitute Mariannina, then as a starry spirit, finally as Death, a triple role taken with entire grace by Dominique Khalfouni, whose sensibilities can encompass frank eroticism (in the finest pas de deux of the ballet) and a serene dignity as Death come to seek Fabrizio at a

Cyril Pierre is an ardent Tancredi, his movement as vivid as his feelings; the dulcet young Lucia Lacarra is his Angelica, innocence deliciously shaded by sensuality, her dancing pure. And we have Petit's unfailing and audacious sense of theatre, daring not to make his characters move in a scene when a dead soldier is found in Fabrizio's garden, the cast held almost immobile in grief. The ballet works notably well on such fresco terms - action bold and simple, choreographic mass to set against intricate sequences which speak of character rather than history.

For score Petit has an assemblage of Italian music from Cherubini to Puccini, whose Crisantemi exactly sets the mood for Fabrizio's death. And, as ever, the verve of Petit's imagination fires his dancers: Dominique Khalfouni remains one of the most poetic and sympathetic of ballerinas - her dancing and playing exquisite; Nicolas LeRiche is the most richly gifted dancer the Opéra has given us in many years. Petit's Ballet National de Marseille is everywhere admirable.

The Ballet National de Marseille with Roland Petit's The Leopard is now touring Italy.



Talented young Nicolas LeRiche as Don Fabrizio, the aristocratic womaniser in search of his perfect woman, with Dominique Khalfouni who encompasses both frank eroticism and serene dignity in her triple role

Theatre/Alastair Macaulay

### All-male 'As You Like It'

production of a Shakespeare play than Cheek by Jowl's As You Like It I have never seen. This staging, directed by Declan Donnellan and designed by Nick Ormerod, was new in 1991; last September, partially re-cast, it returned to life for a triumphant national and international tour that finally has led End. It is entirely British, and yet it seems to owe nothing to any older British tradition of acting or staging

First, this is an all-male As You Like It. The effect is neither to turn As You Like It into a gay text nor to give us a scholarly lesson about the boy players of Shakespeare's female roles, but instead to bring out the thrilling, perplexing ambiguities of Rosalind's disguise as Ganymede.

Though Adrian Lester plays Rosalind with all the heartcatching spontaneity that has been loved in other great Rosalinds of the past, he also gives us a Rosalind we never previously imagined: at first shy and bookish, then becoming impulsive with sexual attraction, and finally taking charming charge of matters in the forest while being agonised by his own disguise - and still as tongue-tied and hesistant as at first. The other female roles also succeed brilliantly, and each one of them has been marvellously reconceived. The whole sexual atmosphere onstage has danger,

wit, charm, absurdity, excitement. Second, this is a modern-dress As You Like It with no scenery except (well into the second half) for green streamers that, so simply, show us

the trees on which Orlando pins his love-poems. These streamers are wonderful - we need no more forest than this - and yet it is a tribute to the production that they are almost a disalready seen achieved with no scenic help at all. While Celia and Rosalind, still at

court but preparing for exile, speak of the Forest of Arden, in rushes the banished Duke, in a circle round them and flings himself rapturously to the floor. He is bare-chested, and in seconds that simple act of running and falling has taken us into the Forest and prepares us for the speech in its praise he is about to make. And yet Celia and Rosalind are still speaking. and we are also still at court with them. At such a moment, being in two places at once and feeling the connection and contrast between them, yet having no scenery to support us, we sense just how magical theatre can

Third, and perhaps most important, the Cheek by Jowl actors speak Shakespeare with an astonishing degree of naturalness. Each year in Britain we see a good deal of lively, communicative Shakespeare, but this company knows how to peel away yet one further layer of "style" that usu-

us. I wish I could analyse such directness of utterance, and yet I thank heaven I cannot. Fourth, both the songs and the sing-

ing are marvellous: skillful, tuneful, poetic, charming, intoxicating. Fifth, inspired casting at every level has given us wholly original accounts of every role. I must single out a few -Richard Cant doubling as both tender old Adam and the artless, yodelling. young Audrey, David Hobbs doubling as both glacial, defensive Duke Frederick and thawing, generous Duke Senior: Wayne Cater as plump, sheepeyed Phebe; Scott Handy as a skinny Orlando as impulsive and heart-full as his Rosalind - but the miracle of this staging is its ensemble. Sixth, at numerous points they "suit the action to the word, the word to the action" with breathtaking results.

This is not a perfect staging. Who could believe that this Jacques could enthuse over this Touchstone? Most of the full-arm gestures are artificial and samey. And Rosalind in particular overdoes the Wonderful Wordless Moments in mid-scene. But - like people all around me in the audience, and like others who have already seen this staging - I laughed, sighed, gasped, and cried; and I hung on its every detail as if I had never encountered the play, or its author, before.

At the Albery Theatre until February

#### Theatre/Paul Driver

### Late Strindberg

ness of genius, even in an outwardly sane artist, which August Strindberg certainly was not, that rejoices in depicting the artist's own worst experiences, even while they are still happening, and allows him or her to devise with equal conviction and virtually at the same time opposite psychic scenarios. Such is the case with two of Strindberg's fiercely passionate later dramas, The Dance of Death Part 1 and Easter, composed in the same month in

The titles spell it out. London theatre-goers are currently able to discover for themselves the startling contrast and underlying unity of these plays, since Peter Stormare's production of the first (to which Sarah Hemming gave a qualified endorsement on this page) is running at the Almeida Theatre while Katie Mitchell's new RSC production of the second opened on Wednesday at The Pit.

Dance of Death, with its excoriating analysis of a marriage, is utterly what we expect from Strindberg, but Easter is something other. What it is exactly is rather hard to say: a kind of playful biblical allegory dressed up as a more or less naturalistic slice of Swedish life, which hankers to be a fully-blown expression of transcendence. late-Shakespeare-like, but reins itself in. As in Shakespeare. the theme of transcendence is symbolised by music, of which we get various specimens. including the Matthew Passion, at The Pit.

The three acts, here running continuously, as if to emphasise the work's potential as a chamber play, take place respectively on Maundy Thursday, Good Friday and Easter Saturday. In a light-handed, unsacrilegious way the members of the Heyst household in provincial Lund are put through something like the resurrection drama. Young schoolmaster Elis,

here is a sort of mad- and his lyrical, biblically minded sister Eleanora. escapee from a mental asylum. suffer in atonement for the sins of their father, who is in prison for embezzlement. Embittered Elis must do battle against his own pride, as he tries to save his mother's dignity, his impending marriage his summer holiday and what remains of the family furni-

He nearly fails on all counts and it is the genuineness of the deadlock costing its Strindbergian gloom over the greater part of the play, obscuring the rays of spring sunshine at the start which makes the even tual opening out into forgiveness and renewal seem genu-

he Heyst's main credi tor, a giant of a moral and physical being called Lindkvist comes at the end not to collecthe furniture but as a benign Mephistopheles to reveal to Elis the depths of his own con science. Big, white-haired great-coated Philip Locke in this role thunders on to the stage - hitherto a relatively sotto voce one - like a summer storm, and initially seems to be over-acting, but one's doubts are dispelled by the warm rain of clemency he brings

Adrian Rawlins gives us a nervy, volatile, plausible Elis: he looks right, too for a part that is a Strindberg self-portrait. Lucy Whybrow's whitegarbed Eleanora is sententious and deranged in the right measure, while beautifully melodic. Susan Brown is a sympathetic Mrs Hevst and Daniel Betts as Elis's orphaneo pupil (and indirect creditor Benjamin an excellently bash ful boy. Rosa Maggiora's subdued blue-gray set and perion costumes are based on photographs by Strindberg himselt Mitchell's direction sometimes seems too static, but is abun dantly lyrical.

Sponsored by Allied Domecq The Pit Theatre, Barbican.

#### New venue for the RSC

the Young Vic - at least for five months this summer. It is presenting four plays there, David Edgar's Pentecost; a pairing of two plays that will form the RSC regional tour, The Tempest and Edward Bond's Bingo; and a revival of Allied Domecq, which gives the RSC £1.1m a year.

The new Stratford on Avon season at the main theatre consists of dependable Shakespeare Romen and Juliet The Taming of the Shrew, Julius Caesar, and Richard IL Only points of interest are that Peter Hall is directing his first Julius Caesar and the RSC's artistic director, Adrian Noble. his first Romeo and Juliet. Also appealing is the casting of comedienne Josie Lawrence as the Shrew in a first RSC production from the Australian director Gale Edwards. David Troughton plays Richard III and Steven Pimlott directs.

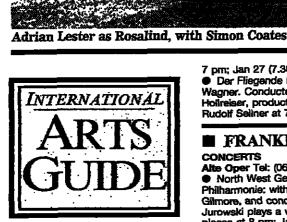
In the two other venues at Stratford there is a spate of European plays, including The Cherry Orchard (also directed by Noble), both parts of Faust, and Calderon's The Painter of Dishonour. At long last Nigel

of the Flies reaches the stage. There are also two comedies at the Swan, Johnson's The Devil is an Ass and Vanbrugh's The

The London season for 1995 at the Barbican is last year's Stratford season: all the productions are judged good possible by the sponsorship of up is Twelfth Night, A Midsummer Night's Dream, Measure for Measure, Coriolanus, and Herry V. The only new production at the Barbican is a revival of John Osborne's A Potriot for Me which was originally banned for its homosexual theme. The Pit gets Dennis Potter's version of the Bible in The Son of Mon. as well as a transfer of Anne Devlin's After Easter.

> Financially the RSC is having a good 1994-95. Average attendances of 82 per cent means that it can pay off more of its overdraft which, by the end of March, should be less than £500,000 as against a peak of over £3m. Adrian Noble seems to be going for an ensemble company, and developing young actors: as last year, there are no big box office names at Stratford.

**Antony Thorncroft** 



#### ■ AMSTERDAM

CONCERTS Het Concertgebouw Tel: (020) 671 Semiramide: by Rossini. Ion

Marin conducts the Royal Symphony Orchestra at 1 pm; Jan 28 The Royal Concertgebouw Orchestra: Valery Gergiev conducts Bartók and Stravinsky at 8.15 pm; Jan 27

#### ■ BERLIN

2653

GALLERIES Neue Nationalgalerie Tel: (030) 266

 George Grosz, Berlin-New York: exhibition of the German Dadist who emigrated to the US; to Apr 17 **OPERA/BALLET** Deutsche Oper Tel: (030) 341 9249

 Aida: by Verdi. Conductor Stefan Soltesz, production by Götz Friedrich at 7 pm; Jan 28 (6 pm) Ballet Evening: conducted by Sebastian Lang-Lessing. Nacho Duato, Glen Tetley and Harris Mandafounis choreograph works by Debussy, Poulenc and Stravinsky at 7 pm; Jan 27 (7.30 pm) Der Fliegende Hollander by Wagner. Conducted by Heinrich Holireiser, production by Gustav Rudolf Seliner at 7 pm; Jan 31,

Alastair Muir

#### **■ FRANKFURT**

CONCERTS Alte Oper Tel: (069) 1340 400
North West German Philharmonie: with soprano Gali Gilmore, and conducted by Michail Jurowski plays a variety of operatic pleces at 8 pm; Jan 28

#### LONDON

Feb 1

CONCERTS Barbican Tel: (0171) 638 8891 Pierre Boulez: conducts the London Symphony Orchestra to play Debussy, Bartok and his own, 'Le Visage Nupital' as part of his 70th birthday celebrations at 7.30 pm; Jan 29

Festival Hall Tel: (0171) 928 8800 Handel: Messiah: Charles
 Francome conducts the Royal Philharmonic Orchestra and soprano Turid Karlsen, contralto Ruby Philogene, tenor Hirohlsa Tsuji and bass Hubb Claessens at 7.30 pm;

 Philharmonia Orchestra: conducted by Lawrence Foster plays Rossini, Paganini and Tchaikovsky at 7.30 pm; Jan 30 Royal Philharmonic Orchestra: with planist Eliso Virsaladze and conductor Yuri Temirkanov plays Britten, Prokofiev and Shostakovich

at 7.30 pm; Jan 31 The London Philharmonic: jazz meets the symphony. Lalo Schifrin conducts this fusion of classical and jazz traditions at 7.30 pm; Jan 29

 Vienna Philharmonic Orchestra: Bernard Haitink conducts Bruckner's Symphony No. 8 at 7.30 pm; Feb 2

Anthony d'Offay Tel: (0171) 499 4100 Andv Warhol: early drawings by

the artist; to Jan 28 (Not Sun) Barbican Tel: (0171) 638 8891

Impressionism in Britain: the first comprehensive survey of the development of impressionism in Britain. Over 200 works by over 100 artists including Degas, Rothenstein and Whistler, to May 7
Royal Academy Tel: (0171) 439

 Poussin: over 90 works by the French artist. Centerpiece of the exhibition are the two series of the 'Seven Sacraments': to Apr 9 Serpentine Tel: (0171) 402 0343 Man Ray: exhibition of works by the celebrated artist; to Mar 12 OPERA/BALLET English National Opera Tel: (0171)

632 8300 Figaro's Wedding: in house debut for conductor Derrick Inouye at 7

pm; Jan 28 King Priam: a new production of Tippet's opera that opens the London festival - Tippet: Visions of Paradise, to celebrate the composers 90th birthday at 7.30

Rigoletto: Jonathan Miller's updated version of Verdi's opera where the duke is a mafia boss at 7.30 pm; Jan 27; Feb 1 Royal Opera House Tel: (0171) 340

 Cosl Fan Tutte: by Mozart. A new production directed by Jonathan Miller, Conductor Evelino Pidó. In Italian with English surtitles at 7 pm; Jan 28, 31; Feb 3

 Giselle: music by Adolphe Adam. A Royal Ballet production choreographed by Marius Petipa after Jean Coralli and Jules Perrot and produced by Peter Wright at 7.30 pm: Jan 27

 Otello: by Verdi. Conductor Carlo Rizzi, director Elijah Moshinsky. In Italian with English surtitles at 7.30 pm: Feb 1 Troilus and Cressida: by Walton.

An Opera North production conducted by Richard Hickox and directed by Matthew Warchus at 7.30 pm; Jan 30; Feb 2 THEATRE Barbican Tel: (0171) 638 8891

 New England: World premiere of Richard Nelson's new play. No performance 12-15th Dec., otherwise at 7.15 pm; Feb 3 National, Lyttelton Tel: (0171) 928

● The Children's Hour: by Lillian Heliman, directed by Howard Davies at 7.30 pm; Feb 3 National, Olivier Tel: (0171) 928

 The Merry Wives of Windsor: by Shakespeare. Terry Hands directs his first production at the National. With Denis Quilley as Falstaff, Brenda Bruce as Mistress Quickly and Geraldine Fitzgerald as Mistress Ford at 7.15 pm; Jan 27, 28 (2 pm),

■ NEW YORK **GALLERIES** Museum of Modern Art Tel: (212) 708 9480

 Kandinsky: Compositions: exhibition featuring approximately 40 works including seven of the surviving 'Composition' paintings; to

OPERA/BALLET Metropolitan Tel: (212) 362 6000 Cavalleria Rusticana / Pagliacci: Mascagni/Leoncavallo Production by Franco Zefirelli, conductor Christian Badea at 8 pm;

■ L' Elisir d' Amore: by Donizetti. Produced by John Copely, conducted by Edoardo Müller at 8 pm; Jan 28; Feb 3 Le Nozze di Figaro: by Mozart. Produced by Jean-Pierre Ponnelle. conducted by James Levine at 8

pm; Jan 28 (1.30 pm) Simon Boccanegra: by Verdi. A new production directed by Giandario del Monaco. James Levine conducts the opening night cast of Cheryl Studer, Plácido Domingo and Vladimir Chemov at 8 pm; Jan 30; Feb 2

● Turandot: by Puccini. Produced by Franco Zeffirelli, conducted by ello Santi at 8 pm; Jan 27, 31 THEATRE Jean Cocteau Repertory Tel: (212)

 The Cherry Orchard: by Chekov, A new production directed by Eve Adamson at 8 pm; to Mar 3

#### PARIS CONCERTS

Champs Elysées Tel: (1) 47 23 37 21/47 20 08 24 London Symphony Orchestra:

with soprano Jessye Norman. Pierre Boulez conducts Berg, Bartok and his own compositions at 8.30 pm; Feb 1. 2 National Orchestra of France:

Charles Dutoit conducts Beethoven at 8 pm; Jan 27 Viennese Philharmonic Orchestra:

Bernard Haitink conducts

Bruckner at 8.30 pm; Jan 30

#### **■ WASHINGTON**

CONCERTS Kennedy Center Tel:(202) 467 4600 Washington Chamber Symphony: Stephen Simon conducts Tower. Mozart and Mendelssohn at 7.30

OPERA/BALLET Washington Opera Tel: (202) 416 7800

 Semele: by Handel. Conductor Martin Pearlman, Roman Terleckvi directs a Zack Brown production at 8 pm; Feb 2 The Bartered Bride: by Smetana Conducted by Heinz Fricke. In

English at 7 pm; Jan 30; Feb 1, 3 Vanessa: by Samuel Barber. Director Michael Kahn, conductor Christopher Keene at 8 pm; Jan 29 THEATRE

Arena Stage Kreeger Theater Tel: (202) 554 9066 Hedda Gabler: Henrik Ibsen's drama, directed by Liviu Ciulel at 7.30 pm; from Jan 27 to Mar 19

(Not Mon) Arena Stage, Fichandler Theater Tel: (202) 488 3300 ● Long Day's Journey into Night: Eugene O'Neill's classic American drama, directed by Douglas Wager at 7 pm; to Feb 5 (Not Mon)

Kennedy Center Tel: (202) 467

 How to Suceed in Business Without Really Trying: co-production with the Kennedy Center. Directed by Des McAnuff and starring Matthew Broderick as J. Pierrepont Pinch, the little window-washer with big corporate dreams at 8 pm; from Jan 29 to Feb 26 (Not Mon)

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17.30 Financial Times Business Tonight

Midnight Financial Times Business Toniaht

s French companies prepare their 1994 results, the powerful impact of the current crisis in France's commercial property market is becoming ever more apparent.

and the second s

While most leading European capitals have experienced recessions in their commercial property markets since 1990. observers have been surprised by the length and depth of the malaise in the French market.

Last week, Groupe des Assurances Nationales (GAN), the state-controlled insurance company, announced that it would need a substantial recapitalisation from the government to cover losses of FFr3bn (£362m) for 1994, almost entirely attributed to problems at a property financing subsidiary it owns.

This week, shares dropped sharply at Suez, the financial services and investment group, after Mr Gérard Worms, its chairman, warned that provisions against property losses of FFr2.5bn-FFr3bn would be needed for the year. "The [property] market, alas, has not recovered." he said.

Since 1991, office rentals in Paris have fallen by more than a third, according to figures compiled by Knight Frank & Rutley, the chartered surveyors. Annual office rental values in Paris peaked at FFr4,500 per square metre in 1991 and have since fallen to FFr3,000.

"We have now perhaps reached the bottom, but the market is not beginning to recover yet," says Mr François Boutet, the firm's managing partner in Paris. "If you want a 500 square metre office at a good address for a reasonable rent, you have a choice of 700 possibilities at present. It's a tenants' market.

The company that appears to be hardest hit is Credit Lyonnais, the state-owned bank that reported losses of FFr6.9bn in 1993, and a further FFr4.5bn for the first half of last year. Much attention has focused on fraud allegations in some subsidiaries, and loans to controversial individuals including Mr Bernard Tapie, the colourful businessman and politician. In fact, the main cause of its losses - which have already needed one government-backed rescue package - have been property investments.

The bank has real estate assets - including property loans, shares in property companies and direct ownership of buildings - on its balance sheet of FFr109bn. Of this total, some FFr51bn has been classified as non-performing or doubtful, meaning interest payments have stopped and it is value of the assets it pledged.

his UK cabinet

colleagues, Mr

Michael Por-

tillo gives the

impression of

feeling rather

pleased with himself these

On a great number of issues,

the government now appears

to be humming if not singing

along to the ideological tune of

the employment secretary, its

most prominent rightwinger.

The Tory party faithful have

hailed him as their new confer-

ence idol, and he is frequently

talked of as a future

Moreover, Mr Portillo, at 41,

has time to think, and talk,

about the Britain of the next

millennium. As he makes clear

during a rare interview in his

pine-clad office, "Planet Por-

tillo" is a more exciting, and

still less secure, place than

"I want to see the British

people emerge into the 21st

century, into a world in which

I think there will be work and

plenty of it, but in which work

patterns will be quite different.

Jobs for life will be rarer. Peo-

ple will change jobs, re-skill, re-learn. Provided they develop

that habit early enough, that

need not be a frightening pros-

Mr Portillo's bracing mes-

sage will not necessarily

soothe the voters of Middle

England. But it reflects his belief that the state should

play a strictly limited role in

the economy.
"Throughout this century

the state has been getting big-ger, and I don't believe this is

sustainable or desirable in the

mean that I want to abolish

the state; it simply means that

I want to influence the direc-

At Employment, to which he

tion in which it is travelling."

was promoted from the Trea-

sury last summer, Mr Portillo

wants to hone the govern-

ment's interventions in the

labour market: "I think govern-

ments are better at destroying

jobs than creating them ... We

intervene where we think

The symptoms of failure that

most preoccupy him are the

long-term unemployed, and the

large number of young people

with little education and no

motivation to work. "We must

enthuse and inspire them at a

younger age to recognise they

are not predestined [to fail],

and that there are choices they

there is a market failure."

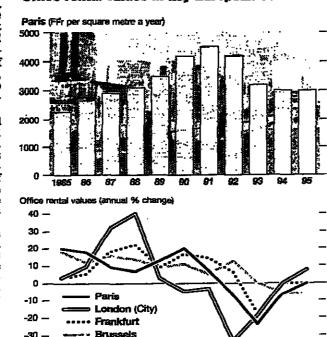
Britain seems today.

days. Not without reason.

## Veil lifted on French losses

Andrew Jack on the impact of the commercial property crisis

Office rental values in key European centres



The scale of these property losses is unique to Crédit Lyon-nais, but the proportion of bad or doubtful debts to total loans ances them through specially is far from exceptional. For created companies, and example. Mr Worms at Suez said recently that, of the group's FFr30bn property portlations of the parent compa-

Source: Kneght Frank & Rutley Res

1985 RR 87 RB 89

be written off. Even banks such as Banque National de Paris and Société Générale which so far claim more prudent lending records have had to make modest provisions in their accounts. Analysts think these banks may yet have to allow more against further losses

folio, FFr15bn may eventually

One of the earliest signs of the extent of the property collapse came at Comptoir des Entrepreneurs, the state-controlled property company, which was provided with FFr5.5bn in financial guarantees by the French government in late 1993, Last December, it was forced to announce a second set of restructuring measures with guarantees for

GAN, Comptoir has created a

92 93 94 90 91 special "defeasance" structure

that ring-fences the trouble-

some property loans, refin-

reduces their impact in calcu-

ny's liabilities. The crisis shows little sign of easing, and is spreading beyond the banks and insurers to other sectors. Earlier this month, for example, Générale des Eaux, the water, construction and communications group, announced that there would be losses of FFr1.7bz for 1994 in its Compagnie Immobilière Phénix property subsid-iary, against losses of just

FFr158m in 1993. Much of the explanation for the collapse lies in investment banks and developers during the late 1980s and early 1990s based on assumptions of escalating property prices that seem, with retrospect, hope-lessly unrealistic. "The fees paid on property deals were very much higher than for corporate finance - maybe the margins were 10 times as

high," says one banker. "Peo-

ple only looked at the margins and accepted too much risk. Prices were increasing for

The impact has been felt widely, because property has traditionally been seen as a far more attractive investment option than equities. At the same time, the recession has been much deeper than is usual in a country where the property market has generally been protected - partly through state intervention from the extreme peaks and troughs seen elsewhere.

The market decline has taken a long time to be reflected in companies' results. However, a wave of senior management changes in the businesses most affected has helped bring losses into the open. The new managers have made a clean sweep of doubtful debts which their predecessors may have been more reluctant

🕇 or example, Générale des Eaux appointed Mr Jean-Marie Messier, a former partner with bankers Lazard Frères as managing director and heir-apparent late last year. Mr Jean-Jacques Bonnaud was appointed chairman of GAN last summer with a remit to prepare the company for privatisation.

Some companies appear to have believed that they could ride out the property crisis without having to take big provisions, says Mr Graham Warren, an insurance analyst with Goldman Sachs. They wanted to fudge the losses by smoothing them over several years while waiting for prices to recover," he says. "But there has been no improvement and if anything a further deteriora-

Their hands have been forced by banking regulators and auditors, who seem to have started taking a tougher line on making provisions in the accounts for losses, despite historically weak rules defining when provisions need to be taken. Once a few large companies break ranks and take large provisions, it becomes more difficult for their peers to resist doing the same.

Ms Sheila Garrard, a banking analyst with Lehman Brothers, predicts that many French banks may still have to increase the proportion of doubtful property loans against which they have made provisions as high as 🚳 per

The question now is whether the companies most affected are sufficiently covered to sit out the property crisis. They may have to hold their breath

feel is sensible with our near

neighbours on foreign and

defence policy and the fight

against terrorism, crime and

It is a minimalist vision.

which most of Britain's part-

ners would scarcely recognise. And Mr Portillo is adamant

that the government should

take a similarly uncompromis-

ing stance at next year's inter-

governmental conference on

He is worried, for example,

about the legal basis of a grow-ing number of EU directives.

He also wants to re-examine the powers of the European

Court of Justice, whose "deci-

sions have taken Community

law in directions and to posi-

tions that we could not

have predicted they would

Judging by recent noises even from the government's

more pro-European figures, Mr

Portillo's views are gaining

ground. He feels his position is the only basis on which the

Tory party can unite on

Europe. "That is what we have

been about in the early days of

the EU's future.

reach'

### Europa: Michael Stürmer

# An open relationship



The special relationship that exists between Gerand manv has France the earned respect but also

the occasional irritation of other European countries. The ties will remain even though, since the fall of the Berlin Wall, they have become less exclusive. One thing is certain: if Europe is to be more than simply a de luxe free trade zone, the Franco-German relationship - special or not - will be essential to the continent's future.

The nature of the links between Bonn and Paris has changed over time. While Germany was divided and vulnerable, France was one of the four powers that guaranteed Europe's post-war order.

In 1990, the French political class needed some persuading from Washington, as well as the shock of reality, to accept that German unity was unstoppable. Congratulations were sent to Bonn just in time.

Thanks to the joint efforts of the incumbents in Bonn, Paris and Brussels, the Maastricht treaty, agreed in 1991, promised a new equilibrium in the European Community in general and for the Bonn-Paris relationship in particular.

Since then, the Mitterrand-Delors-Kohl trio has kept Europe on track, signalled by the effort to draw up a com-mon agenda for the German and French EU presidencies in 1994-95. But with Delors no longer in Brussels and Mitterrand in decline there are questions about the alliance's solidity.

Whoever is the next French president will have to redefine the substance and modus operand: of the Paris-Bonn link. But Mitterrand's successor will also value a relationship to which - as both sides know there is no alternative.

preserve its role as chevalier seul in international affairs. The paradox is that this role can be upheld only through close economic and monetary co-operation with Germany.

On the wider European stage, Mr Jacques Santer, Mr Delors' successor, faces a hal-ancing act. The Commission's jurisdiction is growing, yet in tomorrow's Europe the nation state will certainly not be reduced to a shadow. Mr Santer's Luxembourg heritage above all, that small country's skill in dealing with the "elephants" it has for neighbours -

As for Germany, Chancellor Kohl is still

in power, but People in Britain his country hoping to exploit luctant leader. Franco-German The biggest economic player in Europe not expect much would like a

permanent seat = on the UN Security Council. yet it has still to find a role in the management of world

affairs. The psychology of the Franco-German relationship is set by an intriguing asymmetry. In France, expressing basic doubts about Germany is considered poor style but is recognised as a potential source of votes. This was evident in the Maastricht referendum in France in September 1992, when both the Oui and the Non campaigns relied on arguments which were less than friendly to Germans.

in Germany, by contrast, anti-French language, either on stage or off, is viewed not only as politically incorrect but also as extremely foolish.

Over the last year or so. there have been clear divergences between France and Germany. The Germans view co-opting the countries of contral and eastern Europe into

France may work hard to the EU as being in their preserve its role as chevalier national interest as well as a wider European concern. France, on the other hand, is more worried about trouble in the Mediterranean basin, from Casablanca to Amman.

At a practical level, both countries believe in operating a "core group" for European integration but on wider questions their philosophies tend to differ. The Germans still see. Nato as the hub of European security, while the French are more ambivalent towards the alliance. While the Bonn goveroment is slow to accept that the Europe of the future will consist of nation states, the French have never had doubts

on this. People in the UK, however, out to capitaldifferences should should not to expect much. Despite

the changes wrought by unification, the Franco-German bedrock. toughened by 40 years of co-operation, remains strong. France was persuaded by the

US after the second world war that European security entry to the club. The neighbours on the other side of the Rhine, for their part, obliged the French by becoming the sort of Germans the French had always wanted: divided. integrated into Europe, without nuclear weapons or an army general staff.

No longer down and out, Germany became well-intentioned, well-behaved and, along the way, regained its economic strength. France, for its part, nursed its nightmares over Anglo-Saxon power but suffered from imperial overstretch while its economy was outperformed along the Rhine and the Ruhr.

The Elysée treaty of 1963 on

was an attempt by two old men, Charles de Gaulle and Konrad Adenauer, to salvage their dreams. Adenation wanted to bind his successors to western Europe and to prevent the two nations from competing for favours at the Kremlin's door. De Gaulle wanted to harness Germany's industrial muscle to aid France's oversized defence effort. Above all. he wanted a companion in the revolt against America - a sad misunderstanding of the needs of divided Germany's strategic position.

How would Adensuer and de Gaulle have reacted to the present state of affairs? They would have accepted that both France and Germany are than capably subject to the charge ing strategic configuration in a post-cold war world. That is why, in defence, the Franco-German relationship is being complemented by a Franco British one. This is a development Germany should support. since the sun is setting on the pax Americana. A minage à trois of Germany, France and Britain is needed if a meaningful common foreign and secu-

rity policy is to be agreed. Signs of European diver-gence are not hard to find; the rifts over whether Europe should tilt to the east or to the south, the clash of interests. south, the chain of interests, between free traders and protectionists, and the differences over whether Europe should look to its own defence or depend mainly on Nata.

But against this background, strong the between France and Comment with temporar the old.

Germany can improve the cli-mate for comperation across Burope. As long as the Franco-German relationship is not an exclusive one, it deserves another life crois-

### LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL We are seen to encourage letters from readers around the world. Letters may be found to +44 171-273 5836 (pile)

Translation may be available for letters written to the main intermedical implication.

### Leading economist ideal candidate to head World Trade Organisation

From Projessor T.N. Srink asan and others.

Sir. You have repeatedly developing countries, more called for a wider search for a distinguished candidate to head the new World Trade Organisation. The reported stalemate among the existing candidates lends your views a fresh urgency.

As economists who have long supported the success of multilateralism and the Uruguay Round, we would like to affirm the need for a fresh search. The WTO is at a stage parallel to the design of the Bretton Woods institutions at the end of the second world war. Its leadership requires men and women of outstanding distinction, intellect, vision and commitment. The task requires capacity for architecture, not just political savvy. In seeking fresh faces, we urge that the net be cast well beyond politicians and trade negotiators. Among the possible candidates, we would rec-

ommend particularly Professor Jagdish Bhagwati. He is one of the leading economists today and has been described in your columns as "the doyen of economists working on international trade". Aside from scientific distinction, he has also had remark-

question, which is really the only area on which the Conservative party has been split." Mr Portillo believes the government can recover its current deficit in opinion polls. He recognises that sound economic management is a "nec-

able impact on policy. The Indian economic reforms favouring liberalisation of trade and investment today can be traced back to his bold writings since the 1960s, while he also served as an adviser to India's finance minister last year on the direction and pace

have been among the most influential in exposing the problems with import substitution and autarkic policies at a time when the orthodoxy in favour of them held economists and policymakers alike in its iron grip. Similarly, when it was fashionable to denounce the Gen-

eral Agreement on Tariffs and Trade as dead, Bhagwati held the ground with forceful arguments, leading Mr Arthur Dunkel, former director-general of Gatt, to describe him as "a rising star in that small constellation of economic thinkers and opinion makers that continues to make original and creative contributions towards the defence of the open multilateral trading system". Mr Dunkel even created a

new position at the Gatt to bring in Bhagwati as economic policy adviser to the directorgeneral. Bhagwati held his position during 1991-93, giving him the necessary knowledge and experience of Gatt issues at a critical stage of the Uruguay Round.

Bhagwati's commitment to multilateralism, his sensitivity to threats to it, and the ability to provide forceful leadership on it, are also evident from his early fight against aggressive unilateralism. He also provided intellectual leadership in arguing the case against imposing import targets on Japan and

research on trade policy of the such targets were not fulfilled. developing countries, more generally in the 1960s and 1970s, is also recognised to have now been abandoned. generally in the 1960s and with evidently beneficial effects for both bilateral US-Japan trade relations and the muitilateral trading system. On more recent WTO issues.

such as the incorporation of environmental and labour standards as preconditions for WTO-guaranteed market access, Bhagwati has played a leading role in analysing them and raising the level of the debate on them. His 1994 Wincott Lecture in London is a forceful and clear analysis of these and other issues which the next director-general of the WTO must address.

Bhagwati has uniquely com-bined great distinction in the academic and the policy worlds, straddled the developing and the developed countries (Bhagwati comes from India and is now a citizen of the US) and has a lifetime of success in spotting important policy issues ahead of their time. He has helped to address them skilfully through private advising of governments and public advocacy in the form of witty and accessible articles in leading newspapers and maga-zines such as The New York Times, the Financial Times, The Wall Street Journal and The Economist. In so doing, Bhagwati has clearly demonstrated the credibility of his candidacy for the post of the

director-general of the WTO.

We would urge, therefore,

of the ongoing reforms. His threatening trade retaliation if that a mechanism be found for ensuring this. Since govern ments must nominate and back candidates. Ebagwati would appear to be a randidate that fadia and the US could

co-sponser. We hope they will.

Professor Sobert E. Saktiving
University of Wisconsin-Medison.

Professor Michiel Booking.

Stanford University.

Professor Medina Blomstrom. Professor (Lead) Magingad Dea London School of Bennomics, robessor Robert C. Frenstra, investity of California. Professor Gene M. Grossn nceton University Jessor Koichi Hamada,

Yale University,
Professor Tatsuo Hatta,
Osaka University,
Professor Lawrence R. Klein, Nobel
Laureate, University of

Professor Lawrence R. Riem, recommended in the American Economic Association.

Professor Charles P. Kindleherger, former president of the American Economic Association.

Professor Asser Lindbeck, Institute for International Economic Studies, Stockholm University.

Professor Robert E. Lipsey, City University of New York, Professor Robert E. Lipsey, City University of New York, Professor Robert A. Mundell, Columbia University, Professor Robert A. Mundell, Columbia University, Professor Gustav Ranis, Yale University, Professor Gustav Ranis, Yale University, Professor Run Samuelson, Nobel Laureate, Massachusetts Institute of Technology, Professor André Sapir, Free University, of Brussels,

caureate, adassachisetts Institution of Technology,
Professor André Sapir,
Professor T.N. Srinivasan,
Yale University of Brussels,
Professor F.K.M. Tharakan,
University of Antwerp,
Professor James Tobin, Nobel
Laurcate, Yale University,
Professor Jean Waelbrock,
Pree University of Brussels,
As from Economic Growth Cent
Yale University,
27 Hillianuse Appenie,

### Multi-speed shopping

Sir, It is interesting to see the debate on shopping hours warming up in Germany ("Germans reopen door on shop hours debate", January 18). As was the case in the UK, retailers are split, with the do-itvourself sector and many consumers taking the lead in advo-

ing in the evening and on Saturday afternoons. With Spain debating the merits of its liberal regime on Sunday opening and the English debate fading in the memory, perhaps all this is demonstrating that a multispeed Europe has merit where cultural and commercial priorities intersect. Malcolm Huriston,

2 Ridomount Street

## Euroshop,

Cardoso is only socially acquainted with Mr Ramos and has no professional political

connections whatsoever with

Rubens Antonio Barbosa, Ambassador of Brazil, Brazilian Embassy, 32 Green Street,

#### Some water company directors' salaries should not attract criticism

From Mr Michael Swallow. Sir, In view of the recent criticism of executive salary levels in the water industry reported in your paper I thought I should write to you and point out that the criticism is certainly not justified in the case of this association's member companies.

The Water Companies' Association represents at national level the interests of 20 water supply companies in England and Wales which collectively supply water to 25 per cent of the population.

Our members have always been in the private sector some of them go back a century and more. As such they were not privatised in 1989. although the regulatory framework they operated under was changed to coincide with that

established for the newly created water and sewerage companies.

Our companies vary greatly in size - the largest serving a population of 2.3m people (it is the seventh largest water supplier in the country) and the smallest a population of about 90,000.

Many of the chairmen of our companies are non-executive. None is paid more than \$40,000 a year. The top executive pay is something above £100,000. Chairmen and executives of the smaller compenies are paid considerably less than these figures. Michael Swallow director.

The Water Companies Association. 1 Queen Arme's Gate

# Right path to power

THE FT INTERVIEW: Michael Portillo



Michael Portillo, UK employment secretary: 'I don't feel isolated'

them make those choices. So how does this translate into departmental action? Given his rhetoric, Mr Portillo is surprisingly cautious about

meddling with the mix of train-

ing and work incentive profuture," he says. "That doesn't grammes he inherited. He supports the private sector-led Training and Enterprise Councils, set up five years ago though feels they should do more to stress the "enterprise" in their title. He is keen on developing further measures to encourage the unemployed back into work, such as the job seeker's allowance that will

replace unemployment benefit

Mr Portillo is also anxious to compare notes on tackling unemployment with his European counterparts, with whom he is frequently at odds thanks to his strident championing of Britain's opt-out from the Maastricht treaty's social chapter "Social affairs ministers should spend less time legislating and more time sharing experiences. I have no feeling

of knowledge or understanding

membership of the European Union? Here he measures his words with particular care.

in this country.'

language is of deregulation, free markets, free trade, privatisation, fiscal rectitude and tight monetary control." He cites a recent encounter with sounded more like a British employment minister than a continental one."

in the world. Beyond that, it offers structures in which we can co-operate to the extent we

The employment secretary is predictably unrepentant about his isolation in Europe: "In a broader sense I don't feel at all isolated. Around the world the Brazil's labour minister: "He

oes Mr Portillo, then, believe there is anything worthwhile about British "I think there is every point

in our being part of it. The strong arguments are that it is a large free-trading area with a highly developed market; it is an important economic bloc which can make its clout felt

this year: establishing a posi-tion of unity on the European

essary but not sufficient" condition for a fresh Tory victory. "Beyond that, we need to prove to people that our health and education reforms have been a good thing. We will need to represent the sensible majority view about the future of the United Kingdom - both about its integrity against devolution to a Scottish parliament and regional assemblies, and against encroachment on our sovereignty by the EU." And if all that does not

work? Mr Portillo is clearly thinking beyond the next election. He talks in semi-messianic tones of "building the confidence of the British people". and of pride in Britain's achievements and position in the world. "I think people's natural horizon is further away than the next election, so a party that has an idea of the future and is preparing people for it is well placed to give people confidence, even in the short term."

Andrew Gowers and Robert Taylor

#### From Mr Malcolm Huriston. Sundays, merely modest open-

cating complete liberalisation (not yet on offer) and the small shops in the opposite camp. Liberalisation in the German

context makes no mention of | London WC1E 7AA, UK Only a social connection

Sir, Your article "Brown attacked over dealings" (January 25) says that Mr José Amaro Pinto Ramos is an adviser of the Brazilian President Fernando Henrique Cardoso.

From Mr Rubens Antonio

Ватьоѕа.

I must clarify that President | London W1Y 4AT, UK

مِلْنَالِمِنَ النَّالِ

### FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Friday January 27 1995

### Mexico's new responsibility

guarantees unveiled on January 2 was meant to inject confidence into Mexico's economy. So far, however, it has delivered nothing but more instability. The delay can be blamed on the US Con-gress. The fact that investors in Mexico are looking outside the country for reassurance cannot.

President Ernesto Zedillo is under pressure on both sides of the US-Mexican border. Outrageous demands from "nativist", or isolationist, US politicians have provoked an equally nationalistic response in Mexico. Understandably, many Mexicans recoil at the idea of being held hostage to US requests for stricter immigration controls or a re-appraisal of parts of the North American Free Trade

As Federal Reserve chairman Mr Alan Greenspan forcefully argued in the Senate yesterday, restoring confidence to the Mexican regime is in US interests. If it is passed in next week's House and Senate votes, the \$40bn will help solve the Mexican govern-ment's most immediate problem: the roughly \$25bn in dollar-denominated government debt maturing in coming months. A failure to cross that first hurdle would be cataclysmic for Mexico's chances of getting on to a stable growth path. But two more obstacles remain: the credibility of the government's new macroeconomic strategy and, closely related to this, the solvency of its domestic banking system.

Investor rebellion

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The scale of the flight out of Mexico has doubtless been excessive. But it is becoming increasingly clear that the Mexican government courted the investor rebellion that began in December, not merely by bungling the devaluation. As the Harvard economist, Professor Jeffrey Sachs, has pointed out, the Mexican government adhered too long to an overvalued exchange rate peg for fear of losing foreign investors' trust. At the same time, it appears to have dodged the domestic consequences of defending the peg, higher interest rates, by sporadic and unsustainable expansion of domestic credit

This casts doubt on the independent central bank's capacity to

year. As long as the govern new regime lacks credibility, interest rates will remain punish ingly high and the quality of bank assets will deteriorate further. A nominal anchor for the domestic price level which won the trust of both foreign investors and domestic price and wage-setters would be very helpful. But it is not clear whether such an anchor is avail-

Currency board

In the wake of last year's deba-cle, re-pegging the exchange rate would not inspire much confidence. Some argue that a currency board - along the lines of the Argentinian and Estonian systems would be a sufficiently dramatic break with the past to make investors feel more secure. Pledging that all of the domestic monetary base would henceforth be backed by dollar reserves, at a fixed rate of exchange, might indeed deliver price stability in the medium term. But it would bring high The long-term casualty would be

the government's ability to respond to external shocks: conceivably a bearable loss for an economy increasingly integrated with its giant northern neighbour. But the short and medium term costs of of a currency board would also be substantial, perhaps even prohibitive. Even if one were to assume, bravely, that multilateral donors would back the new system, a majority of Mexicans would not Ceding monetary sovereignty, in effect, to the US Federal Reserve would incur far greater nationalistic stirrings than the recent weeks' debates in Washington. If the currency board arrangement were not to instil confidence, the country might experience a depression caused by the collapse of the banking system following a

headlong flight from the peso. There is no magic bullet to solve Mexico's current problems. All it can do is try to persuade investors that it will pursue sound domestic policies in the wake of the crisis. With the US package in place, it might also be able to announce a somewhat more credible exchange rate policy than a pure float. Market confidence will return in time. The cost of this crisis is that

### Cashing in connections

Lord Wakeham, the former UK hall's political neutrality has traenergy secretary, who was responsible for the 1990 privatisation of regional electricity companies, has been appointed adviser to NM Rothschild, the merchant bank which acted for those companies. No doubt his first piece of advice was to warn Rothschild that his appointment could be controversial. Unsurprisingly, Labour has used his action to launch a fierce attack on the propensity of former ministers to cash in their contacts in the corridors of power for seats at boardroom tables.

That attack has widespread public support, partly because Lord Wakeham is just the latest in a long line of Conservative ministers to privatise their careers, often by moving to privatised utilities. Lord Tebbit, a former trade and industry secretary, joined the board of British Telecom; Lord Walker, a former energy secretary, became a director of British Gas; Lord Young, another former trade and industry secretary, joined Cable & Wireless; Sir Norman Fowler, a former transport secretary, became a director of National Freight

Public anger has been greatest where ministers, such as Lord Wakeham, have joined companies which owe much to decisions taken while the minister was in office. Privatisation has been a fruitful source of such cases because the value of political contacts to businesses is greatest when the relationship between state and industry is undergoing radical change.

What should be done? Two decades ago, Lord Wilson, the former Labour prime minister, argued that these questions were better left to the discretion and good sense of the individual concerned". That answer is no longer acceptable; standards demanded of public servants have risen.

Damaging approach

A complete ban on movement between political and commercial worlds would be a damaging approach. Arguably, there is too little interchange, particularly between the civil service and business, although more frequent exchanges will raise other tricky questions, as yesterday's consultation paper on a civil servants' code of conduct observes. White-

ditionally been underpinned by its employees' view that they have a "career for life", and years of training in its ethical code. As the links between public and

private sectors multiply, and as scrutiny of public life grows, the UK must dispel the air of clubbiness from government relations with the private sector. First, it needs rules on a "cooling off" period for ministers. At present there are no such rules, beyond an admonition to "avoid any course which would reflect adversely on their or the government's reputation for integrity". It may also need to toughen the approach to civil servants' subsequent appointments; at present, they may face a two-year wait before accepting business posts, but there is room for much discretion in interpret-

Clear rules

In contrast, in the US, there are clear rules on the work which those leaving political posts may take up, and whom in government they may begin to lobby. On those terms, commuting between public and private sectors is uncontroversial, indeed so common it is dubbed the "revolving door".

Second, it would help to dispel any suggestions of impropriety if UK procedures for awarding government contracts were more transparent. Third, there is a case for paying politicians more; a few, at least, have a plausible case that they need a stint in the private sector to compensate for years on

an MP's paltry salary. The UK is not alone in beginning to grapple with these ques-tions. In France, rules on civil servants entering the private sector were tightened last year, although ministers still face few restrictions. Some other European countries have blurred the boundaries between public and private sectors to an even greater degree.

By those standards, and even compared with UK examples from the 1980s, Lord Wakeham's new appointment is unremarkable. But given growing public scepticism about the benefits of privatisation, the boundaries between what is and is not acceptable must be clarified. Public servants need to demonstrate that they put the public interest before their own.

day that UK, French and Italian companies were launching a new venture to build regional aircraft carrying between 30 and 115 passen-gers was hailed by British Aerospace as "a great day for the European aerospace industry". However, officials of British Aero-

space, which is teaming up with ATR jointly owned by Aerospatiale of France and Alenia of Italy, were far less ebullient in elaborating on why it was a great day.

"There won't be a miracle over-night," said Mr Mike Turner, chair-man of commercial aerospace at BAe. "Regional aircraft won't start making money suddenly." BAe's own regional aircraft opera-

tion has been a persistent moneyloser. Fierce competition has depressed prices to the point where BAe is losing money on its Jetstream 41 30-seat turboprop in spite of having two years' orders. The financial state of the regional

aircraft operations of BAe's two state-owned continental European partners is less clear. It is highly unlikely, however, that they are finding the market any easier. Mr Louis Gallois, president of Aerospatiale, said the joint venture,

which has yet to be named, "is a new decisive step towards the high-ly-needed consolidation of the commuter aircraft industry in Europe" Daimler-Benz Aerospace, the German group which was not part of the new grouping, indicated yester-day that it regarded talk of Euro-

pean consolidation as parochial. Mr Manfred Bischoff, its chairman-designate, said: "All-European solutions are no longer sufficient to safeguard the future. Daimler-Benz thinks it necessary to pass Euro-pean borders and extend these activities to the Asian countries, the most rapidly growing economic region worldwide."

Mr Dick Evans, BAe's chief executive, said that he, too, saw the need to include Asian companies in the long term. Yesterday's announcement should be seen as no more than a first step in reducing the number of competitors in a market one of his colleagues calls "crazy".

This persistent description of the regional aircraft industry as impossibly difficult is, at first sight, puzzling, since the business appears to be one where the best days are yet

Small regional airlines are winning passengers at a far quicker rate than their larger rivals. Ms Deborah McElroy, vice-president of the Regional Airline Association of the US, estimates that her members' traffic rose by about 10 per cent last year. This compares with the Air Transport Association's figure of 5.3 per cent growth in large airline passenger traffic on flights within the US.

The European Regional Airlines Association says its members enjoyed 14.2 per cent average growth in passenger numbers in 1993 and a 14.6 per cent rise in the

no doubts about the

r Richard Lapthorne,

British Aerospace

A joint venture to build regional aircraft in Europe is a step towards consolidation in a crowded market, says Michael Skapinker

# High hopes for formation flying



first nine months of 1994.

Mr Martin Craigs, president of Saab Aircraft International, the Swedish manufacturer, speaks of Asia, too, as being a glittering prospect for small aircraft. He says: There's a massive untapped market that will come on stream in the next century. Europe's only option at the time of its economic revolution was surface transport. Asia's economic revolution will build commercial bridges in the air."

Mr Craigs concedes that making progress in the Asia-Pacific area has been difficult, accounting for fewer than 6 per cent of orders for 30 to 70 seat aircraft. He believes that orders will increase, however as Asian air passengers demand greater convenience in reaching their destinations. Almost all air

sengers in south-east Asia travel via capital city hubs. Mr Craigs argues that the congestion and inconvenience will lead to demand for smaller aircraft which can carry passengers between provincial cities and towns.

One shadow cast over the growth in regional flights is the spate of recent fatal accidents in the US that has raised questions about the safety of smaller aircraft.

Last year, an ATR turboprop crashed while waiting to land at Chicago, killing all 68 passengers. Two months later, a BAe Jetstream Super 31 turboprop crashed during its final approach into Raleigh-Durham International Airport, killing 15 of the 20 passengers.

One industry insider concedes

take-off or landing, smaller aircraft are likely to be involved in more crashes than larger ones; making shorter journeys, he says, they make more take-offs and landings per mile travelled than larger ones. Ms McElroy says of the accidents:
"I think it would be a bit naive to

say they baven't had an impact." She argues, however, that travel on small aircraft is still very safe. Regional airlines made 4.3m flights last year in the US excluding Alaska, which she said accounts for only 2 per cent of regional traffic. Eleven of those resulted in accidents, of which three were fatal.

Few in the industry worry that safety concerns will significantly affect their market in the future. Yet there remains scenticism over

of small aircraft, despite the strongly growing demand for regional travel. Manufacturers say that the market is too crowded, and that they have to cut prices to sell

BAe yesterday produced a list of 17 manufacturers of regional air-craft, from Casa of Spain to IPTN of Indonesia. The number of regional aircraft manufacturers is more likely to grow than shrink, as devel-

aerospace industries.
"Everyone wants to enter the industry. They see it an entry into high technology," says Mr Simon Tudge, external relations manager at the European Regional Airlines Association. "They can't all start off building Boeing-747s. The entry costs for regional aircraft are much

lower than for larger ones."

The problem, as BAe pointed out yesterday, is that while the cost of entering the regional aircraft mar-ket is low, the exit costs are high. BAe announced provisions of £250m for the cost of establishing the joint venture and phasing out the Jets-tream 61, one of its turboprops.

regional aircraft remains uncertain, the venture take some comfort from the success of Airbus Industrie, the European aircraft manufacturer in which both Aerospatiale and BAe have a stake. Despite years of scepticism about its prospects, Airbus is now profitable and last year had more orders than US rival Boeing.

Like Airbus, the regional aircraft venture will have its headquarters in Toulouse. To start with, BAe and ATR will continue to manufacture their own aircraft, merging only marketing, sales and customer sup-

Mr Evans insisted yesterday that the merger of these activities would prevent the joint venture from unravelling. None of the companies would have direct contact with their customers, who would deal with staff from the joint venture.

The partners will begin to study joint manufacture of future models under which each company would produce some components which would then be brought together for final assembly - as currently happens at Airbus.

BAe said yesterday that, with new manufacturers entering the cheaper end of the turboprop market, the joint venture might have to gravitate to more sophisticated aircraft. As BAe is the only one of the partners to make regional jets, this should ensure that the UK retains an important stake in the industry. despite the joint venture having its headquarters in Toulouse.

While the venture does not solve the problem of European financial losses in the sector, it does, says Mr Powner of BAe, "create a logical place where the future of the regional aircraft industry can be

Hard route to recovery

There are tough tests ahead for BAe, says Bernard Gray

significance of yesterday's announcement of a new European venture to develop regional jets. "In 1992 British Aerospace had a holes being blown in BAe's balance

list of problems as long as your arm," he says. "This agreement clears up the last big unresolved issue on our road to recovery. Three years ago, the tasks in BAe's corporate in-tray included securing the Eurofighter jet programme and the second stage of the Al-Yamamah arms deal with Saudi Arabia. BAe then had to decide the future of Rover cars, corporate jets, and its space, property and con-struction businesses, at the same time as sorting out its finances to restructure debts and rebuild reserves. "All of that," says Mr Lapthorne, "has now been done."

It has indeed been a long path from the dark days of 1992 when BAe had to write off £1bn in its regional jet business, slash its divi-dend and watch its share price plummet to about £1. At the time. some observers thought that the

sheet would sink the company. The management's room for manoeuvre was limited.

Since then the recovery programme has involved controversial decisions, such as the sale of Rover cars to BMW of Germany; heavy iob losses in a restructuring programme which has left few areas of the company untouched; and further buckets of red ink to pay for clearing up the problems. But, Mr Lapthorne maintains, the pain has been worth it because BAe has greatly improved the quality of its business and its balance sheet.

BAe's boiled-down strategy is now clear. Its £4bn defence business makes healthy profits, while Airbus has swung into profit and is generating cash as investment in the new generation of airliners starts to bring strong orders. The only thing stopping Airbus and as BAe will continue to have to

defence profits flowing straight to BAe's bottom line is the loss generated by the poorly-performing regional aircraft husiness.

Both the regional jet and turboprop operations are losing money heavily - almost £200m in 1994 according to stockbrokers. But, as BAe acknowledged yesterday, while suffering the running losses is painful, getting out of the regional aircraft business is agony. Aircraft manufacturing is perhaps unique because the costs of leaving do not stop with redundancies, stock write-offs and closure of factories. The existing fleet of aircraft continues to hang round the manufacturer's neck like an albatross. They have to be maintained and serviced, but more importantly, many of the aircraft are leased to airlines by the manufacturers themselves. Aircraft makers such

find homes for the aircraft as leases expire throughout their service life. BAe has at least capped its problem by eliminating the least eco-nomic of its regional aircraft, the Jetstream 61, and by putting its smaller turbo-prop, the Jetstream 41, and its regional jets into the joint venture. Eliminating the Jets-tream 61 will save around £50m a year directly, while rationalisation and productivity improvements should get at least the let operation

to break even in two years.
"At the low point, for every £1
profit BAe made in defence it lost 96p in regional aircraft," says Mr Peter Deighton, aerospace analyst at brokers Smith New Court. "Now it's down to 47p and if the new joint venture lives up to its potential it could be down below 20p in the pound within two years. Not only are regional aircraft losses falling, but defence profits will rise

strongly in the next few years." That improving financial performore in its main businesses in defence and the Airbus consortium. It is expected to renew its bid for VSEL, the British submarine maker, once the Monopolies and Mergers Commission has examined the planned takeover.

BAe is also looking at ways of using private sector finance to fund the development of its share of the Future Large Aircraft, a new military transport project which the UK is rejoining. Other investment in defence will probably follow, and BAe may well encourage the new regional aircraft grouping to move to larger 100-seat aircraft based on iets, and away from the small turboprop sector of the market where

With the fire-fighting over, RAs can turn its attention to the strate gic question; how to secure the best position in a restructured European aerospace industry. Compared to the challenge of negotiating that thicket the work of the past three years looks like a Sunday afternoon

### **OBSERVER**

### Temptress trade

■ Put your shirt on it. Or rather. don't. Rick's Cabaret International is something of a hit among Houston nightspots. So much so that it wants to go public - the first topless bar to be traded on Wall

The bar has filed plans with the Securities and Exchange Commission to sell equity valued at \$4.9m, in an effort to get a Nasdaq listing. The cash will go towards constructing topless nightclubs in other cities.

With a turnover of \$4.6m in 1994, Rick's reckons it's one of Houston's leading topless nightchubs, being especially popular with business types whose deal-making requires, well, seeing girls with no tops on.
"More deals are done in topless bars than on the golf course," says Robert Jones, a manager at Rick's. Rick's chairman, Robert Watters, naturally wants to keep an eye on

things; so he plans to keep a 51 per

On the piste

cent stake.

■ Where would you be if today you could attend a lecture on optimism, negativity and contemporary politics: tomorrow hear about the Huntington thesis: and on Monday get an update on fundamental understanding of the universe?

Where else but Davos, the Swiss ski resort where the annual meeting of the World Economic Forum kicked off in typically pretentious style last night, with President Bill Clinton drawling to the assembled

worthies via satellite? As always, there is a big turnout of minor heads of state and major government ministers, though Boris Veltsin decided to stay at home and there is not a Mexican in sight. It all winds up on Tuesday evening with a discussion featuring Jacques Delors on nothing less than

the fundamental values needed to face the 21st century. Unmissable

Lucky legs ■ Thanks to Sara Lee, the giant US

consumer product group which sells not only calorie-laden cakes but also useful slimming corsets, for the latest in corporate-speak. Worldwide legwear units declined 4 per cent," says the company ~ meaning that sales of attire for the lower limbs are down. Even worse, it adds that a rise in sock sales hides a greater drop in sales of sheer hosiery. Tights fall down but socks can be pulled up. So get cracking.

Getting higher

■ Ernest Mario, Glaxo's former boss, can be forgiven for feeling like a hunted man. Glaxo is shelling out \$535m for Affymax, a biotech company. Affymax was started by Alejandro Zaffaroni, one of the legends of northern California's biotechnology industry. It is not Zaffaroni's first venture in the field.

He set up Alza (short for Alejandro Zaffaroni) – now run by Ernest Mario. Alza is more than three times as big as Affymax, but its shares have been a dismal performer since Mario climbed aboard. Glaxo's latest move could highlight Mario's vulnerability.

> Trying Turner ■ Most former Olympic venues grow empty and dusty with time, trying their best to live on past glories. Not Lillehammer.

The Norwegian town that hosted the winter games a year ago is negotiating with Ted Turner's Broadcasting System to stage the first ever winter version of the Goodwill games in 1996. The news somewhat overshadowed this week's meeting of the International Olympic Committee in Lausanne. where the IOC was choosing a short-list for the 2002 winter Olympics.

Senior Olympics figures have been irritated by the Goodwill games since the first, in Moscow 1986. The three since then have all been summer events.

Turner's original notion was to upstage the era of east-west boycotts during the cold war by producing an "Olympics without

politics", with a primarily Russia-US focus. The games also provide handy sports material for TBS. Nevertheless, the St Petersburg edition of the Goodwill games last year is understood to have lost TBS \$39m. Meanwhile, Turner's bid for a controlling stake in the NBC

network is stalled but not yet dead. If it succeeds, he will become the owner of the US broadcasting rights to the Atlanta '96 Games - turning up once more right in the IOC's

#### Get real ■ Mexican frustration with the US

Congress has reached a level unseen since the debate over ratification of the North American Free Trade Agreement. Foreign minister Jose Angel Gurria, not known for biting his tongue, let his frustration rip the other day. Speaking to the Mexican congress. Gurria – under pressure from the opposition to explain why US congressmen were being so

hostile to Mexico - opined: "I would say that the typical US politician is not necessarily someone who is very conscious of international subjects. Even supposing that they know exactly where Mexico is on the map...they lack information about what happens in Mexico."

That may be a realistic assessment. But as T.S. Eliot put it, human kind cannot bear very much reality.

Ginancial Times

#### 50 years ago Brokers may strike

Brussels: More than a thousand Belgian stockbrokers are threatening to go on strike and postpone the reopening of the four national Bourses. Talks are going on between M. Camille Gutt, the Finance

Minister, and stockbrokers on new regulations concerning stock and share quotations and on the stockbrokers' claim that they alone should constitute the machinery for transactions.

In order to get a solid front in the presentation of their claims, 1,250 stockbrokers of the Brussels, Antwerp, Ghent and Liege Bourses are holding local meetings. Antwerp stockbrokers

begin their session on Monday. The Antwerp newspaper La Metropole writes as follows: Many stockbrokers speak of nothing less than a strike in the event of their demands being

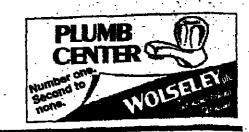
Bethlehem Strel New York: Bethlehem Steel Corporation reports net income of \$36.167.723 for 1944, equal to \$9.93 per common share. This compares with \$32,124,592, or

\$8.58 per share for 1943.

The Financial Times was not published on Sunday, January 27

### FINANCIAL TIMES

Friday January 27 1995



## Rocket explosion blow to China's satellite plans

By Tony Walker in Seijing and Krishna Guha in London

The explosion yesterday of a Chinese rocket carrying a tele-communications satellite has dealt a serious blow to China's satellite launch programme and the aspirations of international broadcasters in Asian and north

African markets.
Witnesses said the Chinese-designed Long March 2E rocket appeared to explode, rather than the \$160m Apstar 2 satellite built by Hughes Aircraft. A Hughes spokesman said an investigation would be undertaken.

Among the subscribers to the satellite were Turner Broadcasting, Reuters Television, Television Broadcasters of Hong Kong and sports channel ESPN.

Insurance losses from satellite launches in 1994, including two in China, reached \$770m, out-stripping the premiums collected and prompting a satellite underwriter at Lloyd's to warn that rates would increase.

China's satellite programme is a source of national pride and the launch was broadcast live on Chinese television. But the signal was cut off before the blast with no explanation. Less than a minute after a smooth lift-off, there as a "huge setback for all of us". was an explosion, apparently during separation of the boosters.

Last month China also lost the East-Is-Red 3 orbiter, designed and built in China, soon after launch. In December 1992 an attempt to launch a satellite for Australia's Optus network suffered a similar fate when the orbiter was lost in space.

Beijing is keen to win a substantial share of the global launch market by undercutting the prices of its European and US rivals by as much as 50 per cent. China had planned to launch 30 satellites by 2000, but further disasters may dampen its ambi-tions and the enthusiasm of sub-

The Apstar 2 satellite was to provide television, telephone and digital communications to Asia, eastern Europe, North Africa and Australia. It was capable of carrying 100 digitally compressed television channels and would have enabled broadcasters to reach about two-thirds of the world's population with programming tailored to local cultural and political sensitivities.

In Beijing, the representative of a US company with space on Alcatel Espace wins satellite con-Apstar 2, described the disaster tract, Page 8

#### Germany announces DM3bn plan to It is understood that the loss of the satellite will hamper the expansion of Renters Television boost jobs in Asia. Apstar 2's broad "foot-

By Judy Dempsey in Bonn

German government yesterday unveiled a DM3bn (\$1.98bn) wage subsidies programme aimed at creating jobs for the long-term unemployed. The programme, which fol-

lowed the first round of special round-table talks this week between Chancellor Helmut Kohl, ministers, employers and trade union officials, involves a DM3bn package spread over four years. According to Mr Friedrich Bohl, the chancellery minister. about 180,000 jobs will be created during this period.

The agreement, which had not been anticipated by the unions, coincides with a new round of wage negotiations across most sectors of the economy.

Mr Bohl also said the government would revive a separate and smaller job-creation programme scrapped last year. The programme will now be extended

The DM3bn package will involve employers setting up new retraining programmes and job creation schemes. They will be granted wage subsidies as high as 80 per cent of pay for training people who have been out of work for more than three years.

Some 32 per cent of the country's unemployed, or 797,600 people, have been unemployed for more than one year, many of them following redundancies in the steel and car industries and manufacturing sector in west Germany. More than 2.5m, or \$2 per cent of the region's workforce, are unemployed, in the five eastern states the figure is more than 1m. or 13.5 per cent of the labour force.

Mr Boni said the DMSbn package would not be financed through the budget. He said much of the funding would come from the federal labour office and the labour ministry budget.

The measures were immediately welcomed by employers and unions. Mr Dieter Schulte, leader of the German Federation of Trade Unions (DGB), said: "All participants agreed that economic recovery must not pass the unemployed by. We must do everything to bring down the level of unemployment and ensure that people who have been pushed to the fringe of the labour market are given the prospect of a job."

According to government offi-cials, the job-creation measures are intended to pave the way for agreement on moderate wage settlements and acceptance by the unions of a four-day week, linked to the phasing in of Saturday

Last year, IG Metall, the steel and engineering union, agreed to a 2 per cent pay increase and 36-hour week. The union this year wants a 6 per cent increase, but appears willing to focus more on creating extra jobs.

### London exchange to halt trades in sensitive shares

By Norma Cohen, Investments Correspondent

The London Stock Exchange will from today order a halt to dealings in the stocks of companies when it believes that trading has been stimulated by leaks of price sensitive information.

The move, which it is empowered to make under its rules, brings it into line with exchanges in other financial centres in the US and Europe.

The exchange also said it would increase the use of its powers to declare share prices "indicative". This means market makers will not be obliged to buy and sell shares at prices they display electronically, protecting them from potential losses.

A recent upsurge in bid activity has highlighted several instances where target companies' share prices have risen

announcement. An exchange official said yesterday the new rules were intended to ensure that London kept its pre-eminent position as the centre for international share dealing. Unless investors could feel confident that trading was fair and conducted in an orderly fashion. they would be reluctant to transact business.

However, the exchange added that the power to order trading halts would be limited to a 24hour period and would be used anly when there was unusual volatility in the price and volume of trading which was not apparent among other stocks in the same

At present, trading in a company's shares may be suspended. but only at its own request. They may remain suspended for months, leaving investors unable to sell their stakes. Institutional sharply in advance of a public investors regard this system as

unsatisfactory because it does not address situations where frantic trading takes place immediately prior to price-sensitive announcements. Investors who buy or sell in that period may be harmed if they trade without benefit of the inside information.

print" cover, extending from

Japan to northern Australia, and

the advantages of compression technology, offered an ideal vehicle for Reuters' expansion.

The company had booked a 24-

Reuters is in contingency dis-cussions with APT Satellite, a

Hong Kong-based owner of the

Apstar satellites. The launch of

Reuters Financial Television in

Japan, scheduled for May, should

A spokesman for Discovery.

one of the US broadcasters with a slot on the Apstar 2 satellite.

said: "It is unfortunate, particu-

larly for the Chinese and their

efforts to break into the commer-

cial satellite business. For us it is

March 2E rocket which is capable

of carrying the largest navload

among China's Long March gen-

Insurance implications, Page 8;

The launch involved the Long

a bump along the road."

hour slot on the satellite.

not be affected

The exchange rejected an option to excercise the power to unwind trades it believed had been conducted with the benefit of inside information. In the US, self-regulatory bodies have these powers which rely on civil, rather than criminal proceedings. The exchange said there were legal obstacles to this.

Mr Michael Lawrence, chief executive at the exchange for the past year, has made the improvement of the exchange's regulatory powers a priority. A document published last October identified 7,000 instances where a stock price had behaved in an unusual fashion.

### BAe to put Jetstream into joint venture

Continued from Page 1

phase is successful.

BAe is writing off £250m as a result of the Jetstream closure. At the same time the company announced its profits for 1994 would be £185m before the oneoff charge, and that it would raise its dividend by 20 per cent. Mr Mike Turner, chairman of BAe's civil aerospace division said: "This creates a logical place where the future of the

Europe today

Five-day forecast

cloud and rain into the British Isles, weste France and north-western Spain. Sections of

change to rain, combined with strong gales

is expected over central and eastern Europe with scattered showers of rain or snow. High

pressure will dominate eastern and southern

with temperatures reaching 20C in southern

Active disturbances will continue to move

will have plenty of rain with only a few sunny

spells. Rain is expected in central Europe too,

decided." Mr Louis Gallois, president of Aérospatiale, said: "It is a decisive step towards the much-needed consolidation of the commuter aircraft industry."

Dutch regional aircraft maker Fokker, which is controlled by Daimler Benz Aerospace, was sceptical about the deal. "This alliance is no solution to the overcapacity in the regional aircraft market, because there is lit-

regional aircraft business can be the overlap between the two

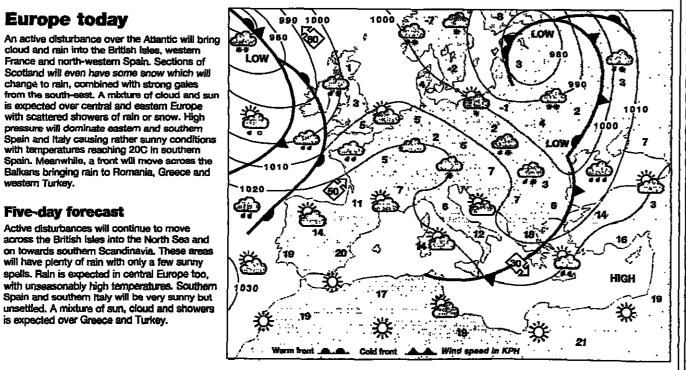
However, a spokesman for the

groups' products," he said. The new venture will have a range of four aircraft, the 30-seat Jetstream 41 made by BAe, the 40-seat ATR42 and 70-seat ATR 72 and the 70-115 seat RJ family

Mr Turper said that with the changes, and improvements in productivity, the RJ family should break even by 1997, but that the Jetstream 41 would probably remain in loss.

of jet aircraft.

### FT WEATHER GUIDE



unsettled. A mixture of sun, cloud and showers is expected over Greece and Turkey. **TODAY'S TEMPERATURES** 

Lufthansa

Constant improvement of our service. That's our commitment.

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Kuwait
L. Angeles
Las Palmas
Lima
Uebon
London
Lux,bourg

sum fair rain fair shower fair sum snow snow ciouch sum sum sum fair sum fair shower sun cloudy shower fair fair fair THE LEX COLUMN

## Elf's self-help

Elf's FFr8.7bn (\$1.66bn) provisions show that the new management is determined to clean up the errors of the past. As such, yesterday's 5 per cent jump in its share price is deserved. Asset write-downs, which account for the bulk of the provisions. indicate Elf's willingness to sell noncore businesses and so cut its debt - even if that means incurring losses. Elf generated FFr6bn from asset sales last year net of acquisitions and is promising a further FFr5bn this year, promising a initial residual r sions were up in 1994 despite low oil

prices and narrow refining margins. Elf's shares clearly have scope for a re-rating of the sort enjoyed by BP since it began to cut costs. But first Elf must prove its willingness to push through to the next, more difficult stage of restructuring. More costs need to be cut, but they are mostly in France and Germany where job shed-ding is expensive and hard. It is mildly disappointing that, of yesterday's provisions, only FFr700m and FFr500m relate to refining and marketing in

France and Germany respectively. Similarly, root and branch restruct-uring would involve selling Elf Sanofi, its healthcare subsidiary. Given the wave of mergers in the world drugs industry. Elf should obtain a good price. Until the management takes appropriate action in these areas, fur-ther increases in the share price are hard to justify.

#### Glaxo

It is hardly surprising that the board of Wellcome should reject Glaxo's takeover bid, despite the aggressor's support from the Wellcome Trust. Wellcome's directors are clearly reeling from their betrayal by their 40 per cent shareholder, and attempts at talks with the Trust have been rebuffed. In the circumstances, their only sensible option is to do their utmost to bring in a white knight.

The stakes are high for Glaxo. Profits from Zantac, its largest source of earnings, are faltering, in marked contrast with analysts' projections. Its argument for consolidation within the pharmaceutical industry is compelling. And despite the slide in Glaxo's post-hid share price, the takeover would be well worthwhile if it achieved the suggested £1bn (\$1.56bn) of cost cuts. The Affymax acquisition looks sensible, but pales beside the

FT-SE Eurotrack 200: 365,9 (+12.2) Share price relative to the CAC 40 index

significance of a Wellcome deal. There is every expectation that Glaxo would

trump any counter-bid. Robert Fleming, the Trust's adviser, is therefore left in a slightly awkward position. Little has happened to make Fleming reverse a recommendation that the Trust signs an irrevocable commitment today. Nonetheless, Glaxo will have to continue its bid regardless, so the Trust has nothing to lose in not signing, apart from delayed receipt of its £3.5bn proceeds. There still seems to be only an outside chance of a counter-bid, given the size of the price tag and the 1997 expiry of the US patent on Wellcome's core product, Zovirax. But the Trust can only gain from creating a more open contest for potential white knights.

#### C&W/Veba

Source: FT Graphite

The speed with which Cable & Wireless shareholders rushed to sell their paper to Germany's Veba is an indictment of the financial logic of the tie-up between the two groups. C&W has given its blessing to Veba's taking a 10.5 per cent stake in the group without paying any premium. The company may argue that Veba could not be charged a premium since it was buying shares in the market. But Veba has gained influence through its board seat - something it could not buy in the market. And C&W's protestations that the seat has nothing to do with the stake are hard to credit. Otherwise Lord Young, C&W's chairman, would

be sitting on Vebe's board too.

The industrial logic of the partner-ship is mixed. Veba should help open doors in Germany, though it still has to win a telecoms licence. In the rest

of Europe, the partnership looks weak. The most that can be said is that the groups' stakes in personal communica-tions licences in the UK. France and Germany may at some stage be linked. The Veba/C&W deal is the third big German telecoms alliance in recent weeks, following the Viag BT and Thyssen/BellSouth link-ups. The speculation is that RWE will now team up with AT&T. With such industrial might preparing for battle, competi-tion will be intense when the market is fully open in 1998. Given Deutsche Telekom's high prices, new entrants should find it easy to win business. Unless Telekom shows determination to smarten up its act, the government may not obtain a good price in next

#### Inchcape

year's privatisation.

Inchcape's second trading shock in less than a year says more about its business than its management. The group has had a long and fruitful relationship with Toyota, But Japanese car manufacturers lost 6 per cent of their European market share last year as the strong Yen eroded competitive-ness. At the same time, Toyota has been over-exposed to the luxury end of the car market, and has missed out on the key area of UK sales growth, mass fleet purchases. Retail sales in the UK, excluding fleet purchases, fell by 11 per cent in the last three months of 1994. The result is shrinking margins in a low margin business. And with no substantial change in Toyota's vehicle range until late 1996, sales will remain

under pressure. Yesterday's 21 per cent share price fall, however, came more from the per-formance in Hong Kong. The colony's car dealers took a bit from increased import duties last August. However, huxury purchases in Hong Kong tend to be correlated with local investor confidence. Falling property and stock prices had been matched by declining profits in one of incheape's most important markets. And the outlook

remains highly uncertain.

Add in loss of earnings from the discontinuation of its Toyota China business and a 25m loss on currency translation, and 1994 looks rather gloomy. This serves to emphasise that Incheape is exposed to substantial trading risks that are hard to predict and outside its control. In the circumstances, its fall to a market discount rating seems deserved.

Additional Lex Comment, Page 19

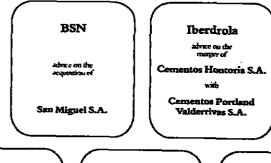
EQUITY AND CAPITAL MARKETS ADVISORY

Iberian High Power NV Générale des Eaux

Repsol INH Repsal S.A.

**Hidro Holding** project loan

#### MERGERS AND ACQUISITIONS



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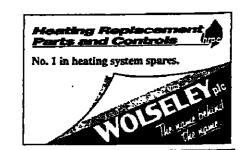


FINANCIAL TIMES

### **COMPANIES & MARKETS**

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Friday January 27 1995



#### IN BRIEF

#### **Record quarter** for Sara Lee

Sara Lee, the cakes-to-corsets group, announced record earnings in its second quarter. Net income rose 6.9 per cent to \$252m and all four divisions achieved double-digit sales growth. Page 17

Hochtief to challenge watchdog ruling Hochtief, one of Germany's largest construction companies, has vowed to challenge a ruling by the country's competition watchdog that blocked Hochtief's plan to increase its stake in its main domestic competitor. Page 16

Gillette, the US razors, toothbrushes and pens group, reported record fourth quarter and annual rofits with net income ahead 18 per cent in both the final quarter and the year. Page 17

Coca-Cola rises 22%

Strong growth in its expanding overseas markets helped Coca-Cola, the US soft drinks company, lift net income 22 per cent to \$567m (£368m) in its fourth quarter. Page 17

Operating profits at Dow Chemical rose 100 per cent to \$637m for the final quarter, on sales up 22 per cent at \$5.5hn. Page 17

JP Morgan may shed 1,700 jobs J.P. Morgan, the New York-based bank, is planning to cut 10 per cent from its costs, which could lead to about 1,700 job losses around the world.

Smooth take-off for Delta

Delta Air Lines, the third-biggest US carrier, reported a sharp improvement for the quarter to December. However, Continental and Southwest suffered downturns in their financial performance.

United Technologies jumps 20% Net income at United Technologies, the diversified US manufacturing group, jumped 20 per cent jump last year in spite of shrinkage in its aerospace busi-

Mixed fortunes for US drugs groups Schering-Plough, the US pharmaceuticals group, recorded an 11 per cent jump in sales in the final three months of last year, while rival Upjohn saw sales continue to slip in the US.

Inchcape shares fall on warning Inchcape shares plunged by more than 20 per cent yesterday, by 82p to 311p, as the international mar-keting and services group warned of a 10 per cent fall in profits for 1994. Page 19

Strong December sales for M&S A strong December beiped Marks and Spencer, the food and clothing retailer, lift UK third-quarter sales 6.7 per cent. Page 19

Eric Cantona's angry response to an opposition sup porter's taunts provoked a reaction in the share price of his football club, Manchester United, which saw its shares fall 5p to 126p. Page 19

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15 Iberia

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Continental Airlines	17	Rolo	
Credito Italiano	16	Saudrañ	
Daimfer-Benz Aero	13	Dara Cea	
Delta Air	17	Semi-recii	
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Bausch & Lom	32%	-	2%	Dalityo Inc	687	-	35
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glomerate which is one of Germany's biggest private telecoms operators, yesterday announced a strategic alliance with Cable and Wireless of the UK. The deal is the latest in a series of alliances between large German companies and foreign-owned telecoms operators.

The intention is to compete for a share of Europe's £90bn (\$140bn) telecoms market, now opening up to competition as state monopolies are swept away. C&W said its share of capital expenditure in Europe would be up to £2bn over the next decade; Veba expects to invest

£2.5bn. Veha said it would buy up to 10.5 per cent of C&W in the market. Yesterday, it spent about DM1bn (\$600m) buying 5 per cent at 395p, a premium of about 4 per cent on Wednesday's clos-ing price. It would offer a maximum price of 435p to buy the outstanding 5.5 per cent by July 26, Veba's treasurer said. A 10year "standstill" agreement limits Veba's stake to 10.5 per cent except in exceptional circumstances such as a takeover bid. Mr Ulrich Hartmann, Veba chief executive, has been invited to join C&W's board.

The partners intend to create two joint venture companies.

The first is based on Vebacom, the company's 100 per cent owned telecommunications sub-sidiary. It will focus on the German market. It will be owned 55 per cent by Veha and 45 per cent by C&W; management control will reside with Veba.

Mr Hartmann would not say how much Veba would receive from C&W for the 45 per cent stake. He said that Vebacom was worth "billions of D-Marks" and that a final price would be fixed over the next six weeks once the company had been properly valued. The second, Cable & Wireequally by the two companies. It is likely to have its headquarters

in Brussels and will be managed by C&W. It is expected to form alliances with local partners in the various European markets. Lord Young, C&W executive chairman, said Veba was an ideal partner: "It will bring established and fast developing businesses in mobile, satellite, fixed wire, cable operations and value added services which com-

The new partnership will apply for a licence to provide services in competition with Deutsche Telekom, the state-owned monopoly, and possible other operators who may be allowed to operate after January 1 1998, when telephone monopolies end across most of Europe.

plement our activities world-

Winning a licence to operate voice telephone services after 1998 will depend, in part, on having a global reach and some observers said Veba would have been better off with a bigger carrier such as British Telecommunications which two weeks ago teamed up with Viag, another German energy-based conglom-

Lex. Page 14; Background, Page

### Cable and Wireless and Veba in telecoms alliance

By Michael Lindemann in Bonn

and Alan Cane in London took a multi-billion dollar gamble on the world's soft drinks market, pitting itself against the established might of Coca-Cola and PepsiCo for consumers from Texas to Taiwan.
It launched a \$2.5bn recommended bid to take full owner-

ship of Dr Pepper/7-Up Companies after gently wooing the Dallas company for eight years. If successful, the deal would triple its share of the US soft drinks market, putting it in a third place with 16.3 per cent, and lift its world share by three-quarters to about 9 per cent.

"The acquisition...represents a major strategic milestone," said Mr Dominic Cadbury, chairman of the British confectionery and soft drinks group. London analysts generally

By Roderick Oram, Consumer Industries Editor, in London

Cadbury Schweppes yesterday

approved the logic of the acquisition but several commented that Cadbury will face a financial, managerial and competitive challenge far stiffer than it has met

invented in Texas in 1885 with a flavour likened by some to carbonated prune juice, is one of the fastest growing US soft drinks.
As a "non-cola", it does not compete directly with Coke and
Pepsi's main products. But, with consumers seeking greater vari-

Cadbury offers \$2.5bn

for Dr Pepper/7-Up

ety, the three companies will increasingly fight each other. With the purchase, Cadbury will vie with Coca-Cola for leadership of the world's non-cola soft drink market with a 17 per cent share. It plans to push Dr

Pepper abroad. PepsiCo, however, owns 7-Up outside the US. Cadbury is offering \$33 a share

for the 77 per cent of Dr Pepper it does not already own for a total of \$1.71bn. The total cost will rise to \$2.5bn with its assumption of \$830m of Dr Pepper's debt, a legacy of a management buy-out in the mid-1980s. It is financing the deal with a one-for-seven, twopart rights issue at 340p a share to raise £395m (\$616m) and an underwritten enhanced scrip dividend which will enhance its cashflow by up to £111m. It will

shares closed up 23½p at 422p. "We feel pretty good about the deal," said Mr Jim Turner, owner of the Dr Pepper Bottling Company of Texas. An independent company, it buys syrup from Dr Pepper/7-Up which has no bottling capacity of its own and produces some 15 per cent of the Dr Pepper sold in the US.

Gamble for soft drinks market share poses stiffest challenge yet for UK group

He also bottles A&W soft drinks which Cadbury bought in 1993. "We've not been totally satisfied with Cadbury on that. They cut too many people and too much marketing support. They are now paying a a lot for Dr Pepper and we don't want them to handle that by taking money away from the brand."

Dr Pepper swiftly with its exist-ing US business, retain the 7-Up brand and keep Dr Pepper's headquarters in Dallas. "We have absolutely no plans to sell the 7-Up brand," Mr David Wellings, Cadbury chief execu-

He urged Cadbury to integrate

tive, said. A decision on the US headquarters would come later. Lex, Page 19; Details, Page 19;



Ashter As

### Semi-Tech to take control of Japan's Akai

Hong Kong and Emiko Terazono in Tokvo

Semi-Tech Global, the acquisitive Hong Kong company controlled by Mr James Ting, yesterday said it would take control of Akai Electric, one of Japan's oldest in a deal which values Akai at Y31.4bn (\$314m).

The transaction will lead to a rationalisation in Japan's consumer electronics industry - laid and slow growth in Japan through co-operation between Akai and Sansui Electric. another Semi-Tech subsidiary. Akai, founded in 1929, will issue 95.9m new shares to Semi-Tech at a price of Y180 a share or a 57 per cent discount to the market - raising Y17.26bn in

At the same time, Akai will pay Semi-Tech Y9.76bn for a 17.5 per cent interest in Sansui. The Y245-a-share price tag for Sansui sents an 8 per cent discount

to the market. The result of the share swans will leave Semi-Tech owning 27.5 per cent of Sansui and 55 per cent of Akai. Akai's share placement to Semi-Tech needs shareholder

Semi-Tech believes it can achieve significant economies by Akai and Sansui working more closely together. The companies' "strategic alliance should constitute an appropriate match for a strong working relations", Mr Ting said.

He said Akai had a strong overseas production and parts capabilities which would assist Sansul. Sansui is itself shifting its production and parts procurement abroad. Akai plans to scale back Japanese production further in favour of lower cost facilities in Indonesia and Malaysia. Parts procurement has been relocated to Singapore.

In spite of these measures, Akai incurred losses in 1993 and 1994 which have eroded its capi-tal base. In 1993 Akai and its subsidiaries had sales of Y76.2bn; last year it sold more than 2m video cassette recorders.

Semi-Tech made its name with a canny takeover and turnround of Singer, the US sewing machine manufacturer. Mr Ting repeated in Pfaff, the German sewing machine manufacturer two years

per cent of its products, has suf-fered mounting debts and operational losses over the past few It has been trying to increase

overseas manufacturing in order to avoid currency losses, but failed to produce attractively designed goods at the right price. The company was hit by the surge in the yen during the mid-1980s, and was rescued by Mitsuhishi Bank and Mitsubishi Elec-

tric in 1986. Mitsubishi Electric injected Y1.38bn into Akai and became its largest shareholder with a 7.7 per cent stake, and the group's bank extended new loans to keep Akai

Analysts say Akai's prospects depend on the future management strategy.

agers from the Mitsubishi group who didn't know much about the market," says Mr Yoshiharu Izumi, analyst at brokers UBS

Akai may not see the benefits of the cash injection unless aggressive changes in manage ment are made, he adds.

### P&G to take \$50m charge for earthquake damage

By Richard Tomkins in New York

Procter & Gamble, the US consumer products group, yesterday warned that it would take a \$50m charge to after-tax profits in the quarter to March because its Japanese headquarters and one of its five Japanese manufacturing plants had been put out of action by the Kobe earthquake. It is the first US company to issue a profits warning because

of the earthquake damage. In the year to July 1994, Japan accounted for \$1.7bn of P&G's \$30.3bn worldwide revenues, or 5.6 per cent. The group's Japan dquarters and technical cenand its Akashi manufacturing plant is close to the city.

Mr Edwin Arizt, chairman and chief executive, said no P&G's employees were seriously injured in the earthquake but some lost members of their families and many lost their homes. The company was helping them with emergency housing, interest-free loans for rebuilding homes and replacing lost possessions, and

Mr Artzt said the Akashi plant, which produces paper

products such as Pampers nappies and Whisper feminine protection pads, was being repaired and should resume partial production in two weeks. Customers were being supplied m existing stocks and from

P&G's other paper plant.
The basic structure of the Rokko Island premises appeared sound, Mr Artzt said, but further engineering studies and repairs needed to be carried out.

The buildings should be reoccupied within a few months: meanwhile P&G was managing headquarters in Osaka.

"Based on what we know today, we will take a \$50m aftertax charge to earnings in the January-March quarter for the cost of employee assistance, clean-up and repair of facilities. and non-recurring expenses associated directly with the earthquake," Mr Artzt said.

In the comparable quarter, the company reported net profits of

\$482m after taking a \$102m after-tax charge for losses it suffered on financial derivatives.

P&G's warning of the latest charge came as it reported a 15 per cent increase in net profits to \$750m for its second quarter to December 31. Sales rose 9 per cent to \$8.5bu

and earnings per share, fully diluted, rose from 85 cents to 99 cents. For the first six months, net profits were 17 per cent ahead at \$1.54m.

Mr Artzt said the group contin-

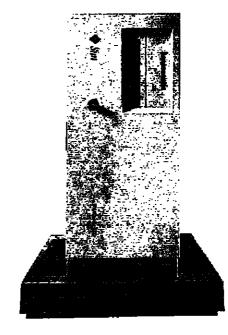
ued to see volume and sales growth in virtually all business sectors and geographical areas, and profits had been boosted by

The devaluation of the Mexican peso did not affect the quarterly results and was not expected to have a significant impact on the full-year results, P&G

In the last quarter P&G increased its share of the European detergent market. This followed the company's triumph in a soap war with its Anglo-Dutch



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## Glaxo to pay \$533m for Affymax biotech group

Glaxo Holdings, Europe's biggest drugs company, yesterday agreed to pay \$538m for Affymax, a Californian blotechnology company, three days after it offered £9bnplus for UK rival Wellcome. The

bids are Glaxo's first since 1977. Affymax is one of California's highest profile biotechnology companies, known for its ambitious research programme and the reputation of Mr Alejandro Zaffaroni, 71, its founder, chairman and chief executive. The deal is a cash tender offer

at \$30 a share, valuing Affymax at \$485m. A further \$48m is payable to option holders. Affymax has recommended the offer. Its shares rose by \$11.50 to \$29.50 in early trading.

The offer reaffirms Glaxo's commitment to a strategy based on finding new medicines. Several of its rivals, including US companies Merck and Eli Lilly, have chosen to buy distributors or over-the-counter medicine cer, said.

brands. Affymax was founded in 1989 and has no drugs in clinical

Glaxo wants Affymax's drug discovery technology which allows for billions of molecules that might have medical applica-tions to be tested quickly.

Sir Richard Sykes, Glaxo's chief executive, described Affymax as "a powerful platform for drug discovery." It would become "a Glaxo site, not a subsidiary." The plan to collaborate intimately explains why Glaxo did not follow the normal pharmaceuticals company route of buy-ing only a minority stake in blo-

damaging the small company culture. Glaxo has such collaborations with more than 10 other biotech-

technology companies to avoid

nology companies. Affymax had held takeover talks with several companies other than Glaxo in recent months, Mr Gordon Ringold, president and chief operating offi-

laborative partners, Ciba of Switzerland, and American Home Products. Marion Merrell Dow and Johnson & Johnson of the

These collaborations would

continue, although that with clause that allows the larger partner to back out, said Affymax. Glaxo is also acquiring Affy-

max's 65 per cent stake in Affy-metrix, a subsidiary making diagnostic tools. The rest of Affymetrix is held by investment institutions. Mr Zaffaroni also founded Syn-

tex, the drugs company bought for \$5.3bn by Roche of Switzerland last year, and Alza, a biotechnology company in Calif-ornia whose chief executive is Mr Ernest Mario, formerly Glaxo's chief executive.

Affymax made a \$14.2m loss for the first nine months of 1994 on sales of \$16.2m. It is incorporated in the Netherlands but has its headquarters in Palo Alto.

### Hochtief to challenge cartel office

Hochtief, one of Germany's largest construction companies, yesterday vowed to challenge a ruling by the country's competition watchdog. On Wednesday, the Bundeskartellamt blocked Hochtief's plan to increase its stake in Philipp Holzmann, its main domestic competitor, on the grounds that it would lift the compa-

nies' dominant position Hochtief, which wants to increase its stake in Holzmann to more than 30 per cent from 20 per cent, said it would appeal to the courts for a reversal of the decision on the grounds that the Bundes-

**Suard confirms** 

plan for control

of Framatome

By John Ridding in Paris

plant maker.

questionable.

The decision was made after the authorities had examined contracts worth over DM50m (\$33.3m) or more. It found that between 1990 and October 1994, Hochtief and Holzmann had 30 per cent of the 530 contracts of this size or over.

Hochtief said the office's definition of the market was "mistaken," and said the joint market share would have been closer to 20 per cent of the market, which includes large contracts ranging from building roads to constructing air-

"We are determined to press ahead with our objections,"

would not persist with this." Hochtief, a 100 per cent subsidiary of RWE, the country's

largest utility, will be fully backed by its mother company. Hochtief is anxious to exploit the gradual rise in investment in the western German construction sector which has remained sluggish over the nast few years. It is expected to increase 2 per cent this year with 15 per cent growth expected in eastern Germany.

Hochtief had intended to increase its 20 per cent holding in Holzmann to 30 per cent through acquiring a 10 per cent stake owned by BfG, a subsid-

kartellamt's reasons were Hochtief said. "And we are lary of Credit Lyonnais, the sure we can win, otherwise we French bank. BfG acquired that stake last year.

The Cartel office said they would abide by their ruling. saying this was a test case for planned mergers. For its part, Holzmann, in which Deutsche Bank remains the largest shareholder with a 25.9 per cent stake, said the ruling was a "decisive precondition for our independence," adding that it had no worries about the

court case. Hochtief has four weeks to present its objections to the court. "It could take a year before a decision will be made. but we are prepared to sit this one out," Hochtief said.

### Further backing for Rolo bid

Mr Pierre Suard, chairman of Alcatel Alsthom, yesterday reaffirmed his intention to take majority control of Framatome, the nuclear power

The head of the French transport, telecommunications, and engineering group said it was inevitable that Alcatel would lift its stake to more than 50 per cent from 44 per

Last year. Mr Suard's company was thwarted in its bid to regain control of Framatome. which it controlled prior to 1990, following failure to agree terms with the government.

He also responded to allegations of corruption at the company, denying any wrongdoing. The company has been involved in an inquiry into alleged overcharging of France Telecom, while Mr Suard and other Alcatel executives have been investigated for alleged abuse of company funds. The Alcatel head said no evidence had been found to support any of the claims.

Mr Suard indicated that he had no intention of relinquishing control of the group. "I am 60 years old and, according to the regulations of the company, the age limit for the president is 68. Linless the board feels I have failed in my mission I should have therefore, five or eight years ahead By Andrew Hill in Milan

Credito Italiano's increased bid for Credito Romagnolo (Rolo), the Bolognese bank, gained further support from Rolo shareholders yesterday as directors of the target bank discussed what attitude to take to the L3,770bn (\$2.38bn) offer. Since Tuesday, when Credito Italiano (Credit) published the prospectus of its L22,000-ashare offer for 78.36 per cent of

the bank, the new bid has attracted a steady trickle of support from Rolo shareholders, including Cir, the holding company controlled by the De Benedetti family, and Fiat, the automotive and industrial

Italian news agencies reported last night that more than 15 per cent of Rolo shares were now committed to the Credit bid, excluding shares already held, against 6.45 per cent to the L21,500-a-share bid from a consortium led by Cariplo, the Milan savings bank.

A ruling at the weekend by Italian takeover authorities seems to prevent the consortium from relaunching its counterbid, although Cariplo and its allies have yet to concede defeat.

As they entered yesterday's board meeting, some Rolo directors allied with Cariplo said they expected the consortium to appeal against the regulatory decision.

Until now, Rolo's board has been clearly more receptive to the Caripio consortium's bid for a 70 per cent stake. Directors dismissed Credit's informal approach in October as hostile, and were merely lukewarm about the bank's opening bid of L20,000 a share. But with its latest offer.

Credit has beaten the Cariplo consortium on price and quantity of shares, and matched its rivals' guarantees on the autonomy, dividend policy and regional identity of the Bolognese bank. Cariplo is allied with IMI, the

recently privatised Italian banking group, Reale Musua. the Italian insurer, and Carisbo, another Bolognese hank.

### Telefónica surpasses expectations

in Madrid

Telefónica, the Spanish national telecommunications company that is controlled by the government, lifted 1994 pretax profits 2.1 per cent against 1993 to Pta109.6bn (\$824.7m), according to provisional

results. The company, which is more than 20 per cent owned by foreign institutions, said its net profit rose 7.9 per cent to Pta91.6bn and it would increase its interim dividend to Pta27 per share from Pta25 The company's results benefited from improved fiscal

consolidated results, which GSM (global system of mobile will be released next month, analysts at Madrid brokers FG said the provisional figures were slightly better than

Operating revenues rose 5.2 per cent to Pta1,280bn, cash flow grew 13.6 per cent to Pta559bn and the average number of lines in service increased 3.2 per cent. The company said the num-

ers, using the existing analog system which is operated by Telefónica, increased 63 per cent last year to 412,000 from

This increase suggests a

ber of mobile phone subscrib-

In advance of Telefónica's large potential market for the communications) digital system in Spain following the deregulation of the cellular telephony sector at the end of Last month. Telefónica

> responded to the award of a second GSM licence to a consortium that includes US cellular operator AmTouch - a development that represents the first meaningful privatesector incursion into the company's hitherto tightly controlled domestic market - by announcing widespread organisational changes that were aimed to meet the liberalisa-

### Samsung poised to buy Rollei for DM57m

By Andrew Fisher in Frankfurt and John Burton in Seoul

Ownership of Rollei, one of the best known names in German camera making, is set to pass to South Korea with yesterday's announcement by Samsung that it planned to purchase the company.

Samsung said it had agreed to purchase Rollei, which celebrates its 75th anniversary this year, for DM57.5m (\$38.3m). It said the ownership would be split between Samsung Electronics with 80 per cent and Samsung Aerospace and the Samsung trading house with 10 per cent each. However, Rollei Fototechnic

owned by Mr Heinrich Mandermann, who has interests in lens manufacture and easi German camera making - said negotiations were still in prog-

Samsung executives have been in Germany to conclude

the acquisition. Samsung, which controls about half of the Korean camera market, is keen on Rollei because it wants to secure advanced optical technology for the camera operations of Samsung Aerospace. Samsung and Japanese companies manufacture compact autofocus cameras for Rollei, which produces expensive small and medium format cameras for the professional and advanced amateur markets, as well as projectors and measurement

Mr Mandermann bought Rollei, which has a turnover of DM50m and employs 240 people, from United Scientific Holdings of the UK in 1987. After its hevday as one of the most successful names in the camera world, it suffered from Japanese competition after the 1960s and an ill-fated production venture in Singapore in the early 1970s.

After being rescued by Norddeutsche Landesbank, the regional bank based in Hanover, the company continued to run up heavy debts. It went through various stages of financial difficulty and ownership before being sold by the bank to United Scientific in 1981. Rollei is back in profit.

## Turnround at Neste gives lift to privatisation plans

gest in Finland's privatisation

not take place until after Fin-

land's general elections in

The group's 1994 figures

The disposals included

a 24 per cent stake in Sweden's

OK Petroleum, several ships

and some North Sea gas inter-

Underlying operations improved from 1993, when they

were inflated by FM500m in

profits from asset sales.

programme.

March.

By Christopher Brown-Humes

Plans to privatise Neste were lifted yesterday when the Finnish oil and petrochemicals group reported a FM1.2bn (\$254m) profit for 1994. This compared with losses of FM1.52bn a year earlier.

The company was lifted by a restructuring which brought asset sales, cuts in investments and personnel, and an increased focus on energy and

Neste expects to issue up to 18m shares this year, cutting the state's 97 per cent stake by about 20 per cent. Estimates suggest the group is worth about FM10bn, which

interest costs and a weak Finn-

were hit by low oil prices, high The transfer of Neste's petrochemicals and polyolefins

would make the sell-off the big- operations into its Borealis joint venture with Statoil of Norway helped to cut sales to FM49bn from FM63bn. Neste has said the issue will although oil trading volumes

> were also lower. Neste said it had agreed in principle to sell its oil assets in the UK sector of the North Sea. only four years after its bid for Sovereign Oil & Gas, a UK oil independent. Analysts said it might create a new small exploration and production company, which would have interests in the Brac. Claymore, Nelson and Ninian

The Finnish group promised a detailed break-down of divisional sales and operating profits in March.

### Domestic side holds back Bosch

By Christopher Parkes in Frankfurt

Robert Bosch, the electronics and electrical goods group, is to continue cutting its domestic workforce in spite of a recovery in sales and a return to operating profits last year.

Although sales rose 6 per cent to DM34.4bn (\$22.9m) last year, Mr Hermann Scholl, chairman, said yesterday that overall results were far from satisfactory. The group returned an operating loss last year for the first time since the second world war.

Mr Scholl said he expected turnover to rise 5 per cent in the current year, with a small improvement in Germany although the domestic eco-

idated.

The company would reduce its domestic workforce by about 4,000 people this year, and add about 1,000 to its overseas payroll, he added. Last year, Bosch reduced its German payroll by 6,100 people and took on 2,000 employees abroad.

In a preliminary review of last year's results, the privately-owned group said turnover increased in all divisions except telecommunications which recorded a 9 per cent decline because of weak capital investment and price competi-

Sales in Germany stagnated, while foreign business accounting for 54 per cent of

nomic recovery had not consol- revenues, compared with 49 per cent in 1993 - generated the entire turnover increase

Double-digit improvements were recorded in Brazil and North America Western European sales, excluding Germany, climbed 13 per cent, while turnover from automotive components rose Il per cent. Consumer products. including power tools and the group's 50 per cent stake in Bosch-Siemens appliances, showed a 9 per cent improve-

ment. Increased business confidence showed up in the first increase in sales of capital goods for three years.

Turnover from packing machinery and hydraulics rose

### Chemicals side boosts Shell Oil

By Richard Waters in New York

Shell Oil, the US arm of the Royal Dutch/Shell group, reported a 38 per cent jump in net income in the final quarter of 1994, due in part to a sharp rise in earnings from chemicals operations.

Shell's chemicals business reported fourth-quarter operating profits of \$179m (\$131m after charges), up from \$53m a year before. The chemical

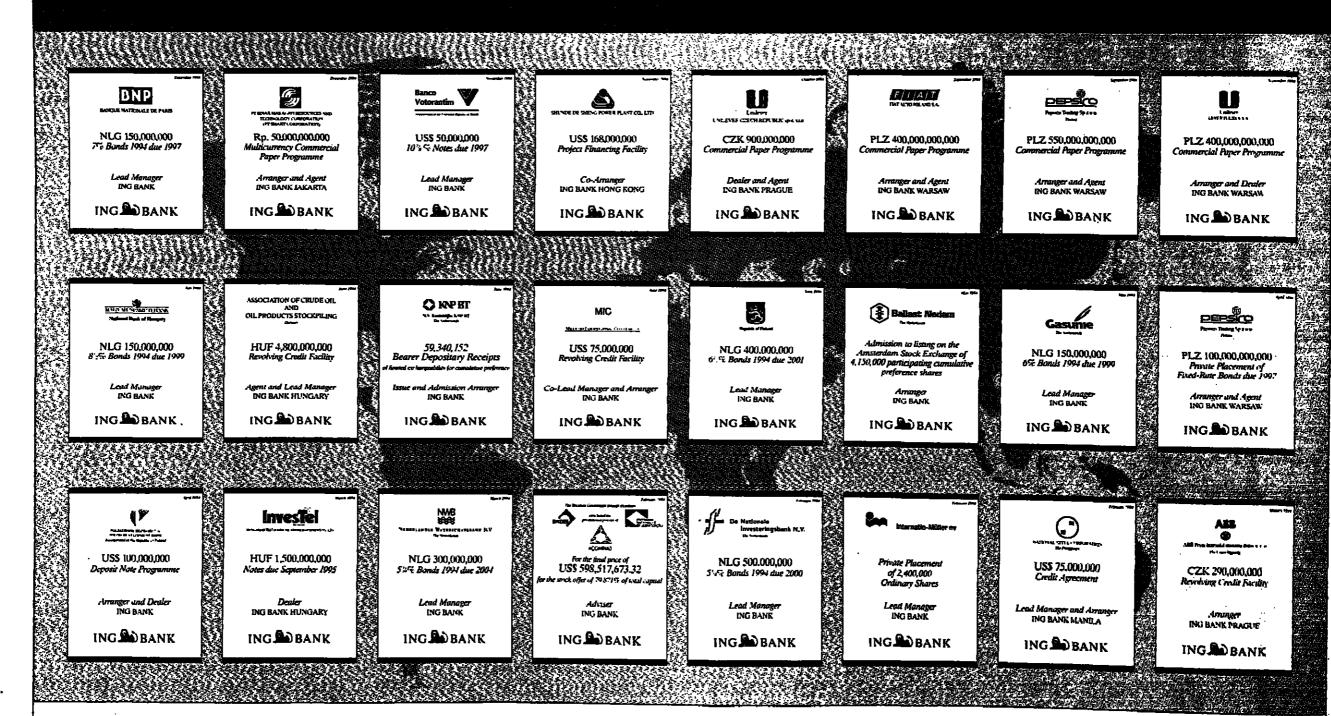
industry's rebound led to fullyear earnings of \$426m (before special charges), compared with \$187m in 1993.

Profits from oil and gas exploration collapsed in the more recent period, due to write-offs and higher costs of unsuccessful drilling. Operating income fell to \$5m, from \$115m the year before. Higher sales of refined products and lower costs were behind a \$73m rise in operating income from oil products, to \$106m.

Fourth-quarter net income was \$211m, up from \$152m. This was struck after provisions of \$250m to meet possible environmental remediation and litigation liabilities, favourable tax and other items. Full-year net income was \$508m, after \$510m of one-off charges, compared with \$781m on charges of \$51m the year before.

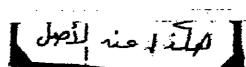
Shell Canada result, Page 18

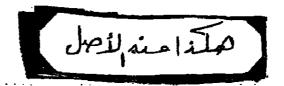
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Markets.

#### INTERNATIONAL COMPANIES AND FINANCE

**Overseas** 

expansion

Coca-Cola

Strong growth in its expanding overseas markets

The volume of drinks sold

worldwide rose by 12 per cent and total sales revenues rose

19 per cent to \$4bn. Earnings

per share rose 22 per cent to

The period ended a year that Mr Robert Goizueta, chairman and chief executive, described

as the best in the company's

17 per cent to \$2.55bn and

earnings per share rose 18 per

Mr Goizueta said growth

was accelerating as the com-pany went into 1995, "which

signals that this momentum

isn't letting up at all; it's just

getting started". The shares

were up \$% at \$51 in early

In the latest quarter, the

company increased volumes by

8 per cent in the US. This was

in spite of competition from private label products and the

increasing popularity of non-cola soft drinks such as Dr

Part of the increase came

from growing sales of the com-

pany's own non-cola beverage

brands: Fruitopia, PowerAde

International soft drink

volume rose by 13 per cent, with Latin America ahead 14

per cent, north-east Europe/

Middle East ahead 31 per cent,

the European Community

ahead 9 per cent, Africa ahead

6 per cent, and the Pacific and

MCI registers

By Tony Jackson in New York

MCI, the second largest US

long-distance phone company, produced a 22 per cent rise in

fourth-quarter net earnings to

\$243m before exceptionals. But

an increase in shares issued

held growth in earnings per

For the full year, sales grew

earnings before exceptionals

12 per cent to \$13.3bn and

by 23 per cent to \$887m. Chair-

man Mr Bert Roberts

described this as a good year,

in which MCI had increase

profitability while moving into

new, high-margin sectors such

as software, electronic information and local services.

MCI said it had increased its

share of the business market

in 800 (toll-free) calls and in

international, data and carrier

markets. Responding to the

sharp increase in competition

in the domestic long-distance

consumer market, MCI intro-

duced its "Friends and Family

established MCI's savings posi-

tion" in the market.

During the year, MCI com-

pleted its alliance with British

Telecommunications, leading

to RT taking a 20 per cent stake for \$4.3bn. It also launched a joint venture to

provide long-distance services

in Mexico. In the US local

phone market, the company

said it planned to spend \$500m

this year on MCI Metro, its

local access unit.

er cent. at 35 cents

23% increase

for full year

Canada ahead 12 per cent.

and Minute Maid.

helps lift

By Richard Tomkins

year ago.

44 cents.

recent history.

Full-year net is

### Sara Lee rises as sales improve across divisions

By Maggie Urry in New York

Sara Lee, the cakes-to-corsets group, announced record earnings in the second quarter of its 1994-95 financial year, which ends in June. Net income was 6.9 per cent ahead to \$252m with earnings per share up 6.3 per cent to 51

That left the first half of the year showing a 6.7 per cent gain in net income to \$417m with earnings up 6.3 per cent to 84 cents a share.

Mr John Bryan, chairman and chief executive, said all four divisions achieved

ever, net income growth was held back by higher interest charges, up to \$46m from \$33m in the second quarter, and a slightly higher tax rate.

Strongest profit growth was recorded in the coffee and grocery division, which includes the Douwe Egberts coffee brand. Second quarter operating profits rose 30 per cent to \$103m as coffee prices rose and profits made outside the US were translated into a weaker

Packaged meats and bakery, with brands like Hillshire Farms and Sara Lee itself, increased second-quarter operating profits by 12.2 per cent to \$117m, with volumes of both

meat and bakery up 4 per cent in the quarter before acquisi-

Personal products, including hosiery and Playtex under-wear, recorded a 11.2 per cent increase in operating profits to \$199m in the quarter. Sheer hosiery volumes fell 7 per cent but margins rose as promotional costs were reduced. However sock sales volumes rose 12 per cent. Foundation garment unit sales rose 14 per cent with double-digit rises in both North America and Europe.

Household and personal care products such as Kiwi shoe polish increased operating profits by 13.7 per cent to \$47m in the second quarter.

### United Technologies shrugs off weakness in aerospace business

**By Richard Waters** in New York

United Technologies, the diversified US manufacturing group, recorded a 20 per cent jump in net income last year, in spite of continuing shrinkage in its aerospace business. Sales in the flight systems division, which includes Sikorsky helicopters and the Hamilton electronic controls business, fell by 23 per cent in the final quarter from a year before, to \$790m. This pushed

operating income in the division down to \$79m, from

However, Pratt & Whitney, the aircraft engine maker, achieved a 62 per cent increase in earnings in the latest quarter, in spite of flat sales of \$1.6bn, due to cost-cutting. Sales at Otis, the elevator company, climbed 14 per cent to nearly \$1.3bn; at Carrier, which makes air conditioners, they rose 9 per cent to \$1.2bn;

Net income for the quarter rose 21 per cent to \$165m, or \$1.26 a share, and for the year as a whole, to \$585m, or \$4.40, up from \$487m, or \$3.30, the year before.

The latest figures were struck after an accounting change to the company's employee stock ownership

Before the impact of this change, fourth quarter earnings were \$172m, or \$1.21, while full-year profits were

### Record fourth term at Gillette

and in the automotive division

were up 19 per cent, to \$769m.

By Maggle Urry

Gillette, the razors, toothbrushes and pens group, reported record fourth-quarter and annual profits with net income ahead 18 per cent in both the final quarter and the

Mr Al Zeien, chairman and chief executive, said: "All key elements of our business made significant progress." In the last quarter net

income was \$200m, up from \$169m in 1993, with earnings per share also 18 per cent

Clark plans

VME stake

to spin off

ahead at 90 cents, from 76 cents. For the year net income was \$698m, up from \$591m, and earnings per share were \$3.14 against \$2.66.

Sales in the final quarter rose 11 per cent to \$1.8bn and for the year were up 12 per cent to \$6.07bn.

Mr Zeien said double-digit sales growth in each quarter reflected Gillette's plan to "accelerate the rate of top-line growth". Although interest costs were higher, net income benefited from lower exchange losses and a reduced tax rate.

Profits rose in four of five divisions: blade and razor products, Braun products, toiletries and cosmetics and stationery products. The fifth, Oral-B dental care products, suffered a "significant" decline in profits in spite of a sharp sales rise due to the costs of introducing

new products. The figures are stated before one-off reorganisation costs of \$164m after tax, or 74 cents a share, in the final quarter of 1993 and a \$139m, or 63 cents a share, charge for accounting changes, also in 1993.

# 'Outstanding' year as

Clark Equipment plans to spin off its 50 per cent stake in VME Group, the Brussels-based construction equipment joint ven-ture with Volvo, in an initial public offering that could raise up to \$475m for the US com-

The deal will end 10 years of joint ownership by Clark and Volvo of VME, best known for its Volvo BM, Michigan and Euclid construction equipment. It also produces Zettelmeyer loaders and Akerman

excavators. VME's creation in 1985 was one of the most important cross-border joint ventures in the construction equipment industry. The Brussels company had sales last year of

Mr Leo McKernan, Clark chairman and chief executive, said: "The time is now right for Clark and VME to proceed as independent businesses, and for Clark to pursue new opportunities to build value for our

Volvo's stake in VME is unaffected by the public offering, which will involve 35m shares priced at an estimated

Clark will sell 31.5m VME shares, while the remainder can be purchased by the underwriter to cover any over-allot

Clark will use the proceeds to buy 'profitable businesses with distinct market advantages to which we can add value", said Mr McKernan.

The company also plans to repurchase up to 3m of its own shares on the open market. That would cost \$160m-\$170m at current prices.

# **GTE** posts 8% rise

GTE Corp, the largest regional phone company in the US, increased net earnings in the final quarter to \$693m, or 72 cents a share, compared with a loss of \$466m the previous year. Excluding one-off items, per-share earnings rose 8 per

cent to a record 67 cents.

In the full year, net income was \$2.45bn against \$900m. Again, this represented a rise of 8 per cent in underlying terms. Sales for the year were \$19.9bn, an underlying increase of 3 per cent.

Chairman Mr Charles Lee

said the year had been "out standing", based on the performance in both wireline and wireless telephony. Access lines installed in the

US rose 4.9 per cent to 17.4m, and by 4.8 per cent abroad to 5.4m. The total of cellular phone subscribers rose 48 per cent to 2.3m. GTE is the second-largest

mobile phone company in the US after AT&T/McCaw. Outside the US, where GTE operates mobile networks in Canada, the Dominican Republic. Venezuela and China, the customer base rose 59 per cent

#### Owens-Corning sales surge

Owens-Corning, the US glass fibre manufacturer, raised fourth-quarter earnings by 30 per cent to \$43m or \$0.91 a share, and by 35 per cent in the year to \$159m, writes Tony Jackson. Sales for the year were up 14 per cent to \$3.4bn, the largest increase since 1979. Mr Glen Hiner, chairman, said sales should grow by at least 10 per cent in the current

Dow Chemical produced a 100

per cent rise in operating profits to \$637m for the final quar-

ter, on sales up 22 per cent at

\$5.5bn. Net earnings after various exceptional charges were

\$222m or 80 cents a share, com-

pared with a loss of \$48m or 18

cents in 1993's fourth quarter.

Special items in the quarter included a 25 cents a share

By Tony Jackson

year. He added he was "com-fortable" with earnings projections in the \$4.15-\$4.25 per share range this year, compared with last year's \$3.35 returns.

This would also be in line with the company's target of increasing earnings twice as fast as sales, be said. Owens-Corning's shares were

write-down on litigation over

breast implants at Dow Corn-

ing, a 46 cents a share charge

on the impending sale of the personal care business, and a

20 cents gain from the sale of

Dow's stake in Magma Power.

which is the subject of a take-

per cent at \$20bn and earnings

Full-year sales were up 11

Dow Chemical shows strong growth ment came in the plastics division, where volume and price increases in thermoplastics contributed to a 16 per cent rise in sales and an almost 200

> income. Chairman Mr Frank Popoff said the company's international presence, rising productivity and price increases made him optimistic about continued earnings growth in 1995.

per cent rise in operating

#### up 46 per cent at \$931m or \$3.37 a share. The biggest improve-

Bank of Montreal US\$250,000,000 Floating rate debentures.

27 January 1995 to 27 July 1995 has been fixed at 6.8625% per annum. The amount payable on 27 July 1995 will be 225,000 Floor

terest payable. Agent: Morgan Guaranty Trust Company

### Delta Air cuts second-quarter loss

By Richard Tomkins in New York

Delta Air Lines. third-biggest US carrier, yester-day followed United Airlines and American Airlines, the biggest and second biggest, in reporting a sharp improvement in results for the quarter to

helped Coca-Cola, the US soft drinks company, produce a 22 per cent increase in net income to \$567m in its fourth quarter to December, from \$466m in the same period a

\$112m pre-tax restructuring

Two smaller US carriers, iowever – Continental Airlines and Southwest Airlines suffered severe downturns in their financial performance, in line with the warnings of \$18m and losses per share of

they delivered last month. Delta ended its second quarter to December with a net loss 79 cents. In the comparable period it made net losses of \$71m, or \$1.97, excluding a

Like the other big carriers, Delta has improved its performance mainly by cutting costs. Revenues were down by 1 per cent at \$2.9bn because an increase in passenger numbers failed to offset the continuing pressure on fares; but Delta

reduced costs by 4 per cent, largely through lay-offs and lower fuel prices.

Under its "Leadership 7.5" programme, Delta is fighting to become one of the lowest cost operators in the US by getting its operating costs per available seat mile down to 7.5 cents. In the last quarter, they

were 8.94 cents. Continental Airlines, hit by the over-ambitious expansion of its low-cost CALite shuttle services, saw its losses worsen from \$26.5m to \$41.9m in its fourth quarter to December. It preliminary result: it expected to add a so-far uncalculated charge of about \$400m to cover the cost of eliminating loss-

making operations. Southwest Airlines, until recently the most consistently profitable of all US carriers. suffered a big downturn in fourth-quarter net profits to

\$20.3m from \$38.4m. Already the lowest-cost US carrier, it has been hit by increasing competition as other airlines get their costs down and fight back.

Weak stock

markets hit

By Maggie Urry

**PaineWebber** 

### JP Morgan cost-cutting plan may lead to loss of 1,700 jobs

By Richard Waters in New York

P. Morgan, York-based bank, is planning to cut 10 per cent from its costs in a move which could lead to about 1,700 job losses around

the world. The news signals one of the biggest rounds of cost-cutting yet in the face of the downturn in conditions in international financial markets.

Mr Douglas Warner, the bank's new chairman, warned staff in an internal memorandum earlier this week that the bank's profit decline last year

By Tony Jackson in New York

and Andrew Baxter in London

Whirlpool, the world's higgest maker of white goods, pro-

duced a 17 per cent rise in

earnings last year, before non-

recurring items, to \$332m or

\$4.40 a share. Sales rose 8 per

Sales volume in North Amer-

ica showed a double-digit rise,

the company said, but it cau-

tioned that this would slow to

Operating profits in Europe

were up 17 per cent, reflecting

strong volume growth and pro-

around 3 per cent this year.

cent to \$8.1bn.

and "difficult markets around areas of investment banking the world" had forced it to review its cost base. Mr Warner told staff the bank had not set a target for job losses. However, a bank official indicated separately that the number was likely to

at 17,055 at the end of 1994. Morgan has shed large numbers of staff before in response to weak markets. In 1990, the bank's headcount fell by more than 1,200, or 9 per cent. Since then, though, numbers have climbed 32 per cent as the

bank has expanded into new

ductivity improvements. The

last big step in turning Whirl-

pool Europe into a pan-Euro-

pean home appliance business,

a restructuring that will

reduce the workforce by about

2,000, was announced in

Profits from Latin America

rose by 60 per cent, as the com-

pany realised "operating and competitive advantages" from

its continued integration of

around a third, but losses con-tinued due to the level of

investment. The company said

Sales volume in Asia rose by

companies in the region.

Whirlpool up 17% at \$332m

reach about one in ten of the

total headcount, which stood

Morgan had become one of

the most active traders in the emerging markets, all of which have suffered in the wake of the collapse of the Mexican peso late last year. Trading and underwriting activity in the emerging markets is expec-ted to fall off sharply this year from 1994, leading to big job losses across the industry.

Most banks, though, continue to expect the derivatives markets to bounce back from 1994, when a bond market col-

it had shipped around 700,000

appliances in Asia in the year.

were \$96m before restructuring

charges of \$187m, an underly-

ing increase of 15 per cent.

Sales were up 10 per cent at

Mr David Whitwam, chair-

man and chief executive, said

that in 1995. Whirlpool would

add significantly to its pres-

ence in Asia, intended to

improve productivity further

in all its regional operations

and would introduce more nev

product models worldwide

than at any time in its history

\$2.1bn

Fourth-quarter net earnings

## PaineWebber was the latest US

securities firm to show the damage to profits from last year's poor stock markets, announcing a drop in net earnings for the final quarter of 1994 to \$16.3m from \$56.9m. Earnings per share were down from 72 cents to 18 cents. For the full year net income

was \$105m compared to \$246m with earnings per share at \$1.27. down from \$2.95.

The results exclude the oneoff after-tax cost of \$36m for PaineWebber's acquisition of much of Kidder Peabody towards the end of the year.

Mr Donald Marron, chairman and chief executive, said the securities industry suffered the most difficult conditions for decades, especially in fixed income. He said the fixed income division made losses in the fourth quarter but all the other core businesses were profitable.

The Kidder Peabody acquisition "has been smoother than anyone could have expected" he said. Earlier this week the firm dropped a \$10m law suit against Donaldson. Lufkin & Jenrette, which it had accused of poaching Kidder Peabody

#### Mead boosts net income

Mead, the US forest products group which last year sold its Mead Data Central electronic information business for \$1.5bn, reported fourth-quarter earnings per share from its continuing businesses of 70 cents, up from 21 cents, when one-off charges are excluded, writes Maggie Urry. Earnings oer share for the y

Mead Data sale, net income was \$696m, up from \$124m.

#### the importance of Cemex's forthe peso in 1994 amounted to

Cemex overcomes currency losses

By Leslie Crawford in Mexico City

Cemex of Mexico, the world's fourth-largest cement company, announced a 7 per cent increase in net profits to 1.9bn vs (\$334m) in 1994, in spite of heavy foreign exchange losses incurred as a result of the devaluation of the Mexican peso last month.

exchange losses resulting from the 63 per cent devaluation of

Part of the impact of the Mexican devaluation was cushioned by revenues from Cemex's foreign subsidiaries. which accounted for 42 per cent of the company's 10.6bn peso revenue last year. The

Cemex said its foreign in Mexico in 1995 will increase

anticinated economic recession

eign operations. The company forecasts 50 per cent of its sales in 1995 will be generated by its foreign subsidiaries in the US, Spain, Venezuela, Panama and

the Caribbean. Projected revenues from Cemex's foreign subsidiaries are forecast to reach \$1.5bn in 1995, which will help cover interest payments on the com-pany's \$3.2bn external debt.

\$2.90 up from \$2.08. For the year, including the \$629m after tax gain on the

# **SAINT-GOBAIN**

#### SAINT-GOBAIN IN 1994 NET INCOME OF 3.6 BILLION FRENCH FRANCS

Consolidated net income for the Saint-Gobaln Group amounts to 3,620 million French Francs in 1994 compared to 1,314 million French Francs in 1993. This improvement is due to the turnaround in sales volumes, the impact of the reorganisation measures taken in prior years and the disposal of the Paper-Wood Division in the course of the year.

Based on current estimates presented to the Board of Directors on January 19th, 1995, the key consolidated figures are as follows:

IN MILLIONS OF FRENCH FRANCS	i994 estimates	1993
• Sales	7-1,430	71,539
Operating income	7,280	4,978
Financial charges, pet	(1,290)	(1,519)
Reorganisation and other costs	(1,140)	(2,182)
Income before tax and before results of sales	1	
of non-current assets	5,280 į	1,713
Results of sales of non-current assets	1,940	813
Income taxes	(2,060)	(773)
Net income before minority interests	4,740	1,284
• Net income	3,620	1,314
<ul> <li>Net income excluding net results of sales</li> </ul>	i i	
of non-current assets	2,700	680
Resources from operations (cash flow)	8,120	6,369
<ul> <li>Capital expenditure on plant and equipment</li> </ul>	3,900	4,216
Acquisition of investments	2,700	2,618
Net indebtedness	2,450	15,056

Group sales are up by 4% in real terms, despite the disposal of the water meters activity in the second half of 1993 and that of the Paper-Wood Division as at November 1, 1994. On a comparable structure basis in French Francs, they show an increase of 7%.

Sales are split: France, domestic market 23%, exports from France 12%, other European countries 37%, countries outside Europe 28%. The recovery in sales volumes was tangible in almost all business sectors of the Group, in Europe as well as in the countries of the American cont Operating income is up 46%, after overheads which were reduced by 3% and depreciation charges and provisions down 1040. It represents 9.840 of

**locome before tax and before results of sales of non-current assets** increased by 3,570 million French Francs and represents three times that of 1993. Dividends from non-coosolidated subsidiaries are stable, while net interest expense fell by 15% and reorganisation and other charges have

decreased by I billion French Francs. Results of sales of non-current assets, of approximately 2 billion French Francs, show a sharp progression, due to the gross capital gain recorded on the

The higher income tax charge reflects the increase in profits, while minority interests reach 1,120 million French Francs, because of the turn around in the Its of subsidiaries and the capital gain on the disposal of the Paper-Wood Division.

Net income amounts to 3,620 million French Francs and excluding the net results of sales of non-current assets, to 2,700 million French Francs (against 680 million French Francs in 1993). The net impact (before minority interests) of the disposal of the Paper-Wood activities to Smurfit Group reaches 960 MF. Earnings per share based on the number of shares issued at December 31, 1994 (81,192,658 shares) are FF 44.6 against FF 18.1 at December 31, 1993 (72,569,807 shares).

Cash flow amounts to 8,120 million French Francs. It represents 11 % of sales and largely covers both capital expenditure and investment acquisitions. The Group's net Indebtedness fell by 12.6 billion French Francs, because of the cash flow, the rights issue in March 1994 and the disposal of the Paper-Wood Division. Reduced to 2,450 million French Francs, it represents 5.6% of shareholders' equity, including non-voting participating securities. The review by basiness activity shows that the improvement in profits is particularly significant in Flat Glass, Containers and Fibre Reinforcements. The Paper-Wood Division still has a negative effect due to its results, excluding net results of sales of non-current assets, at the end of October,

> INVESTOR RELATIONS DEPARTMENT Tél: (33 1) 47.62.43.14

All geographical areas have also improved appreciably. The strongest improvement is in European countries other than France, and in the United States.

WOOLWICH BUILDING SOCIETY £150,000,000 Floating Rate Notes Due 1995

conditions of the Notes, notice is hereby given that for the three month interest period from fand including) 26th January 1995 to thu evaluating) 26th April 1995 the Notes will curve a rate of interest of 6.0125 per cent per amum. Th final interest payment date will be 20th April 1995. The coupon amount per £5,100 will be £85.22 and per £100,009 will be £1,704.45 Hambros Bank Limited

Agent Bunk

BRITANNIA **BUILDING SOCIETY** £150,000,000 Floating Rate Notes

Due 1996 in accordance with the terms and conditions of the Notes, notice is hereby given that for the three hereby given that for the three month interest period from (and including) 26th January 1995 to (but excluding) 26th April 1995 the Notes will earny a rate of interest of 6.85 per cent, per amum. The relevant interest payment date will be 26th April 1995. The coupon amount per 210,000 Note will be 2168.90 navable sagainst surrender of payable against surrender of Coupon No: 34. Hambros Bank Limited

Agent Bank

Republic of Austria U.S. \$300,000,000

Floating Rate Notes due 2003 In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the six month period ending 26th July, 1995 has been faced at 6.50% per annum. The interest accruing for such six month period will be U.S. \$32.68 per U.S. \$1.000 Bearer Note, and U.S. \$3.268.0 per U.S. \$10,000 Bearer Note on 26th July, 1995 against Note on 26th July, 1995 against presentation of Coupon No. 5. Union Bank of Switzerland London Branch Agent Bank 24th January, 1995

series 10. due 1998

Certificates due 1998 There will be no differential

**JPMorgan** 

## Jaffré prescribes shock therapy for Elf

Tough measures are paying off at the troubled French oil group, writes John Ridding

try's largest industrial concern, it is one of the world's 10 biggest oil companies. Its privatisation last year was the largest issue to be launched on the Paris stock market, drawing more than 3m investors.

Yesterday, the oil group delivered a shock in keeping with its size. Mr Philippe Jaffré, who took over as chairman in 1998 and guided Elf to the private sector, announced provisions and exceptional charges for last year of FFr8.7bn (\$1.6bn). As a result, Elf swung to a loss of FFr5.4bn, its first deficit, from a net profit of FFr1.1bn in 1993.

In spite of the plunge into the red, Mr Jaffré struck an upbeat tone. "It may seem a paradox, but things are going better at Elf." he said. He described the provisions, mainly resulting from an accounting change in the US, as "very exceptional", and forecast a rebound in profits this year. Investors were reassured, sending shares in the company up by FFr15.8 to FFr375.

However, the provisions and write-downs reflect the scale of the challenge inherited by Mr Jaffré as he seeks to cleanse the balance sheet, curb debts and restore Elf's flagging profitability. As one oil industry analyst put it yesterday; "He is wiping the slate clean. But much more needs to be done to get back to the ranks of the industry leaders."

The immediate reason for such large provisions was a change in US accounting practices. The change, due to take effect next year, removes the ability to offset assets against each other. As a result, overvalued items on the balance sheet, such as the North Sea assets acquired from Occidental and its Texasgulf minerals unit, had to be written down. The write-downs, however,

also reflect Mr Jaffré's broader

If Aquitaine, the French oll group, operates on a grand scale. The counnon-core assets and financial investments to develop our core activities of energy and production, refining and marketing, chemicals and healthcare," he said. The scale of the operation is large. "In two years, we will redeploy 10 per cent of our assets," he added.

The problem facing Elf is that many of the assets it has slated for sale have been overvalued. Many were acquired at excessive prices during an acquisition binge in the 1980s and early 1990s. As a result, large write-downs have been required to prepare them for

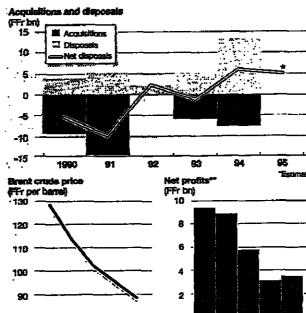
"To a large extent, Mr Jaffré is wrestling with his inheri-tance," says Mr Charles Spaan. oil industry analyst at Hoare Govett. "When other oil companies such as BP were restructuring. Elf went the other way. Investments were not always linked closely enough to profitability."

One example is Texas Gulf, bought in 1981 for about FFr13bn. It has been written down in the balance sheet, but its value is still below the receipts expected from its sale. As a result, charges of FFr1.2bn were taken in the 1994 accounts.

Other investments have been shed Last year, Mr Jaffre recouped net receipts of FFr6bn from asset sales, FFr1bn more than budgeted. Partly as a result, debts have been reduced to FFr45bn from FFr53bn at the end of 1993.

There were other encourage ing elements in yesterday's results. Operating income rose sharply, to FFr11bn from FF19.4bn, in spite of continued difficulties in the oil markets. Although demand benefited from recovery in European economies, the oil price in francs slipped further, from an average of FFr96 a barrel in 1993 to FFr88. Elf Atochem, the chemicals division, returned to

#### The refining process gathers pace



profit, while Sanofi, the pharmaceuticals and healthcare arm, raised earnings.

1990 91 92 93

"Once you get past the headline figure there is a lot of good news," says one Paris-based analyst. Results in 1995 will clearly be much better, and they have shown their confi-dence by maintaining the divi-

esterday's exceptional charges will raise prof-itability at the group, the analyst adds. "By reducing the asset base, the write-downs reduce future depreciation. So profitability will rise."

Elf still has a long way to go to catch up with the most profitable companies in the sector. While BP and Shell are expected to achieve rates of return on capital of about 10 per cent this year. Elf's returns are about 4 per cent.

pared to alter significantly its overall shape." He advocates the sale of Sanofi, the pharmaceuticals division, which he claims has few synergies with Elf's oil and chemicals busi-

Other observers argue that further moves are needed to change the culture of the group and to spell out positive strategy directions. The fact that Elf took a 1 per cent holding in Renault, the motor group, at its flotation last year. troubled some foreign investors, who saw it as a sign that national interests still preerations. Many believe the threat of union opposition has prevented the job cuts necessary to maximise efficiency.

The Elf chairman dismisses such criticisms. He cites the turnround at Elf Atochem as an example of the company's ability to rationalise its operations, and promises restructuring in its French and UK refining and marketing activities.

Last year, the group's work-force fell from 94,000 to 90,000, and a further reduction is expected in 1995. "We won't set a target. In France we don't tell, we do," says Mr Jaffré. He rejects the idea of selling Sanofi or any other of the group's core activities. "The four businesses work well together and Sanofi is the most profitable of them," he says. adding that the healthcare

division is a good place to

invest excess funds. Mr Jaffré sees fine chemicals, the European gas market and Asia as strategic areas for expansion. Elsewhere, however, he is still consolidating his forces. "If you disperse your forces you will be beaten. I prefer to concentrate my troops and verify the logistical weakest asset is discarded at lines before redeployment," he says. After yesterday's announcements, he has shown that Elf is willing either to some of the boldness he will need for Elf's battles. tion of the business or pre-

#### **NEWS DIGEST**

#### Thyssen unit advances despite flat turnover

Pre-tax profits at Thyssen Industrie, the engineering subsidiary of the German steel-based conglomerate, rose 30 per cent to DMI35m (\$89.4m) in the year to September 30, up from DM104m the year before, writes Michael Lindemann in Bonn.

Turnover remained stagnant at DM8.1bn, said Mr Eckhard Rohkamm, chief executive, reflecting the fact that there had "still not been a fundamental improvement in the state of the [German] economy".

Losses were recorded in engineering, which represents about 10 per cent of Thyssen Indus-

down by DM18m losses at Blohm & Voss, the Hamburg shipyard in which the company holds a majority stake.

The division making lifts produced the best

trie's turnover, and income was also dragged

results, the company said. However, there were signs that the pace of economic recovery was quickening, with orders for the first quarter of the current financial year up 56 per cent from very low levels a year ago, and turnover up 6 per cent. Orders for the year ended September 30 rose 7 per cent to DM8.2bn, while orders on hand rose 11 per cent to DM9.3bn.

Thyssen Industrie spent DM91m on redundancies and other personnel costs. The group employed 29,737 people at the end of the last financial year, 8.3 per cent less than

#### Ouaker Oats blames Snapple deal for fall



Quaker Oats, the US breakfast cereal and drinks group, yesterday blamed its \$2.7bm acquisition of the Snapple Beverage drinks company for a 20 per cent decline in net income, to \$33.4m. in its second quarter to December, writes Richard Tomkins in New York. The company warned earlier this month that profits

would be down. It said

the financing costs of the Snapple acquisition were mainly to blame, but it also incurred higher marketing spending worldwide, particularly for its Gatorade soft drinks and cereals. Revenues rose 11 per cent to \$1.51hn, but earnings per share fell by 19 per cent to 25 cents. After a poor first quarter, hit by the higher cost of defending its cereal and soft drink brands against tough competition, not income for the first six months was down 32

per cent to \$89.7m. In the US, second-quarter sales rose 10 per cent, but operating profits fell 14 per cen because of higher advertising and merchandising costs. International sales rose 15 per cent, but operating profits were virtually flat

#### Earnings down heavily at Lotus Development

Lotus Development, the US software group, suffered a decline in sales and earnings for its fourth quarter, writes Louise Kehoe in San

Net income for the period was \$14.4m, or 80 cents a share, well below analysts' estimates, and the previous year's fourth quarter net of

\$29.6m, or 64 cents. Revenues were \$264.5m, a 5 per cent fall from \$278.3m for the same period a year ago.

Lotus said sales of its applications programs for PCs running the Dos operating system declined sharply during the year, and sales of Windows applications suffered in competition with "suites" of office programs.

"These factors accounted in large part for the decrease in revenue," said Mr Ed Gillis, chief financial officer. However, sales of communications software products rose 98 per cent in the fourth quarter, year-on-year, the company said.

After non-recurring charges, the company recorded a net loss of \$20.9m, or 44 cents a share, for the year, down from 1993 net income of \$55.5m, or \$1.24. Lotus's revenues for 1994 were \$970.7m, against \$981.2m in 1993.

#### Competition takes toll on Cray Research sales

Cray Research, the world's leading supercomputer manufacturer, reported a drop in fourth-quarter sales and earnings, writes

Louise Kehoe. Net earnings fell to \$9.5m, or 38 cents a

share, after a pre-tax restructuring charge of \$3.3m - a sharp drop on the \$24.3m, or 93 cents, for the same period a year ago. Revenues were \$237.1m, down from \$302.6m. The company is going through a difficult product transition as it struggles to compete

with the less expensive, high-powered "minisupercomputers". For the year, net earnings dropped to \$55.7m, or \$2.16 a share, from \$60.9m, or \$2.33, in 1993. Revenues for 1994 hit a record \$921.6m,

up from \$894.9m in 1993. While the company sold substantially more systems in 1994 compared with the previous year, they were at lower average price," said Mr Robert Ewald, Cray's newly-appointed pres-

Mr John Carlson resigned as chief executive last month, citing a gloomy profit outlook for the company. Cray said it anticipated a decline in revenues in 1995, with operating losses in the first half and break-even results for the

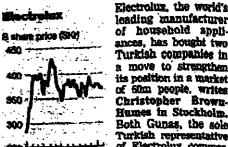
#### Higher petrochemical prices help Shell Canada

Shell Canada's fourth-quarter profit last year jumped to C\$103m (US\$72.8m), or 92 cents a share, from C\$3m, or 4 cents, a year earlier. It attributed the rise to higher prices for petrochemicals, and lower overall costs. Revenues were C\$1.4bn against C\$1.2bn, writes Robert Gibbens in Montreal.

For all of 1994, net profit advanced strongly to C\$320m, or C\$2.85 a share, up from C\$16m, or 15 cents (after a C\$34m special charge), a year earlier. Revenues were ahead at Cashn from C\$4.7bn, Capital spending dipped to C\$270m from C\$65m, mainly because of the completion of a large gas project in western

For the year, upstream margins were higher and refining operations were more efficient, but downstream marketing results were weak.

#### Electrolux builds on presence in Turkey



leading manufacturer of household apply ances, has bought two Turkish companies in a move to strengthen its position in a market of 50m people, writes Christopher Brown-Humes in Stockholm, Both Gunas, the sole Turkish representative of Electrolux commer cial appliances, and Gunluks, a service

company, were pur-

chased on undisclosed terms Electrolux said it would set up two new divisions in Turkey to handle sales and mar-keting and after-sales customer support.

The company has been active in Turkey since 1987, and through last year's purchase of AEG Hausgeräte it has 20 per cent of Profilo Elektrikli Gerecleri, Turkey's second largest manufacturer of white goods,

The acquisitions, announced yesterday, are further evidence of Electrolux's efforts to build up its operations overseas, especially in growing Asian countries at a time of relative mate rity in its main US and European markets. Last year, the group announced plans to invest more than SKribn (\$133m) in China and

#### south-east Asia over three years. Asimco to pay \$100m for Beijing brewer stake

Asia Strategic Investment Corporation (Asimon), the China investment group, is per-ing \$100m for a nationity share in Belling's largest brower and an associated browing company, writes Tony Walker in Beijing.

Asimoo and its partners, which include the Miller Brewing Company of the US, will take a 60 per cent stake in Beijing's Five Star brewery, and the Three Ring brewery, Five Star's largest licens

Asimco, better known for its investments in the automotive components sector, said yesterday's deal would create the biggest joint venture brewing company in the world's fastest-growing beer market.

Production capacity at Five Star and its licensee will be about 420,000 tonnes a year. The companies will produce beer for the domestic market and for export. China produced 12.25m tompes of beer in

1993 and ranked third among world producers behind the US and Germany. It is expected to pass Germany in the next year or so.

#### Malayan Banking ahead 34% pre-tax

Malayan Banking (Maybank), Malaysia's bigprofit of M\$651m (US\$254m) for the six months to December 31 1994, a 34 per cent rise on the corresponding period last year, writes Kieran Cooke in Knala Lumpur.

The continued strong growth of the Malaysian economy enabled Maybank to become one of the country's leading corporate money earn-ers. The bank has been making a push over-seas and plans to open branches in central Asia, Vietnam and Indonesia. In the year to June 30 1994, Maybank

recorded a pre-tax profit of M\$1.16bn, a 46 per cent increase on the previous figure.

#### Alitalia still in red but improving, says chief

Figures from Alitalia, the Italian airline which is undergoing restructuring, would show that it remained in the red for 1994. Mr Roberto Schisano, managing director, said yesterday, AP-DJ reports from Milan, However, he suggested that the results would be an aprovement on the year-earlier period. Analysts have widely predicted that Aiitalia

would record a loss for 1994. In the latest figures, available in September, the airline reported that consolidated losses for the first six months of the year narrowed to L197bn (\$123.2m) from L218bn in the year earlier period. However, Mr Schisano said its performance in 1995 should be in line with the

#### Earthquake may prove boon for ANA

All Nippon Airways (ANA), Japan's largest domestic airline, believes last week's earthquake in the country may help to push up its earnings, at least in the near term, according to the carrier's president Mr Seiji Fukatsu, Reuter reports from Tokyo.

Although seats have been cancelled from earthquake-stricken Osaka, there has been an increase in demand for flights connecting western Japan with Tokyo and other cities in eastern Japan, Mr Fukatsu said.

Demand had risen because the January 17 earthquake cut the "Bullet Train" line between Kyoto and Himeji, near Kobe, affecting services from Tokyo to beyond Kobe.
The seat occupancy rate on ANA domestic flights between Tokyo and Okayama in western Japan, beyond the earthquake affected area, including additional flights, was 92 per cent from January 17 to 24, ANA said. The

#### ratio in December was 40.3 per cent. Record year at Swissair

Swissair, the Swiss flag-carrier, has reported a record year in several areas of business. The airline said its 68.9 per cent total load factor for 1994 was a record, and last year was its best-ever in traffic volume terms, Renter reports from Zurich.

The number of passengers carried - a. Sep compared with 1993's 7.78mm - also represented a new high, Swissair said. Traffic volume rose 9.9 per cent in revenue tonne kilometre terms, and the increase in cargo and mail was particularly strong, up 13.2 per cent. Traffic growth on its intercontinental routes was stronger than on European routes.

### Mixed fortunes for Schering, Upjohn

**By Richard Waters** in New York

Schering-Plough, the US pharmaceuticals group, recorded an 11 per cent jump in sales during the final three Upjohn saw sales continue to slip in the US as competition from generic drug makers

Schering-Plough's sales growth was driven by the antihistamine Claritin, sales of which reached \$505m during year, making it the company's biggest-selling product. For the year, total sales climbed 7 per

cent to \$4.657bm. The company's growth was concentrated in the US, where prescription drug sales rose 20 per cent year-on-year. Elsewhere, sales were up only 1 per cent (excluding currency swings). Sales in Japan of Intron A, a treatment for hepatitis C, more than halved to \$140m, as the Japanese government moved to restrict drug

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Net income reached \$204m or \$1.09 a share, in the final quarter of 1994, up from \$189m or 98 cents, a year before. Full-

year net income was \$922m, or \$4.82, against \$730m, or \$3.75. Upjohn said sales in 1994 of generic competition in the US were \$400m lower than a year before.

Overall, US sales slipped 10 per cent, to \$1.9bn, while overseas revenues climbed 10 per cent to \$1.4hm

For 1994 as a whole, Upjohn's underlying net income fell 15 per cent to \$491m, or \$2.76, on sales down 2 per cent, at \$3.275bn. Reported net income the year before was lower, due to restructuring and other

In the final quarter, net income was \$102m, or 56 cents, down from \$164m, or 89 cents, the year before.

 Baxter International, the US medical equipment maker, recorded a 12 per cent advance in net income in the final three months of 1994, to \$172m.

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### Income at Duracell improves

By Maggie Urry in New York

Duracell, the world's leading maker of alkaline batteries. raised second-quarter net income to a record \$111m, from n or 92 cents a share ιπ from 83 cents, as sales volumes of the batteries rose 12 per cent worldwide.

That takes net income for the half-year to December 31 to \$164m, up from \$143m, with earnings per share ahead at \$1.35 from \$1.21.

Mr Charles Perrin, chairman and chief executive, reported robust sales growth in most areas of the world except Europe, where he said growth was weak "due to sluggish economic conditions particularly in France in Spain". However, the weaker dollar helped in the translation of European prof-

its, he said. North American operating income rose 10 per cent to \$139m in the quarter, while profits from Europe were up 6 per cent to \$57m.

Proton, the Malaysian car manufacturer, is planning a second car plant to meet growing demand. It now produces nt 120,000 cars a year at a plant on the outskirts of Kuala Lumpur. Mr Mohamad Nadzmi Salleh, managing director, said the

1990 91 92 93 94

Part of Elf's problem is that

it continues to face structural

weaknesses in its operations.

One of its areas of expansion in

the 1980s, for example, was

downstream service station

and marketing activities. But

in Europe, and in France in

particular, these activities are

severely depressed, partly

because of increased competi-

tion from supermarkets.

"Structurally, they are in the

wrong place at the wrong

time." says Mr Jim Joseph.

European oil industry analyst

Mr Joseph has argued that Elf

must go further in its restruct-

uring. "This is a gin-rummy

restructuring; the loosest or

each turn . . . there are no signs

undertake a deeper rationalisa-

**Proton plans second** 

plant to meet demand

Like several other analysts.

at James Capel.

By Kieran Cooke

in Kuala Lumpur

new plant, which would be ready to go into production by the end of the century, would have a capacity of between 250,000 and 300,000 cars a

"We believe the present plant can go up to a capacity of 260,000 units," he said. "Definitely, we have to plan and identify a new site, prepare it and build up its production capability."

Proton cars are manufactured under a joint venture with Mitsubishi of Japan. Proton has a 72 per cent share of the car market in Malaysia and exports almost 20,000 units a year, most of them to the UK.

#### from Japan. Over the past year, profits have been hit by the rise in the value of the yen. Pre-tax profits dropped to MSCS1m (US\$109.8m) in 1993-94

More than 20 per cent of Pro-

ton parts are imported directly

Proton has said the recent earthquake in Kobe would affect production schedules. A few million Malaysian dollars could be shaved off this year's profits because of the disruption of Japanese imports. A Malaysian/Australian

company vesterday unveiled a prototype sports car which will be manufactured in Malaysia. The Bufori boasts Austra-lian design, Japanese technology and Malaysian workmanship.
The car's backers, who

include members of one of Malaysia's royal families, say an initial 150, 2.2-litre models will be produced a year at a factory on the west coast of the Malayan peninsular. The Bufori will sell in Malaysia for about US\$60,000.

### Strong fourth quarter and year from BCE

By Robert Gibbens

BCE, Canada's biggest telecommunications group. posted strong results for the fourth quarter and 1994 as a whole, in spite of lower contributions from the main domes-

tic telephone utility. Northern Telecom (BCE's international equipment sub-sidiary), BCE Mobile and new ventures under the wing of BCE International all contributed more, making up for the Bell Canada shortfall.

BCE's fourth-quarter net profit was C\$318m (U\$\$225m), or 96 cents a share, against a loss of \$509m, or \$1.73, a year earlier. Revenues were up to \$6.2hm from \$5.6hm. In the 1993 quarter, BCE took

ern Telecom restructuring charges. Northern Telecom has since recovered. For all 1994, BCE's net profit was C\$1.18bn, or C\$3.52 a

share, against a net loss of

C\$656m, or C\$2.44, in 1993 after

special charges. Revenues were C\$21.7bn against C\$19.8bn. Bell Canada's fourth-quarter contribution was \$148m year C\$721m against C\$796m. The decline was mainly due to lower long distance revenues and higher depreciation. Also,

the fourth quarter of 1993. "While Bell is implementing strict cost controls, its performance is being affected by strong competition," said Mr L.R. Wilson, BCE chairman.

special gains were included in

### Enron offsets falling gas prices with asset disposals

Enron, the biggest US natural sales of just under \$8bn in gas group, saw net earnings 1993. This was in spite of losses rise by \$5m to \$109m in the final three months of last year, in spite of a deep slide in natural gas prices in the US, writes Richard Waters.

Mr Kenneth Lay, chairman and chief executive, also said the company expected earnings per share growth of "at least 15 per cent" this year and in the For 1994 as a whole, net

income rose to \$453m on sales

of \$8.9bn, up from \$332m on

of \$23m in Enron's domestic gas processing business, compared with a profit of \$28m in 1993. Enron's latest figures benefitted from asset sales, which

contributed \$28.1m after tax in 1994, compared with \$6.9m a year before. Earnings per share were 41 cents for the latest quarter and \$1.80 for 1994 as a whole, up from 39 cents and \$1.55 respec

tively in 1993. doit in tild

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Penod from January 27, 1995 to April 27, 1995 the Notes will carry an Interest Rate of 6.825% The Interest Amount payable on the relevant Interest Payment Date, April 27, 1995 will be US\$ 1,706.25 per US\$ 100,000 Kredietbank Caisse Française de Developpement Industriel C.F.D.I. 10.78% Guaranteed Notes due 20.9.95 (the "Notes") NOTICE OF CHANGE OF FISCAL AGENT C.F.D.I. hereby gives notice to the holders of the Notes that with effect from 28th October 1994, Daiwa Europe Bank plc has succeeded Daiwa Europe N.V. as Fiscal Agent, The address of Daiwa Europe Bank plc is: Conder House, 14 St. Paul's Churchyard, London EC4M SBD ORE Don't forget .....

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#### **COMPANY NEWS: UK**

Motor distribution hit by poor Hong Kong market and rise in yen

### Inchcape warns of 10% fall

By David Wighton

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Inchcape shares plunged by more than 20 per cent yesterday, by 82p to 311p, as the international marketing and services group warned of a 10 per cent fall in profits for 1994. The shares have now under-

performed the market by more than a third in the past year. Inchape said its motor distribution businesses had been hit by weak markets in the UK and Hong Kong and by the rise in the yen. The downturn in motors had been only partly offset by a strong recovery from its marketing companies and continued growth from its

services division. Mr Charles Mackay, chief executive, said that because of weak car markets the company had been unable to raise prices compensate for the reased costs of Japanese-

manufactured vehicles. "Not only have we been unable to move prices up we had to put in additional incentives such as the £1000 cashback scheme on Toyotas in the

Mr Mackay pointed out that its Japanese marques -Toyota, Mazda and Daihatsu sell mainly to private buyers rather than to the stronger fleet market. inchcape has also suffered

from a sharp downturn in car sales in Hong Kong, where it has more than 40 per cent of the market. Mr Mackay blamed the fall in share prices and property

values which has undermined consumer confidence. "They are not buying flats or cars, though they are still buying cornflakes," he said, alluding to Inchcape's other marketing

car sales had slumped by 19 per cent in the fourth quarter and played down hopes of an Analysts said UK Toyota

sales were unlikely to show

Mr Mackay said Hong Kong

1993

casts. S.G. Warburg cut its 1995 prediction from £275m to £245m while James Capel downgraded by 20 per cent to

Inchcape said that pre-tax profits from continued activities in 1994 will fall by about 10 per cent against £252.4m in 1993. This excludes the £13.9m contribution from the discontinued joint venture exporting Toyotas to China. Of the 10 per cent fall, two percentage points were due to the impact of exchange rate movements on overseas profits translated into

sterling. The motor businesses outside Europe and Hong Kong continued to perform well. It also saw a strong recovery from its marketing operations, particularly in consumer products in Japan.

### Tokyo listing for Unitech subsidiary

**By Tim Burt** 

Unitech, the international electronic components and controls group, has announced plans to seek a full listing on the Tokyo Stock Exchange for Nemic-Lambda, its jointly owned Japanese subsidiary, following a sharp increase in firsthalf profits. The UK group, which derived 57 per cent of its profits from Namic-Lambda, said the move would allow it to raise fresh capital to invest in its rapidly expanding components business.

Contributions from the 50.6 per centowned Japanese components manufacturer - currently traded over-the-counter - helped pre-tax profits more than double from £7.36m to £15.8m (\$24.6m) in the six months to November 30. Of that total, the Japanese operations accounted for Y1.34hn (\$134m), against Y846m. The improvement prompted a sharp rise in the share price

which closed 26p up at 391p. Growing international demand from telecommunications and data processing manufacturers lifted underlying sales by 15 per cent with turnover reaching £166.9m (£144.5m), including £5.85m from Advanced Analog, its new US subsidiary. The business, acquired for £8.2m cash

last summer, also contributed £1.23m to operating profits of £18.1m (£9.83m). Mr Peter Curry, chairman and founder, said further acquisitions and organic growth should enable the group to capture more than 10 per cent of the \$12bn (£7.6bn) world market for specialist electrical components. "We could finance that expansion by coming to the market or selling off part of Nemic-Lambda," he added. The Japa-nese subsidiary's improved performance underpinned increased profits of £14.2m (£7.4m) in the power supplies division, the

group's largest. Mr Curry also welcomed a turnround in the connectors division, which reported profits of £974,000 against losses of £887,000. The controls products busine however, saw profits decline 10 per cent to £2.45m (£2.77m) as sales of air conditioning components faltered.

#### **Smurfit** Corporation £30m for at \$45.5m

Jefferson Smurfit Corporation, reported pre-tax profits of \$45.4m for the three months to December 31 and \$28.7m for

For the corresponding periods there were losses of \$42.8m and \$257.6m. Net income, after tax and extraordinary items. was \$22.9m (\$27.8m loss) for the quarter with losses of \$43.1m (\$228.9m) for the year. Losses per share for 1994 were cut to 43 cents, compared with

**Hidong Est ahead** 

Hidong Estate, the Malaysian based but London listed plantation company reported pre-tak profits of M\$251,465 in the six months to the end of aran aran 🗐 September, against losses of

> Higher prices for both rubber and oil palm fruit helped turnover rise from M\$574.298 to M\$810,632 despite lower crops. Earnings per share were M\$0.1468, against losses of

Allied Domecq sale Allied Domecq has sold Allied Breweries Nederland, brewer of Oranjeboom, to Interbrew, the Belgian brewery group, for

Allied is concentrating on spirits and wipes. The loss relating to the disposal will be offset against profits on other

a cash consideration not mate-

Goodhead down

Goodhead, the printing and publishing group, reported pre-tax profits down from £303,000 to £76,000 (\$120,000) in the six months to November 30. Turnover was £13.5m, against £15.7m, including £2.29m from

ment income of £101,000, representing its share of profits of Southwestern Ontario Printing and Publishing and preference share dividends from Totem

### SGI seeks expansion

By Andrew Baxter

SG Industries, one of the largest UK manufacturers of steel products, is planning to come to the market this spring in a deal expected to raise about £30m.

The flotation is likely to value the company, to be renamed SGL at about £45m. The Carrington Wire unit supplies wire and wire products for a number of niche markets. The company also makes reinforced steel bar (rebar) for the construction industry through Square Grip in the UK and Raymond Hous man in North America.

Mr Eddie Boss, chairman and chief executive, said the company wanted to cut gear-ing, and, lift working capital. With borrowing reduced, it would be able to exploit expansion opportunities as the industry consolidated. SGI was formed in 1989

through a buy-in supported by venture capital investors. Profits for last year have not yet been disclosed, but are believed to have risen significantly. A further rise is expec-

### **Continental push hits** margins, says M&S

A strong December helped Marks and Spencer, the food and clothing retailer, lift UK third-quarter sales by 6.7 per cent against the comparable period, writes Peter Pearse.

The group also reported that in continental Europe, the better values campaign launched in September had lifted sales and volumes, but at the expense of margins. The higher cost of expansion and infrastructure systems affected profitability in the

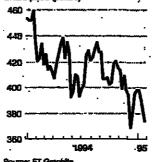
M&S remained confident of its long-term future on the continent.

the US mens wear group, had performed poorly. Trading conditions in the UK for retailers remained

extremely competitive". Reflecting the trend in Christmas trading statements to concentrate on margins rather than sales, the retailer said it had traded "at the same margin as last year, with minimal price inflation."

However, the M&S state-ment revealed little that had not been expected. Analysts are not changing their pre-tax profits forecasts for the year

Marks and Spencer Share price (pence)



The shares eased 3½p to

374½p. December's performance rescued the quarter from sluggish sales in October and Novem-

ber, when the weather was asonally warm. The group said tight controls on its clothing stocks meant that the cost of reductions in the after-Christmas sales would be similar to last

In the five weeks to December 31, UK sales rose by 10.8

## US union lobbies Tate & Lyle

discontinued activities.

The result included invest-

sistent as the lobbyists man-

addressed the meeting. Howthe volume of groans grew each time the Staley subject

in June 1993. Mr David Watts, local

spokesman for the aggrieved workers, accused Tate of foul play and union-busting tactics. He challenged the group's allegations that the workers had

Among the lobbyists was a Roman Catholic priest from Decatur, Fr Martin Mangan, who as a shareholder made an impassioned plea to Sir Neil to intervene and help "his brok-en community". He read out a petition signed by 400 religious leaders which called upon Tate to live up to its moral and ethical responsibilities.

Sir Neil said he was not willing to interfere personally in the dispute but hoped a "fair agreement with the workforce" would eventually be reached. In a trading statement, Tate & Lyle said sales were up by almost 10 per cent in the first quarter and profit before tax was showing good progress.

Tate & Lyle's 96th annual meeting was disrupted for the third successive year in London yesterday, as US trade union officials dominated shareholders' question time by demanding an end to the lockout of 762 workers by AE Staley, its Illinois subsidiary. Officials from the United Paperworkers International Union, holding proxy votes, organised a vocal lobby of union members and sympathis ers to fire questions at Sir Neil Shaw, the chairman of the sug-

ars and sweeteners group, and his board. The mood was polite but per-

aged to put forward eight out sabotaged equipment. of twelve shareholders who ever, frustration among both board members and UK shareholders became apparent as

was broached. The conflict began in late 1992 when Staley introduced sub-contracting work and 12-hour rotating shifts. The workers refused to sign individual contracts and were locked out

towards Europe.

The company will be hoping that it will also help to per-

### anger hits Man Utd shares

Cantona

By Gary Evans

Kric Cantona's angry response to an opposition supporter's trunts also provoked a reac-tion in the share price of his club, Manchester United, which saw £3m wiped off its value as the shares were marked down 5p to 126p yes-

The Premiership champio are aiming to retain their title for a record-equalling third time in a row, but the market saw the potential loss of Cantona, who faces a Pootball Association han as well as possible criminal charges, as a major blow to the club's championship aspirations.

Cantona was sent off on

Wednesday night for the fifth time in his United career during the game with Crystal Pal-ace. As he left the field, the emperamental French striker lost his temper with a Palace supporter and proceeded to

physically assault the fan.
It is believed to be the first time in more than 100 years of professional football in England that a player has attacked a member of the public. Last night, the FA formally charged Cantona, who cap-

tains the French national team, with misconduct and bringing the game into disrepute. He will be given 14 days in which to respond to the charge before an FA Commission considers the case. Manchester United is Britain's most profitable foot-

ball club. It is currently second in the league and two weeks ago broke the domestic transfer record with the £7m ourchase of striker Andy Cole from Newcastle United.

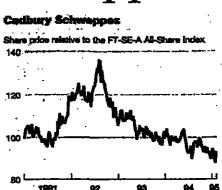
#### LEX COMMENT

### Cadbury/Dr Pepper

Cadbury Schweppes' acquisition of Dr Pepper has generated a new financial instrument: the so-called Underwritten Enhanced Scrip Dividend Alternative (Uesda). Instead of launching a £500m rights issue now, Cadbury is asking shareholders for £395m with the rest filled by the Uesda. When the company comes to pay-ing its next dividend, shareholders will be offered the chance of taking an enhanced scrip worth roughly 1.5 times as much as the cash alternative. Cadbury gets the proceeds from the Uesda now, because the whole deal is underwritten.

What value, one might ask, does this financial engineering add for shareholders? The answer lies in the complexities of Advance Corporation Tax. Following the Dr Pepper acquisition, Cadbury's profits earned outside the UK will reach nearly 70 per cent – meaning in the UK will reach nearly 70 per cent – meaning its statement of the control of the ing it will probably not earn enough profits in the UK against which to offset ACT payments. If the Uesda is taken up in full, Cadbury will save itself £23m in ACT.

However neat the financial engineering, it is of marginal importance in the context of the Dr Pepper deal as as whole. Worries about a rights issue to finance the acquisition have been one of the factors behind the sharp fall in



the group's share price over the past year. Though Cadbury's management may feel pleased with the structure and terms of the fund-raising, shareholders should not forget how much the share price has fallen since September 1993 when Cadbury last bought a softs drinks company in the US. The rights issue to acquire A & W Brands was at 400p a share; the Dr Pepper issue is at 340p.

### IBM UK in profit after restructure

IBM's restructured UK operations moved back into profit last year, reflecting renewed domestic growth across the product lines. Pre-tax profits for 1994 were £98m (\$150m) after restructuring charges of £80m, against losses of £174m when restructuring charges totalled £55m.

Turnover increased to £4.4hn (£4.06bn) with domestic revenues climbing 8.3 per cent to £1.87bn and exports, traditionally a strong feature of the UK months earlier. Since 1990 report loss subsidiary, growing slightly faster, from £2.33bn to £2.53bn. cut by more than 40 per cent.

The UK operations were the hardest hit of the group's national subsidiaries in 1992, but began to recover in 1993 cutting losses substantially. Mr Javaid Aziz, chief executive, said: "Our results show a dra matic improvement, having moved into profit for the first

on track with business continuing to gain momentum."
Staff levels continued to fall with the number of employees dropping to 9,183 at the end of 1994, down from 11,418 12

time since 1990. We are back

#### Norish closures

The diminishing role played by **European Union intervention** stocks in the Irish beef and dairy industry has forced Norish, the Dublin-based foods cold storage group, to close three plants and announce plans for an IC2.7m (\$4.2m) exceptional charge against profits for 1994, writes John

Murray Brown. The company, which is listed on both Dublin and London exchanges, reported pre-tax profits of I£2.65m in 1993, on turnover of Ellm.

The company is expected to report losses in 1994. The final dividend is also to

### CRH buys rest of Superlite for \$23.1m

By John Murray Brown

the international building materials company. has acquired the remaining 50 per cent of Superlite Block, its ioint venture with Arizona Block, for I£14.8m (\$23.1m).

The cash deal, made through Oldcastle, its US holding company, is the latest in a string of

foreign purchases as CRH moves to become less dependent on the Irish market, improve its product balance and sustain sales growth. CRH, Ireland's fourth largest

company with turnover of I£1.5bn in 1993, is to retain the existing Superlite manage-ment. Superlite is one of the largest concrete masonry manufacturers in the US and the market leader in Arizona, operating three plants with annual production of 80m units sup-

plying the construction and DIY markets.

In 1994, CRH made about 14 acquisitions in Europe and the US and its first deal in South America, worth a total of LE160m. It is now the seventh largest building materials

### Two communicate across Europe

t took Lord Young, Cable and Wireless' affable chairman, a few moments to remember why he had not been offered a reciprocal invitation to join the board of Veba, C&W's partner and shareholder in an alliance aimed at the European telecommunications market. He

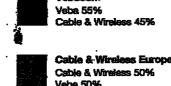
does not speak German. Mr Ulrich Hartmann, Veba's chief executive, on the other hand, will make his contributions to C&W's board meetings in fluent English. The two companies are clearly hoping that this slight cultural imbalance is not an omen for their ability to co-operate smoothly.

Lord Young does not expect quick returns: "We are talking about markets where the greater part of the growth is vet to come. Our aim is 10 per cent of the German market by

The strategic alliance announced yesterday - which involves the formation of two joint ventures, one, Vebacom, aimed at the German market, the other at other markets in continental Europe - will go some way towards resolving questions over C&W's strategy

suade the City that it is regain-ing its confidence, shaken by poor results at its subsidiary Mercury in the UK and some nervousness in Hong Kong. C&W owns a majority stake in Hong Kong Telecom, which provides the bulk of its profits.

European alliance



Other Cable & Wireless European operations

He said that C&W had been waiting, like most other large telecoms operators, for the regulatory environment to change in Europe. In the past two years the EU has agreed that monopolies on both telecoms

> structure must be disbanded after January 1 1998. A primary aim of the alliance will be to secure a licence in Germany to provide voice services over the public network. The two companies said. however, that it was not criti-

services and telecoms infra-

cal to their business plans. There have been suggestion that intense activity in the German telecoms market -British Telecommunications has lined up with energy utility Viag and the steelmaker Thyssen has formed an alliance with BellSouth of the US in the past few weeks - might influence the German authorities to bring forward the liberalisation date

Lord Young said he thought that unlikely: "Our information is that January 1 1998 is a fairly fixed date". The two companies are very

different in style and structure. C&W is involved only in telecommunications, while Veba is a conglomerate in which telecoms is only one of five princi-pal trading areas. Outside Germany, the two companies expect to have to form partnerships with local companies. The question remains: what

can the alliance of C&W and Veba provide for their customers that other joint ventures

somewhat cynical argument is

that in most of Europe's markets and especially in Germany, telecoms prices are so high because of the monopoly that it would not be difficult to provide equivalent or better services at lower cost.

The two groups also intend to exploit Veba's activities in cable. Its cable television operations have about 1m subscribers and its cables pass by almost 2m homes.

The City reacted questioningly to the deal. After Veba bought 5 per cent of C&W at 895p a share, the price slid back to 378p, unchanged on the day. "There are still consider-able doubts about the ability of C&W's strategy to generate long-term earnings growth,

### Funding for Dr Pepper buy to come in part from £395m rights issue Cadbury defends the bid price

By Roderick Oram, Consumer Industries Editor

"Clearly these are pretty high numbers," Mr David Kappler, Cadbury Schweppes' finance director, said yesterday of the price the UK group is paying for Dr Pepper/7-Up, the US soft

drinks maker. The all-in cost is about 25 times Dr Pepper's estimated 1994 earnings and about 21 times this year's forecast profits. But Cadbury could justify the price given the strategic fit and growth potential of the

"The numbers are dannting in the short-term but it will be seen as a logical and sensible Potter said.

cover of more than 4.5 times in the current year and strong cash flow. It also sought to enlist their

The scrip dividend will

dend, shareholders can choose either a net 11p cash payment per share or 0.0432432 of a new Cadbury share, worth about 16.5p. The enhanced scrip also carries a cash alternative of

year earlier. With the second interim dividend instead of a final, the pay-out for the year will be 15.6p net, up 8.3 per cent. All the figures were close to analysts' forecasts.

Dr Pepper made an estimated trading profit of \$211m on sales of \$766m, according to Donaldson, Lufkin and Jenrette forecasts quoted by Cadbury. If Dr Pepper had been included in Cadbury's 1993 fig-

3.5 275 .... 23 wiss to Dec 31 (- ) (0.36 ) (0.36 ) (0.1L ) (4.11 ) (8.01 ) (1.22 ) (2.02-1 (0.038 ) (0.27 ) (0.6L ) (7.36 ) 0.05 4,75 6 mths to Nov 30 6 mths to Nov 25 6 mths to Sept 30 6 miles to Oct 31 6 miles to Nov 30 6 miles to Oct 31 6 maths to Sept 30 ... 6 maths to Oct 31 \_\_\_ Yr to Sept 30 6 miths to Oct 31 3.69 4.52 (3.22 ) (5.51 ) 23 0.74L (0.11) 3.1 (2.44) 90.82 119.3 CLM Insurance Fend........ 59 wis to Dec 31 0.2 6.4 \_ Yr to Oct 31 0.71 (0.734) 0.011 (0.034) 23.3 (22.5) 3.1 (3.19**)** ) 0.01 · (0.04 ) 6.2 (6.11 ) 1.6☆ \_ Yr to Dac 30 Yr to Dec 31 250.5 (271.7) Mar 17 5.8

Dividends shown not. Figures in brackets are for corresponding period. †On increased capital. §USM stock. "Annualised equivalent 2.06p. \$\psi\text{Atter}\text{ above the line costs of £324,000.} \( \frac{1}{2}\text{Atter}\text{ above the line costs of £324,000.} \)

Resolution !

purchase, Mr Kappler said. The earnings multiple is higher than Cadbury paid in 1993 for A&W, a smaller US

Tim Potter, an analyst with Smith New Court. He added that the exit multiple was in line with international food and drink deals.

move in the long-term," Mr Cadbury sought to reassure shareholders yesterday it could afford the deal, stressing the combined group's interest

support not only for the I-for-7, two-part rights issue but also for an innovative underwritten soft drinks maker, but Dr Pepper has a much stronger market position, according to Mr size £115m (\$179m) regardless

of the deal going through and and earnings per share 31.3p, the second an additional £280m against £416.3m and 30.59p a if it is completed.

improve cash flow by up to £111m in first half of 1995 as Cadbury saves on cash dividends and unrelieved advance corporation tax. "This buys us time to manage our way through the long-term ACT problem," Mr Kappler said. For the second interim divi-

not less than 14.7p underwritten by Kleinwort Benson.

Cadbury forecast yesterday

The pre-tax profits would be struck after a £23m provision for reducing the scope of Cadbury's Spanish soft drinks

ures, turnover would have risen from £3.73bn to £4.2bn that its pre-tax profits last year and operating profit from would be not less than £475m £449m to £566m, Cadbury said.

Yet we may only be at the beginming of a revolution in the global labour market that could decimate the employed population, according to a new book that is arousing enormous interest in the US. With an apocalyptic title - The End of Work it takes an exceedingly gloomy view about the future of global employment. The author is Jeremy Rifkin, president of a Washington-

on Economic Trends. In a luridly readable style, he pre-dicts catastrophe lies ahead for millions of workers across the world as they are swept away by the "infor-

based think tank, The Foundation

"After years of wishful forecasts and false starts, the new computer and communications technologies are finally making their long-anticipated impact on the workplace and the economy, throwing the world community into the grip of a third great industrial revolution," he

Rifkin warms that in the coming years "new more sophisticated software technologies are going to bring civilisation ever closer to the near-workerless world. In the agricultural, manufacturing and service sectors, machines are quickly replaJOBS: Robert Taylor looks at a new book that forecasts another industrial revolution

## Apocalyptic vision of a near-workerless world

economy of near automated production by the mid-decades of the 21st

"The wholesale substitution of machines for workers is going to force every nation to rethink the role of human beings in the social process. Redefining opportunities and responsibilities for millions of people in a society absent of mass formal employment is likely to be the single most pressing social issue of the coming century."

In Rifkin's opinion, new employment opportunities are only likely in the "knowledge-based sector made up of a small elite of entrepreneurs, scientists, technicians, computer programmers, professionals, educators and consultants". But technology will absorb only a frac-tion of the hundreds of millions of workers who face being "eliminated... in the wake of revolutionary advances in the information and communication sciences".

As a result, Rifkin predicts the global labour market will polarise into "two irreconcilable and potentially warring forces": a new cosmopolitan elite of "symbolic analysts" who control the technologies and

cing human labour and promise an the forces of production and the the negative impact of technology funded programme for the unemgrowing numbers of permanently displaced workers who have little hope and even fewer prospects for meaningful employment in the new high-tech global economy.

"By the mid-decades of the coming century, the blue-collar worker will have passed from history, a casualty of the Third Industrial Revolution and the relentless march forward toward ever greater technological efficiency," he writes.

Rifkin is not the first seer to write

alarmingly about the death of employment. What distinguishes his scenario from most of his predecessors lies not in a leap into uto-pian socialism but his belief that there is a plausible way to avoid a "death sentence for civilisation". The author writes about the emergence of what he calls "the third employment. Rifkin believes the demand for such work will grow with an eventual "globalising of the social economy". He sees hope for future job prospects in the expan-sion of voluntary non-governmental organisations that will bring about "a rebirth of the human spirit".

It is possible Rifkin exaggerates

on future employment pattern as others before him have done. Those who predicted the end of paper with the arrival of computers were proven wrong. Thirty years ago it was almost conventional wisdom that Soviet planning was superior to the free market. But his book is timely as many Americans worty about the kind of insecure, low paid jobs that are on offer in an economy where real wages have been squeezed for more than 20 years. And as they worry today, so does the rest of the world tomorrow. The End of Work: The Decline of the Global Labor Force and the Dawn of

overnment training programmes for unemployed adults are often perceived as decidedly downmarker, offering flimsy job opportunities only for the semi-skilled and unskilled, writes Lisa Wood. But unemployed graduates might consider badgering their local job centres about new opportunities on Training for Work (TFW), the main government-

the Post-Market Era by Jeremy Rif-

kin. G.P. Putnam's Sons, New York.

With graduate unemployment at around 43 per cent, a number of Training and Enterprise Councils, which administer the scheme on behalf of the department of employment throughout England and Wales, are organising schemes tailor-made for unemployed graduates. One such programme, called Graduates into Management, is

sponsored by Aztec, the tec which covers Kingston, Merton and Wandsworth in south London. Open to participants throughout the London area, the project is run by The Enterprise Partnership, a south London training organisation which specialises in working with small to medium-sized businesses. Graduates, who have to be unem-

ployed for six months to be eligible, receive four weeks of training. They then spend nine weeks working on a project within a company, for which they get a government training allowance plus their unemployment benefits.

One trainee, Spencer Reynolds, who graduated last year with a chemical engineering degree, was fairly cynical when his university

careers' office suggested he joined the programme. "All those ideas have been dispelled," he says, "We won't just be placed with a company, we have choices and we will be building on skills we gained at

university.' His placement will involve writing manuals for a computer software company. While this is not directly related to his degree, he says he wants to broaden his skills and experience.

The programme at the Enterprise Partnership is new and so has no track record for placing participants into full-time jobs. But, a similar programme run by the company for unemployed managers has a success rate of nearly 60 per cent.

"Of course there is no guarantee of a job," says Sanotra Prabblest, who graduated in the summer with a social sciences degree. "But, at the least one gains experience and the opportunity to show initiative. All the jobs in the job centres, be they skilled or unskilled, require experience.

Ms Prabhjeet, like all the other nine participants on the course, says that students at universities tend to think of big companies as the potential employers, "One is simply not aware that the mojority of companies in this country are small to medium-time," the says. "but, then it is difficult find ing out about them. This pre-

gramme puts us in touch Part of the course work is bach ing the trainers about the differ ences between large and smaller businesses with a need in the latter to be flexible. The small company offers a totally different working environment, says Peter Wilson, director of the Enterprise Parmer-

ship.
The graduate gets an all round view of the company, whereas to the large company one is a specialist in a small area. Secause of the lack of a hierarchy in a small company there is access to the boss, the key decision maker, and there is more scope to get the hang of decision-making early on in one's mana-

gerial career. Wilson's management team personally visits all the small companies that the trainees will be working in, and placements are regularly visited.

At present Wilson has more companies offering places than trainees One problem is that he thinks job centres are more inclined to send the long-term unemployed on non-training options. "I also think they are not aware of the training and placement opportunities that are available for graduates," he says.

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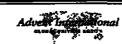
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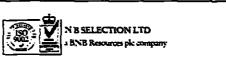
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Interested applicants should send their cos to Helen Highet, Executive Consultant, quoting the reference (E50015). Covering letters should include full salary details.

Jonathan Wren & Co. Limited, Financial Recruitment Consultants No. 1 New Street, London EC2M 4TP Telephone 071-623 1266 Facsimile 071-626 5259

**JONATHAN WREN EXECUTIVE** 

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#### COMPLIANCE & INTERNAL AUDIT c £40,000 plus Banking Benefits

Our client, the London branch of a major international bank has an excellent opportunity for an experienced bank auditor. The role will be a broad ranging one designed to evaluate the adequacy of internal control in all areas of operations, administration and finance.

Candidates must have several years experience of audit within the banking environment, and must be able to demonstrate knowledge of treasury and capital markets products. In addition, candidates should have current knowledge of SFA regulations and experience of the SFA review process. Applicants should also demonstrate strong analytical communication and presentation skills.

Interested candidates should send their cos to Helen Highet, Executive Consultant, quoting the reference (E50016) Jonathan Wren & Co. Limited, Financial Recruitment Consultants No. 1 New Street, London EC2M 4TP Telephone 071-623 1266 Facsimile 071-626 5259

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#### Fixed-Interest Fund Management pa

#### THE CITY

of Friends Provident Life Office and a wide range of domes and international clients. Funds under management of currently around £14 billion, of which over £3 billion is bonds, sterling and foreign currency deposits. We are currently undergoing considerable expansion of our activities and are seeking to increase significantly funds under manag from both retail and institutional sources.

As a consequence of this growth, we now need a bighly-skilled and motivated individual to join our fixed-interest team, based in The City, which enjoys an established of our gilt and overseas bond portfolios with emphasis placed on close team work

You should have a good degree, preferably in economics or mathematics, strong analytical skills and a few years' experience in fixed-interest fund management. More experienced candidates with proven track records will also be considered. Much of your success will depend on your ndependence of mind, commitment and your desire to excel both personally and as part of a team.

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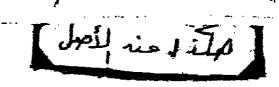
Interested individuals should have a minimum of two to three years broking experience preferably in Australian Equities. We would also be interested in hearing from other market professionals currently selling equity products to institutions. Those who have European language skills and are marketing to Continental Europe would be of particular interest.

The compensation package is negotiable, based on experience and relevant attributes.

Applicants who would like to pursue this opportunity should forward full details of their qualifications and experience to:

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N M Rothschild & Sons Limited is looking for a high-calibre, self-motivated individual who will make a significant contribution to its training operations. There is strong commitment to training throughout the Group, and this role is important to the function's continuing development.

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Aged mid 20's, you will have a good degree and at least two years proven training experience ideally gained in a merchant bank or similar environment. Computer literacy is essential, while a strong technical orientation and knowledge of regulatory authorities would be advantageous. Excellent communication and organisational skills, a flexible, creative approach and the ability to deal with senior individuals are key requirements.

An excellent remuneration and benefits package will be available for the right person. Please apply, enclosing your CV, indicating your current remuneration, to Sara Greve, Personnel Manager, N M Rothschild & Sons Limited, New Court, St. Swithin's Lane, London, EC4P 4DU.

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#### UNION BANK OF FINLAND INTERNATIONAL S.A.

Luxembourg

### ORTFOLIO MANAGER

ry of the leading Finnish commercial bank. Our business in Luxembourg is focused on international private banking with related activities such as treasury and investment funds, carried out by a highly international team of 42

The new Portfolio Manager will join an established team of five in a senior capacity, and will have responsibility for discretionary portfolio and fund management including the overall analysis of risk/return alternatives (asset allocation) with particular emphasis on the fixed income markets. You will also provide allocation recommendations to the private client advisors and participate in the further development of the Bank's overall

The ideal candidate will be a university

ce in international asset allocation, demonstrated by a track record. You must possess excellent oral and written communication skills, be PC literate and speak fluent English. A Scandinavian language would be an asset. Experience in fixed income instruments is a must, as is the ability to work as a member of a team.

We offer a competitive salary with an attractive bonus scheme as well as normal Luxembourg banking benefits.

Applications, including full career details, for this challenging position which provides excellent scope for personal development, should be sent to Ole K. Roed, PA Consulting Group, 23, Rue Aldringen, L-1118 Luxembourg not later than February 10, 1995. All applications will be treated with the strictest confidence.

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Please send full cv, stating salary, ref CP0227, to NBS, 10 Arthur Street, London EC4R 9AY



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We are now seeking an individual to have a responsibility for the co-ordination and administration of our manager research database.

The successful candidate will need to be able to demonstrate a recognition of the absolute requirement for accuracy in the statistics and have a genuine interest in both analysing data and designing a user interface with the database.

- Responsibilities will include: direct liaison with investment managers to secure
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He or she will be joining a lively team with access to global resources and working in a growing research field. Remuneration will depend on experience, which

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should be a minimum of five years' experience in an

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Candidates should have a minimum of three years experience in fixed interest related markets and must demonstrate strong analytical skills with the ability to present ideas clearly.

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Due to continued expansion, we are looking to strengthen our sales team to service institutional fixed income clients in both the UK and Europe. A minimum of two years experience in gilt sales is required with preference given to candidates with an established institutional client base.

A highly competitive remuneration package will be offered to the right individuals.

To apply please write in complete confidence. enclosing full Curriculum Vitae, to:

> The Personnel Manager **Bioxham Stockbrokers** Curran House 11 Fleet Street Dublin 2

BLOXHAM STOCKBROKERS

#### APPOINTMENTS ADVERTISING

appears in the UK edition every Wednesday & Thursday and in the International edition every Friday For further information please call: Andrew Skarzynski on +44 71 873 4054 Stephanie Cox-Freeman on +44 71 873 3694

C lerical Medical is a major force in the investment world and currently manages funds in excess of £11billion. We have an enviable record in investment management, with financial products ranging from pension and life insurance arrangements to investment funds and unit trusts. We now have the following opportunities for experienced individuals to join our teams based in

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To qualify, you should be a graduate with around two years' industrial or commercial experience. A financial background is not essential, although you should be highly numerate, computer literate and comfortable with spreadsheets. We will also be looking for excellent oral and written communications skills, an analytical mind and a genuine interest in investment management. Japanese language skills would be extremely useful.

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As part of our specialist investment communications team, your key responsibilities will be to provide investment information to our clients and give advice on the current thinking of our investment Managers.

Ideally a graduate in a numerate discipline, you should also have 2 years' business experience within the finance sector. Good oral and written communication skills are particularly important as you will be required to issue topical bulletins, respond to ad-hoc queries from independent advisors and individual cilents, and be involved in seminar preparation. Your PC skills will also be a valuable asset for areas such as statistical analysis and graphics production.

Both positions offer excellent opportunities to progress within a successful, international organisation. Salaries are naturally highly competitive and our insurance and mortgage subsidy.

To apply, please write with full CV to Nick Morgan, Senior HR Advisor, Clerical Medical Investment Group, 15 St James's Square, London SW1Y 4LQ, stating clearly the position in which you are interested.



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Deutsche Bank



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With a thorough understanding of the

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writing with full cv to Pauline Wyan-Ingram. Human Resources Manager, PPP, Philips House, Crescent Road, Tunbridge Wells,



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- Develop financing schemes for sales in Eastern Europe, mainly CIS.
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#### THE REQUIREMENT

- Degree level education with MBA or equivalent.
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K/F ASSOCIATES Selection & Search

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interested parties should write enclosing a CV to: Box A5039, Financial Times,

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signficant presence in both the fixed interest and equity markets. The company is a subsidiary of ABN AMRO, one of Europe's largest banks,

The firm wishes to recruit a bond trader, to work with the fixed interest desk. The prime function of the trader will be to quote prices in Irish

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Replies to: DP McLaughlin (ref TI) (Head of Fixed Interest) Riada Stockbrokers Limited, 1 College Green, Dublin 2

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#### **QUALIFICATIONS**

- A graduate with 2-3 years experience of credit and banking, including knowledge of trade finance, gamed in reputable institution, preferably concentrating on the relevant area.
- Languages: Arabic, French and English for the North Africa region. North: language useful but not essential for the Scandinavia regional
- Computer literate
- Resolvent, adaptable temperament, composed nuclei biezeric sur suprince to deserb banking and marketing skills and experience.

Please send your CV, stating salary, to Box A5118, Financial Times, One Southwark Bridge, Lundon SE1 9HL ications should quote reference "SA" for the Scandinavia Area Position or "NA" for the North Africa Area posit



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THE REPUBLIC OF UGANDA

#### **GOVERNMENT OF THE REPUBLIC OF UGANDA ENTERPRISE DEVELOPMENT PROJECT** MINISTRY OF FINANCE AND ECONOMIC PLANNING

The Government of Uganda has received a credit form IDA to support a wide ranging program of privatisation and parastatal reform. The Ministry of Finance and Economic Planning is currently seeking for a one-year appointment of experts to its Privatisation Unit:

#### Two Privatisation Advisors (m/f)

Duties: The Privatisation Advisors will advise, directly, the Minister of State for Privatisation on technical matters and report administratively to the Director of the Privatisation Unit. They will:

assist in preparing companies for divestiture;

· propose preferred method of divestiture, use of intermediaries and strategies to deal with employee retrenchment, ownership and debt issues;

 prepare information memoranda/prospectuses of companies to be privatised; keep contacts with potential and actual bidders in close coordination with the Director (Privatisation); participate in negotiations;

draft transfer agreements using appropriate legal advice;

monitor presentation of adequate bank guarantees and of actual payments;

 assist investors in solving any post-divestiture problem; and propose improvements in strategies and procedures based on experience.

Qualifications: The two privatisation advisors should have different professional backgrounds. The first advisor should have worked with at least one privatisation agency elsewhere in the world leading negotiating teams, supervising PEs before divestiture and preparing transfer agreements. He/she should also be familiar with privatisation policies and issues worldwide (possibly through direct exposure to privatisation programs in several countiles). He/she should have a financial or legal background. The second expert should have experience it. international mergers and acquisitions and/or trading on capital markets. He/she should have an MBA, a financial background and 5 - 10 years of experience in the above

Languages: All candidates must have a good command of the English language.

Duration: The appointment will be on a one-year basis. Renewal may be possible for another year.

Applications in writing enclosing a curriculum vitae with a detailed description of experience in privatisation and appropriate references should be sent to:

The Permanent Secretary/Secretary to the Treasury, Ministry of Finance and Economic Planning P. O. Box 8147 Kampala, UGANDA. Fax No. 00-256-41-232015

The deadline for presentation of proposals is February 3, 1995 c.o.b. The selected candidates must be available to take up the post in Kampala on March 15, 1995 at the latest. Applications will be treated. in strictest confidence and will not be returned.

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Spencer Stuart

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- Playing an influential role in existing and future operations by providing a hands-on consulting resource to Group companies and working closely with operational management.
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Leeds 0532 307774 London 071 493 1238 Manchester 061 499 1700 THE QUALIFICATIONS

- Ambitious, commercial graduate ACA, aged mid 30s with international audit or financial analysis experience, preferably in the entertainment, media or imog field. Line financial management experience
- Robust and perceptive with strong technical background and a commercial approach to ensuring best practice is maintained through frequent overseas
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Selector Europe

control procedures.

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#### **North Oxfordshire**

Excellent Package + car

The Company, which forms part of a major diversified international Group, is the U.K.'s largest independent airtime provider. It has a turnover of £200m, 400 employees and has expanded very rapidly during the last year.

As a result of a reorganisation within the finance function, a Finance Manager is now required. Reporting to the Finance Director you will be responsible for all financial processing and control activities, the development of new systems and assisting with the preparation of monthly and annual accounts. You will manage a department of 15.

Aged about 30 and a qualified accountant (ACA or ACMA) you will have excellent financial accounting experience in industry/commerce. Exposure to sophisticated computer based systems and staff control experience are essential.

Relocation assistance will be provided, if necessary.

Please reply in confidence quoting reference 2446 to: Management Appointments Limited, Finland House, 56 Haymarket, London SW1Y 4RN. Telephone: 0171 930 6314.

Fax: 0171 930 9539.

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Rank Xerox is a world class organisation employing nearly 30,000 people and has customers throughout Europe, the Middle East and Africa. Renowned for their entrepreneurial vision their priorities are firmly focused on a continuing strategy of market growth and diversification throughout the world. By investing in key areas - Research, Development, Support, Manufacturing, Marketing, the Environment, and by keeping their focus on Leadership through Quality, Rank Xerox are developing an infrastructure that offers their customers unrivalled support.

# International management

opportunities

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### **Financial Controller Designate**

£65,000 Pkg + Car + Accom + Expat Bens Moscow Reporting to the Country Manager this broad role will encompass finance,

- administration, IS and logistics. Key aspects of the role are: Development of the finance function to support aggressive growth plans. This will require focused management information and the implementation of
- Develop and enhance management information systems.

 Advise the country manager in all administrative and financial matters concerning the operation and the development of the country office.

The successful candidate will have gained significant experience at a senior level ideally within a technology related environment. It is essential that you speak fluent English and Russian. Candidates must be qualified with an excellent track record preferably gained in a multi-national organisation. You are likely to be in the age range of 35-45.

### Finance Manager x 2

Warsaw/Sofia £45,000 Pkg + Car + Accom + Expat Bens

Reporting to the Country Manager you will be responsible for training and developing local staff in accounting and internal controls. The aspects of the role are:

- Submission of financial information to assist the country manager in controlling the business.
- Liaising with auditors, fiscal authorities, local legal advisers and banks. Control of receivables, cash, inventory and asset management.

You will be a fully qualified accountant, married or single, and willing to travel both nationally and internationally. You will be fluent in Polish/Bulgarian and English with a minimum of two years industry experience.

Ideally candidates will be aged 28-35 and currently in a managerial position.

With the advent of the single market and the opening of Eastern Europe, Rank Xerox will continue fast growth over the next decade. Both these opportunities offer excellent career prospects within the group and are rewarded with a generous remuneration package.

Interested applicants should forward a comprehensive CV, including current salary package and daytime telephone number to Frances McCutcheon at Michael Page Finance, Windsor Bridge House, 1 Brocas Street, Eton, Berkshire SL4 6BW.

### FINANCIAL CONTROLLER

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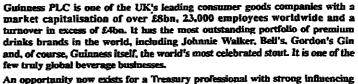
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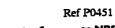
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Please write with full CV, including salary history and daytime telephone number quoting reference 3079/FT, to John Sleigh FCCA, Phillips & Carpenter, 2-5 Old Bond Street, London

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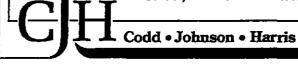
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Please reply in confidence quoting Ref L578 to:

Brian H. Mason, Mason & Nurse Associates, I Lancaster Place, Strand,

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#### COMMODITIES AND AGRICULTURE

### World wheat production | Pakistan reeling after third cotton failure 'down 31m tonnes in 1994' Farhan Bokhari on a problem that is being exacerbated by pesticide adulteration

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World wheat production is estimated to have reached 527m tonnes last year - 1m tonnes higher than previously forecast but 31m tonnes lower than in 1993, according to the International Wheat Council's

latest report. The smaller harvest last year has left wheat stocks at an estimated 106m tonnes. Although this is 2m tonnes higher than the previous estimate, it is 18m tonnes lower than stock levels

in 1993. The wheat council cites a report from the US Department of Agriculture that forecast US stocks at the end of 1994-1995 would fall to their lowest level for 20 years to only 12.7m tonnes.

However, planting conditions for this year's wheat crop have been favourable in many countries. Winter wheat plantings are up 1 per cent in the US although this is lower than expected - and durum seedings up 9 per cent. The council believes prospects for 1995-1996 wheat crops still look favourable and provided normal weather patterns prevail the 1995 world total should reach 560m tonnes.

China has proved a large purchaser of wheat on world market and its interest in buying wheat since late December bolstered futures and export prices although this effect was offset by the lack of strong demand from other purchasers China's wheat imports are forecast at 12m tonnes - the highest level for three years.

### Cocoa back above £1,000 a tonne

By Deborah Hargreaves

Cocoa prices edged yesterday in both London and New York with the London Commodity Exchange's second position futures contract closing £6 higher at £1,004 a tonne. The improvement in prices followed a forecast by the International Cocoa Organisation of a drop in production of 1.2 per cent in the current

1994-1995 crop year to 2.4m tonnes. This is expected to lead to a supply deficit, of around 120,000 tonnes, for the fourth

The ICCO sees cocoa grindings up 2.5 per cent this year to a new record of 2.5m tonnes. That would leave stocks of roughly 1.3m tonnes, equal to about six months of demand. Cocoa prices have been supported by the news of world deficits for some months, but the London market has struggled to stay above £1,000 a tonne. Analysts say any forther price rise is unlikely to be dramatic.

"Prices are now 25 per cent

higher than they were a year ago - there just isn't enough consumer demand to push the market much higher." said Mr country Jo Arata, analyst at Merrill

fining Correspondent

suggested yesterday.
"This will have no impact on the market until 1997 and by capacity," said Mr Stewart York-based Spector Report. Mr Adam Rowley, analyst at Macquarie Equities, part of the Australian banking group, pointed out that it was widely accepted that prices of \$1,650 a

Dubal said its expansion would increase annual aluminium production capacity from 245,000 tonnes to 372,600 tonnes. This would be achieved by installing a fifth production line of 240 "pots".

own smelter technology, developed in co-operation with Comalco of Australia. Dubal suggested this was first time an industry in the Middle East had successfully developed and It also claimed financing for the project was unique in that half would be from Dubal's ten by Merrill Lynch, the US financial services group, with narticipation from local as well as foreign banks.

state-owned aluminium comweek that it hoped to increase the 1994 level to 630,000 tonnes ers that were closed because prices were low, might also be

Mr Spector insisted that aluminium prices were being driven up by a "genuine tight supply situation" and prices would stay higher than the average for two or three years more. This would encourage the industry to invest in more new capacity.

ush green fields surrounding the villages outside the city of Faisalabad in Pakistan's agricultural heartland give no hint of the most recent catastrophe, this country's poorest farmers and also threatens to hit the

economy bard. After the third harvest failure in succession many of the region's cotton farmers seriously doubt that it is worth persevering with the crop. And if too many decide to call it a day not only could the long term future of Pakistan's most important commodity be called into question but also the

health of country's economy. The government's latest estimates put the crop at about 7m bales, compared with the initial target of 9.5m, but some traders and textile businesses put the total as low as 6m bales. No one can be certain until the spring, when all the figures will have trickled in from the hundreds of cotton ginning factories across this

What is becoming increasingly clear, however, is that the crisis has resulted from a combination of a cruel nature and human greed. Excessive rains across the cotton belt

have been partly responsible for the crop damage, some agricultural experts say. But many acknowledge that widespread adulteration of pesticides also played a significant role. Many farmers sprayed their crops with the recommended doses but found that they still came under attack from the leaf curl

At the national level, the cotton failure has once again cast a shadow over Pakistan's ability to regain the economic growth rate of over 6 per cent it enjoyed during the 1980s. Most analysts say that the cot-ton loss will push this year's growth rate below 5 per cent. compared with a target of 6.9 per cent. That performance appears in an even worse light when viewed against the background of an annual population growth of over 3 per cent. The country's international trade performance is also expected to suffer as almost 60 per cent of export revenues have traditionally been earned by cotton products.

The large textile sector is now expected to continue reeling under the pressure of rising prices of raw cotton and many textile businesses are bracing themselves for a third year of losses. Any hopes of

recovery after a recent slump in Pakistani share prices are likely to be dashed by the cotthird of the listed companies are in the textiles business. The cotton crisis has begun

to ring alarm bells at the top government level, where decision-makers are clearly worried about its implications for the economy. Benazir Bhutto, the prime minister, concedes that it is "a serious setback" to her government's plans for economic recovery, and the cotton crop results could add to growing inflationary pressures. President Farooq Ahmed Leghari has consulted cotton scientists and government officials to find out if the government can take any steps to improve next year's crop performance. ack in the fields, opin-

Back in the news, openion is divided about what to do in the future. For some farmers, the cotton crop carries far more incentives than any other, such as ers, the risks are not worth taking. Mr Abdul Majeed, a small farmer in a village outside Faisalabad, points to a half empty can of pesticide in his back yard. "I opened this can and suspected that it did over, switching to another crop is not easy. In his village farm-ers once grew sugar-cane on a

not smell right," he says. "I took it back to the dealer. But I have neither been refunded nor given a replacement." Hundreds of other farmers have shared that experience.

Mr Abdul Ghafoor Khan, a

leading cotton scientist at the government's cotton research institute in Faisalabad. acknowledges that "adulteration has been the biggest problem". The government is now considering tougher laws, including jail sentences, to fight adulteration; but Mr Khan wants to see assurances that, despite concerns over widespread corruption in the legal and police networks, the laws can be properly enforced. there's not much enforcement," he complains.

Meanwhile, Mr Majeed still considers himself to be fortunate. Of his two acres of cotton, only half an acre was damaged. He still managed to make up to 130 per cent profit on the rest. He is now determined to plant the crop next year in the hope that even if part of it is damaged high prices for the rest will compensate him.

For peasants like him, more-

large scale; but that crop has virtually been abandoned because of the poor payment record of the sugar factories. Some farmers have had to wait almost a year for their money. In the long term scientists like Mr Khan want to see more money pumped into research and intensified efforts for the

development of varieties that

are resistant to the virus that

has attacked Pakistan's cotton in recent years. Resources are scarce, however. People at his institute are still waiting to see if up to Rs31.4m (US\$1.1m) sanctioned by the government for a new cotton research project over two years ago, will be delivered in time to start work ahead of

the next crop.

Cotton crop damage meauwhile perpetuates a vicious circle. Because of this year's estimates and the government's overall failure to meet its revenue targets for the first six months of the financial year (July-December), many officials fear that developmental expenditure may suffer in the coming months. No one knows how the tough choices being faced in Islamabad will affect its efforts to revive production of the country's most impor-

### Dubai aluminium plan 'good news'

By Kenneth Gooding,

A US\$500m expansion project by Dubai Aluminium (Dubal) that will add more than 50 per cent to its present capacity, was good news for consumers of the metal, analysts

then the world will be needing 1m more tonnes of annual Spector, author of the New tonne would stimulate new aluminium smelting capacity. "So with prices at \$2,200 and

above – and forecasts that prices will stay high for some time - canacity increases like this should be expected."

The company will use its

applied its own technology. own resources and the rest from a five-year syndicated loan arranged and under-writ-

Meanwhile, Venezuela's pany, Corporacion Venezolana de Guavana (CVG), said this production by 8.6 per cent from this year. Some Indian smeltthey were uneconomic when

## Re-export ban leaves Indian sugar trade in a tangle

India has banned the re-export. of sugar imported by private traders. The moved is believed to be linked to the continuing controversy over sugar imports by state agencies last year that forced Mr Kalpanath Rai, the

food minister, to resign. A sharp production setback during the 1993-94 season (October-September) prompted the government to allow dutyfree imports by both the state agencies and the private sector. The imports amounted to about 1.9m tonnes.

The private traders, who are holding stocks of over 400,000 tonnes of imported sugar,

started re-exporting it last month as they found that, following a steep fall in local prices, disposal in the domestic market would lose them over Rs800m (£16m), according to industry officials.

The high sugar price in May and June last year was a major embarrassment for the government and one reason for the setback suffered by the ruling Congress Party in the December state elections. But the prevailing unremunerative price is hardly less of a problem. It will push a large number of processors into the red, industry officials say. "A situation is fast developing when the facto-ries will not be able to clear

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the cane bills in time," says Mr O.P. Dhanuka, of the Indian Sugar Mills Association. "This could be major disincentive for the farmers to grow cane."

The government, which tightly controls the industry by taking 40 per cent of production at below the market rate for distribution through "fair price shops", regulating releases of sugar by the factories and licensing new cane crushing capacity is, however, not expected to bail the industry out at this stage. State assembly elections in Maharashtra, Gujarat, Bihar, Orissa and Arunachal Pradesh will be held in February and March

and the government does not

want the sugar price to rise. Before the ban on re-export was imposed this month the private traders had sold about 100.000 tonnes of sugar overseas. Pointing out that the presence of a big quantity of imported sugar was largely responsible for depressed local prices, industry officials suggest that the government should create a buffer stock by

purchasing it. While the private sector is desperately looking for ways to

early production forecast of 11.8m tonnes in 1994-95. However, estimated output of 4.11m tonnes up to December, against 3.06m tonnes in the first three months of 1993-94, and the size of the standing crop have raised hopes that India will produce 12.7m tonnes, up from 9.83m last season.

Total availability of the commodity would, however, be 14.94m tonnes, including the carryover of 2.24m tonnes, enough to satisfy domestic demand, which is expected to rise to 12.5m tonnes from 12.1m, and leave a comfortable

### COMMODITIES PRICES

LONDON METAL EXCHANGE mated Metal Trading) M ALLIMANUM, 99.7 PURITY (5 per tonne

2148-9 2122.5-3.5 2164-4.5 48,807 Total daily turnover R ALUMBUUM ALLOY (\$ per tonne 2010-15 2,790 208 E LEAD (\$ per tonne)

680-1 39,297 6,760 NICKEL (\$ per torme) Close Previous High/low AM Official 10125-35 10330-31

TIN (5 per tonne) RS40-50 Kerb close Open Int. Total delty turnover 22,689 4,728 grade (\$ per tonne) ■ ZDIC, special high 1159-80 1176-7

1157-9 Open int. Total deliy turnover ■ COPPER, grade A & per tonne 231,557 84,174 Open int. Total daily turnover

Spot:1,5919 3 mits:1,5906 6 mits:1,5893 9 mits:1,5878 II HIGH GRADE COPPER (COMEX) Circae change High low lot let 142.10 +1.80 142.10 140.60 1.051 140.75 +1.40 141.90 140.15 1.316 139.95 +1.40 141.90 140.15 1.318 25 +1.40 137.10 137.00 32.403 138.25 +1.40 137.10 137.00 32.403 138.25 +1.20 138.10 134.30 5.554 134.25 +1.20 136.10 134.30 5.554 134.25 +1.20 136.10 134.30 5.554

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PALLADRIM NYMEX (100 Troy oz.; \$/troy oz.) 5,951 1,430 275 53

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**ENERGY** 18 CRUDE OIL NYMEX (42,000 US galls, \$/barrel)

18.63 92,755 38,681 0.01 16.55 16.49 11,091 4,395 16.55 16.46 6,789 1,784 18.45 16.46 4,345 35 40,438 83,827

MEATING OIL MYMEX (42,000 US puls.; cAUS galle.) Self: Day's price change High Low -0.25 146.50 144.00 40,837 5,813 -0.25 147.50 146.25 23,463 3,466

1.375 +0.014 1.410 +0.010 1.468 +0.010 1.515 +0.015 1.340 30.285 18.208 1,468 +0,010 1.475 1.445 11,453 1.515 +0,015 1.520 1.495 10,338 1.595 +0,010 1.590 1.540 10,794 1.571 +0,008 1.580 1.585 8,277 1,541 723 1,258 777

III UNILEADED GASOLINE MYMEX (42,000 US galle.; e/US galls.) Open int Vol +0.65 58.40 +0.72 56.50 56.85 13,204 18,717 55.15 18,130 18,523 +0.35 58.25 +0.40 57.40 +0.20 58.85 57.20 14,372 6,315 56.80 10,037 5,058 56.76 4,373 2,076 56.20 1,261 944

GRAINS AND OIL SEEDS ■ WHEAT LCE (£ per tonne) 109.85 -0.10 109.70 109.45 1,224 111.50 -0.20 111.50 111.30 2,016 112.95 -0.20 112.75 112.75 359 98.70 +0.45 98.60 98.40 114 98.60 +0.15 99.50 98.40 1,5244 101.35 +0.35 101.35 101.00 191

MAIZE CBT (5,000 bu min; cents/56% bushel) 239/0 -0/2 234/0 233/4 112,813 12,289 240/0 - 241/0 239/8 65,578 2,464 244/6 +0/2 245/4 244/2 59,599 2,23 249/2 +0/4 250/0 249/0 9,772 278 253/6 +0/4 254/2 253/0 45,967 3,675 260/2 +0/2 261/0 259/6 5,633 451

Har Hay Sep Hor Jen Total +0/6 558/4 553/4 5/,372 10,574 +0/4 565/0 561/4 30,716 1,610 - 570/4 567/2 28,946 2,798 +0/6 5084 5034 30,712 +0/4 565/0 561/4 30,718 - 570/4 567/2 28,946 -0/4 573/0 570/2 3,134 - 574/4 572/0 2,629 -0/2 583/0 580/4 16,185

SOYABEAN OIL CST (60,000lbs: cants/b) 28.58 +0.25 25.70 28.49 35.397 8.518 25.70 +0.29 25.76 25.53 22.045 3.110 25.25 +0.24 25.30 25.10 14.574 3,022 24.97 +0.19 25.05 24.90 4.131 783 24.67 +0.17 24.77 24.65 4,588 212 M SCYABEAN MEAL CET (100 tons; \$/ton) -0.1 180.8 159.3 38.142 3.615 -0.2 163.5 181.8 21.652 1.804 -0.1 166.9 165.2 17.774 1.167 -0.3 168.6 167.2 5.359 11 -0.3 170.4 169.0 3.755 98 -0.1 171.5 170.8 6.927 -POTATOES LCE (Externe)

Prices continued to rise at auctions this week and the Australian Eastern market indicato closed at 818 cents a kg., 13 cents up on last week's close. There were no sales yesterday in view of Australia Day celebrations. South Africa also saw a further rise, and in both countries also saw a further rise, and in both countries the emphasis was again on middle and broader merinas rather than fire types. New Zealand prices edged ahead, with the market indicator there up by one cent on the week to 553 NZ cents a kg. Rising wool prices have brought out better demand from wool textile firms, though price resistance remains very determined and margins everywhere are under pressure. Stockpile sales in Australia last week were the highest almoe February 1992, at 48,000 beles. This supplements supplies which are over as a result of the after-effects of recession and drought.

SOFTS

1360 27,911 3,811 1390 18,908 3,262 1421 8,935 944 1441 2,712 191 1465 4,504 118 1500 6,885 -■ COCOA (ICCO) (SDR's/torme) +22 2825 2775 112 +50 2855 2760 13,289 +11 2794 2725 8,425 +5 2755 2710 2,534 -15 2750 2725 2,869 112 75 301,870 21,654 773 ■ COFFEE 'C' CSCE (\$7.500fbs: cents/fbs)

167.00 +1.60 168.00 182.90 14,155 4,828 168.75 +1.85 169.90 164.50 9,876 1,176 169.55 +1.70 169.90 165.50 4,084 258 169.60 +1.90 170.00 165.50 2,851 161 E COFFEE (ICO) (US cents/pound) | In 25 | Price | Pres. day | Comp. daily | 151.27 | 152.58 | 15 day average | 153.36 | 153.34 | If No7 PREMIUM RAW SUGAR LCE (cents/tos) 14.67 14.40 13.53 11.95 94,147 15,986

May Aug Oct Dec Mer Total 399.7 -3.9 404.0 398.0 11,775 1,232 394.4 -2.9 398.0 397.2 7,205 754 380.7 -2.5 384.0 379.0 5,628 254 254.2 +1.5 357.3 352.0 2,120 161 351.2 -0.5 350.6 350.4 143 5 97,799 6,959 EL SUGAR '11' CSCE (112,000fbs; cents/lbs) Mar 14.45 -0.07 14.88 14.25 55.8 May 14.37 -0.10 14.58 14.21 45.1; Jul 13.62 -0.15 13.80 13.45 29.8 Get 13.10 -0.01 13.25 12.90 33.5 Mar 12.67 +0.01 12.80 12.56 8.5 May 12.60 - 12.68 12.55 2.4 Total 177.8 E COTTON NYCE (50,0000bs; cents/bs) 14.46 -0.07 14.88 14.25 55.880 10.807 14.37 -0.10 14.59 14.21 45.159 5,730 13.62 -0.15 13.80 13.45 23,854 3,946 13.10 -0.01 13.25 12.80 33.508 533 12.67 +0.01 12.80 12.56 8,521 180 12.80 - 12.89 12.55 2,453 2 177,847 18.67 -17 2005 1991 -50 1890 1870 -48 1900 1852 -39 1870 1835 -51 1665 1635 -20 1675 1672 1988 1670 93.18 +0.83 94.23 92.50 27.345 3.851 91.30 +0.15 92.10 90.90 16,819 1,361 89.25 -0.20 88.00 89.25 11.385 1.239 74.10 -0.25 74.00 76.25 428 43 75.00 -0.15 75.40 76.25 428 43 72.20 7.338

> 101.35 +1.05 101.50 99.80 18,887 1,378 104.95 +1.00 104.95 103.50 3,358 499 108.20 +1.00 107.00 107.10 947 185 111.50 +0.86 110.50 110.80 2,574 82 110.15 +1.85 110.00 109.90 2,000 110.55 +0.80 - - 809 VOLUME DATA
> Open interest and Volume data shown for
> contracts traded on COMEX, NYMEX, CBT,
> NYCE, CME, CSCE and IPE Crude Oil are one

■ ORANGE JUICE NYCE (15,000lbs; cents/lbs)

INDICES M REUTERS (Base: 18/9/31=100) Jan 25 month ago 2288.1 2240.8 Jan 26 2279.0 ■ CRB Futures (Base: 1967=100) month ago year ago 236.19 225.92 MEAT AND LIVESTOCK MI LIVE CATTLE CME (40,000lbs; cents/lbs)

74.500 +0.250 74.675 74.250 20,803 3,616 74.850 +0.300 74.900 74.475 40,164 4,480 68.450 +0.200 68.500 68.175 14.507 1,437 65.175 +0.100 65.250 65.000 5,455 278 66,150 -0.025 66,200 68,000 66,700 -0.050 68,775 66,650 41,000 +0.675 41,125 40,500 8,487 2,062 41,025 +0.500 41,150 40,600 15,519 2,209 46,300 +0.350 46,550 48,050 7,406 1,146 45,275 +0.400 45,300 44,900 1,950 1,974 42,450 +0.400 42,450 42,050 1,974 180 42,450 +0.400 42,450 42,050 1,794 144 42,975 +0.225 43,000 42,750 1,794 144 44.000 +0.350 44.250 43.550 3,522 44.375 +0.400 44.725 44.000 3,253 45.200 +0.450 45.850 45.050 1,750 46.500 +0.300 46.750 45.800 1,244

LONDON TRADED OPTIONS Strike price \$ tonne -- Celis -- --- Puts --191 145 83 135 **■ COPPER** 134 94 -60 102 158

LONDON SPOT MARKETS

MI COCOA LCE

Dubei Brent Blend (dated Brent Blend (Mar) W.T.I. (1pm est) \$16.10-6.20t -0.045 \$16.70-6.72 -0.18 \$16.65-6.67 -0.05 \$18.27-8.29 -0.005 III OIL PRODUCTS Æprompt delivery CIF (tonne) \$146-147 \$100-102 Heavy Fuel Oil Naphtha Jet fuel Diesei \$161-163 \$160-152 III OTHER

Gold (per troy oz)# Silver (per troy oz)# Pletinum (per troy oz.) Palladium (per troy oz.) 478.50c \$419.00 \$158.50 -4.0 Copper (US prod.) 145.0c 42.25c Lead (US prod.) Tin (Kuala Lumpur) Tin (New York) Cattle (live weight)†
Sheep (live weight)†
Pigs (live weight) 118.54p 121.11p 83.76p -1,59° +5,19° +4,39° \$354.2 \$405.5 £337.0 Lon, day suger (raw) Lon, day suger (whe) Tate & Lyle export Barley (Eng. feed) Maize (US No3 Yellow) Wheat (US Dark North) 2110.5 \$141.0 2165.0 Rubber (Mar)♥ Rubber (Apr)♥ 449.0m Rubber 60L RSS No liu \$605.0y \$635.0u \$396.0y Coconut OII (Philis Paim OII (Malay.)§ Copea (Philips £186.0q 97.85c 512p

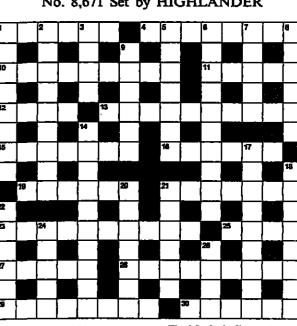
E per tonne unless otherwise exped, p pencerks r ringglifig, m legisyelen centerler, t Mar, y leis q Jacoflett V London Physical, S CEF Rotarde mentet close. A Sheep jilve weight prices).

1

dispose of the imported sugar, the government trading agencies have caused consternation by floating tenders for further imports. This move and also talk of raising the level of govend-season surolus. JOTTER PAD

#### **CROSSWORD**

No. 8,671 Set by HIGHLANDER



12 Book by Thomas English (4)
13 Temperance can, during time one is away (10)

(4,6)
17 Not stretchable, but it is clean for a change (9) one is away (10) for a change (9)

15 Take out more – 100 tonnes 18 Irritated after good man sewn

23 Support Turkish leader going tially towards the stern (4) 27 Something useful like scenery

(5) Bowl too long with balls on playing area (9) 29 Mirth and a term to cover it between Belgium and Ger-many (6) DOWN

1 Proved wrong by cigarette end in grass (8) 2 Constant factor which is standard on a measuring device 3 Note covering previous

pupil's academic gown (4)

6 Used to support worker (6-4) 7 Controversy over sodium turning up as ash on moun-8 Father's allowed to turn pale (4-5)
11 Reportedly cattle firm takes three quarters for yachting centre (5)

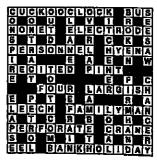
(6)
9 (6)
9 (7)
9 (7)
9 (8)
14 Former teacher is an expert

up (8) 16 Had returned to trouble 20 Computer information is not in office – mostly prepared previously (4-3) Challenge vote against international match (7)

Challenge vote against international match (7)

Come together – with truncheon (6) round and provide publicity 22 Spectacular display - odds on hit (6)

24 Bird of river and lake (5) 26 Knocks over in dispute (4)



#### INTERNATIONAL CAPITAL MARKETS

## Germany leads sharp rise in European prices

By Graham Bowley in London and Lisa Bransten in New York

European government bond markets rose across the board yesterday led by a sharp rise in German bond prices.

A lower than expected figure for M3 money supply and low inflation data pushed back the prospect of an early rise in German interest rates, lifting investor sentiment on a day which saw the first significant

trading volumes in 1995. The March bund futures contract on Liffe moved through important technical resistance levels at around 90.00. triggering buying by US and German investors and providing a further impetus for prices.

The yield on 10-year bonds fell to 7.45 per cent from 7.54 ing further technical resistance

levels at around 90.25. More than 160,000 bund contracts were traded on Liffe, two to three times recent volumes.

■ UK government bonds followed Germany higher, adding to gains made after Wednes day's successful auction of iong-dated stock. The yield on 10-year gilts

declined by around 7 basis points to 8.66 per cent. However, Germany's strong performance pushed the gilt yield spread against German bunds out to around 137 basis points, at the wider end of its

recent 125 to 140 range. Dealers reported some selling of ultra-long gilts. They said trade data showing a wid-

In late trading, the March ening of the UK's deficit with bund contract was up 0.65, test- non-EU countries caused some prices rose but lagged the rest economists' expectations. disappointment, but the impact was short-lived. In late trade, the long gilt future on Liffe was up 显 at 101品.

#### GOVERNMENT BONDS

French government bonds rose in the wake of Germany's advances, although the yield spread over German bunds widened to 66 from 62 basis

bonds fell by around 6 basis points to 8.10 per cent. Analysts said the prospect of fresh bond supply at an forthcoming auction was weighing

The yield on French 10-year

of Europe as investors and traders digested the implications of Wednesday's confidence vote in prime minister

Lamberto Dini's new government. "Markets are uncertain about how much progress Dini can make on tackling the public finances with limited sup-December, compared with the port from parliament," said Mr median estimate of an increase Thomas O'Shea, an economist at Yamaichi in London. closer to 0.3 per cent.

■ Spanish government bonds advanced in line with the rest of Europe, with the 10-year March contract on the Spanish futures exchange up 1/2 point.

■ Shorter-term US Treasuries outperformed the long bond yesterday morning after the overall increase on durable

At midday, the benchmark 30-year Treasury was up 1/2 to 95%, yielding 7.865 per cent. At the short end of the market, the two-year note rose % to 100%, yielding 7.415 per cent. According to the Commerce Department, orders of durable goods jumped by 1.4 per cent in

The reaction, however, was moderated by much of the increase being due to the volatile defence component. Excluding defence, orders of durable goods fell 0.8 per cent.

Market sentiment that the Federal Reserve would tighten monetary policy at next week's meeting of its Open Market Committee also held back a

rates by 50 basis points.

signs of worry about inflation. The curve mapping the yield spread between two- and 30year bonds steepened as the spread increased to 45 basis points from 38 points late on curve is generally interpreted as a sign that the market is

awaiting their first look at a real gross domestic product fig-ure for the fourth quarter of 1994, The Commerce Department is expected to release an advance report today. Economists expect GDP growth to be

strong negative reaction to the durable goods figures. The consensus on Wall Street was that the Fed would boost interest

Still, the market showed Wednesday. A steepening

expecting economic growth. Yesterday, investors were

## Portugal to launch futures market

Portugal is to launch a futures market by mid-1995 with a contract on an equity index of 20 leading shares to be known as the Portuguese Stock Index -the PSI-20. A derivative-based long-term interest rate contract is also planned.

The market will be based at the Oporto Stock Exchange. which closed last June as part of plan to base Portugal's spot trading in Lisbon and develop Oporto as a national deriva-

The two exchanges previously operated as separate floors for the national spot market. Rivalry between two bourses for Portugal's small market was considered unproductive and Oporto agreed to accept Es2.4bn from Lisbon to abandon spot trading.

Mr Manuel Alves Monteiro, head of the Oporto Stock Exchange, said the PSI-20 would comprise the 20 most representative shares on the Portuguese market, representing about 70 per cent of market capitalisation and 75 per cent

of trading volume. The index is to be launched with a base value of 3,000, based on closing prices on December 31 1992. The PSI-20 would have stood at 4,247.66 on November 30 1994. It will be calculated in real time. reflecting every price change in the underlying issues on Portugal's computer-based con-

tinuous share market. Portugal's top four listed banks will dominate the PSI-20, with weightings ranging from 9 per cent to 15 per cent each. Other prominent shares in the index will be the conglomerate Sonae investimentos, the cork group Corticeira Amorim and Marconi, a telecommunications

operator. Mr Alves Monteiro said plans for a futures contract based on long-term, fixed-rate treusury bonds had been scaled down because of the low level of government issuance in 1994, but a contract based on long-term interest rates was planned.

in Portucel Industrial Inapa

purchases 35 per cent of the pulp plant's production

through a short pipeline link.

said inapa would have to com-

pete on equal terms with other

bidders and no limits would be

imposed on foreign holdings. Portucel's bleached eucalyptus

pulp production accounts for

į.

However, the government

### Lisbon plans partial sale of eucalyptus pulp group

Portugal is to privatise two production divisions of the Por-tucel group, the world's lead-ing producer of bleached eucalyptus pulp, by mid-1995. But the state will retain a majority holding in the parent company.

The government said it will sell 100 per cent of Gescartão, a producer of brown pulp and cardboard, and a holding of 30 to 40 per cent in Portucel Industrial, the group's bleached pulp production unit.

about 30 per cent of total European production and 15 per cent of the world market. The government will also

### Multi-strategy fund by Man-Glenwood venture

#### By Conner Middelmann

The recent joint venture between the funds division of ED&F Man, the UK commodity and finance services company. and Glenwood Investment Group of Chicago has borne its first fruit: the Man-Glenwood

multi-strategy fund. The assets raised for this open-ended multi-manager fund are invested with performance-oriented investment managers who implement technical, systematic and discretionary strategies across a diversified range of assets including stocks, bonds and

derivatives. According to Mr John Kelly, head of sales and marketing for ED&F Man Investment Products, "the fund's investment objective is to produce stock market returns with bond market volatility over a complete market cycle".

WORLD BOND PRICES

**BENCHMARK GOVERNMENT BONDS** 

9.000 7.875 7.500 6.000

**BOND FUTURES AND OPTIONS** 

II NOTIONAL FRENCH BOND FUTURES (MATIF

Germans

111.24 110.38

109.70 I LONG TERM FRENCH BOND OPTIONS (MATIF)

**US INTEREST RATES** 

11/04 11/24 04/04

He says the product represents a significant shift for ED&F Man, whose focus has traditionally been on pure futures funds managed by single advisers. "This broadens our product range and takes us into a more conservative area." ED&F Man corrently manages about \$1bn, mostly in offshore

futures funds. Man-Glenwood will allocate investment capital among different strategies and managers investing in areas such as distressed securities, merger arbitrage, short selling, futures, forwards and physical commodities - and will monitor their performance.

Selecting trading managers is often compared with stockpicking if the strategies represent market sectors, the managers trading them are stocks and are evaluated by their performance record as well as their "earnings potential".

- 10.40 10.35 10.11

8.66

8.63 7,71 7,78 8.60

03/04 91.5900 - 10.40 10.35 01/05 98.9000 +0.360 7.66 7.72 10/04 95.0500 +0.520 8.35 8.46 12/04 97.6000 +0.900 9.38 9.46 12/04 87.2000 +0.300 9.01 9.01 05/98 101.0900 +0.050 7.59 7.60 04/05 95.8900 +0.440 8.10 8.16 01/05 99.4500 +0.610 7.45 7.52 10/04 82.8500 +0.500 8.781 8.78 02/04 80.7100 +0.300 11.95 11.92 10/04 97.4500 +0.050 8.781 8.78 10/04 97.4500 +0.600 7.62 7.68 10/04 97.4500 +0.600 7.62 7.68 10/04 97.4500 +0.600 7.62 7.68 10/04 97.4500 +0.600 7.62 7.68 10/04 97.4500 +0.470 11.75 11.84 10/05 89.1800 +0.470 11.75 11.80 10/05 90.510 +0.470 11.75 11.80 10/06 90.510 +0.470 11.75 10.99 11/04 87-16 +14/32 8.63 8.60 11/04 87-16 +14/32 8.67 8.66

70.1900 +0.421 90-10 +6/32 87-16 +14/32

+18/32 +18/32 +21/22 +0.470

Treasury Bills and Bond Yields
5.13 Two year
5.60 Three year
5.98 Five year
6.47 10-year
6.93 30-year

Low 110.92 110.12 109.44

1,75

Est, vol. Open int. 156576 200519 734 5837

0.18 0.35 0.69 1.20 1.95

High 111.30

110.32 109.44

+0.50 +0.48 +0.48

NOTIONAL GERMAN BUND FUTURES (LIFFE)\* DM250,000 100ths of 100%

8.59 97% 8.66 101% of 8.77 1173 8.60 105 End 8.60 91% 8.73 95% 8.81 106 2 8.95 1113 7.56 733

8.64 7,77 7.87 8.56

102~26 100~21 95~24 84.0700

91.5900

### Crédit Foncier braves the dollar sector

#### By Martin Brice

One dollar issue braved the eurobond market yesterday, as the US Federal Reserve's Open Market Committee meeting. beginning next Tuesday, continued to influence investors, many of whom expect a 50 basis points rise in US interest rates

#### INTERNATIONAL **BONDS**

However, there may be a rash of issues following the meeting. Lehman Brothers Eurobond Monitor estimates that more than \$20bn of US dollar-denominated bonds are due to be redeemed in the first quarter.

A 10-year issue for the IFC is rumoured to be "imminent", but some syndicates feel it may hold off until after the FOMC. Yesterday's issue came from Crédit Foncier de France,

Italy

■ BUND FUTURES OPTIONS (LIFFE) 0M250,000 points of 190%

E NOTIONAL ITALIAN GOVT. BOND (BTP) FUTURES

99.68

-0.27 -0.27

(UFFE)" Lira 200m 100ths of 100%

**NEW INTERNATIONAL BOND ISSUES** US DOLLARS 99.8225R Feb.1998 0.1875R +30/7%%-97) Paribas Capital Markst GUILDIERS Nederlandse :Vaterschapsbank 93.90F Mar.2001 0.275R +17(84%-01) Rabobank Nederland 8.125 99.51R Dec.1996 0.20R +16(7\0%-98) Barclays de Zoete Wedd Crédit Local de France(b) Final terms, non-callable unless stated. Yield spread lover newart government bond) at bunch supplied by lead manager. Rt fixed re-offer price, fees shown at re-offer level. At Long 1st coupon, b) Spread relates to French gove Ecu STANs. Short 1st coupon.

Treasury, were issued after a

\$100m deal for Credit Local

which used Paribas to bring its basis points over the relevant \$250m, three-year issue carrying an 8 per cent coupon. Paribas said: "We had a much stronger reception than we expected. We sold primarily into retail with some institutional demand and a European central bank. We took 80 per cent of the deal and have seen good sales." Investors came from France, the UK, Switzer-

brought by SBC at 17 basis points over last week was seen Crédit Local deal. was room for an AA name with some rarity value and some land and the Benelux region. The bonds, which came at 20

to have received a good response. This deal allowed investors to switch out of the Paribas said: "We felt there

Crédit Local de France used BZW to handle its Ecu150m deal, which was simed at retail investors in the Benelux area and Switzerland.

to the Treasury market in New

York the day before, said Pari-

Around Ecu400m of Crédit Local paper is due to mature in February, said BZW, and many

consider proposals to buy its 53.3 per cent holding in Soporinvestors holding those bonds Inapa, a Portuguese paper manufacturer, is expected to be a leading contender for a stake spread." The S per cent coupon was the result of a firm close cel. Portugal's second largest would be looking to buy new pulp and paper company. similar paper. ST.ACTUARIES SIXED INTEREST INDICES

#### ■ ITALIAN GOVT, BOND (BTP) PUTURES OPTIONS (LIFFE) Lin200m 1000m of 1000m - CALLS ~ PUTS -1.05 1.78 C.65 245

35309 73

.80	84.16	+0.53	84.35	83.80	61.927	49.925
		-				<b>-</b>
Man S	ett price	Change	High	Low	Est. vol.	Cper int
			<del></del>	PANISH BOND FUTURES (MEFF)	<del></del>	<del></del>

095 045 0.75 079 0.58 1.02

99 80 98 85

	Open	Sett price	Change	High	Low	Est. vol	Open int	
Mar	100-30	101-09	+0-19	101-15	100-24	55865	90860	
Jun	101-02	101-13	+0-16	101-02	100-36	300	568	
E LONG	GILT PUTU	RES OPTIO	NS (LIFFE)	250,000 6	tths of 100	%	_	
Strike		CAL	LS			PUTS		
Price		Mar	Jun		Mar		วันก	
101	1	I <b>-0</b> 1	2-05		0-47		1-43	
102		1-35	1-37		1-17		<b>2-</b> 11	
103		<b>)-16</b>	1-10		1-62		2-4B	
Est wat a	ond, Calls 1005	8 Puis 4295.	Previous des	's open int	Cefe 4233	Purs 46395	i	

	Open	Sett price	Change	High	Low	Est. vol.	Open Int.
Mar	80.80	81.18	+0.54	81.20	80.80	2,473	7.130
jun -	•	80.92	+0.54	-	-	-	•
us .	•		•				
■ US TI	REASURY B	OND FUTUR	IES (CBT) S	100,000 3	2nds of 10	0%	
	Ореп	Latest	Change	High	Low	Est vol	Open int.
Mar	99-21	99-19	-0-03	99-24	98-13	361,253	358.971
Juen	92-06	99-04	-0-02	99-09	98-31	5.495	23,523
Sep	98-25	98-27	-0-04	98-27	98-25	3,145	2,635
Janar							
•							
Japan Note	DINAL LONG DY100m 10	TERM JAP	ANESE GO	OVT. BONI	D FUTURE	<b>3</b> 5	
14011	Open	Close	Change	High	Low	Est, vol	Open in
	~~~	~~~~					

UK GILTS P	RICE	s		÷.							:		
flotes	ñi.	field Red	Price £	+0-	, 198 (Algh	4795 Low	Notes	Y	leid Red_	Price £		. 1994/95 . Eigh Los	
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#### **CURRENCIES AND MONEY**

tugal to law

### Market optimistic about outlook for US rates

The feature of markets yesterday was a general flattening of yield curves as investors took a more optimistic view about the outlook for US interest rates, writes Philip

Gowith. Recent comments from Mr Alan Greenspan, the Fed chairman, have led the market to conclude that the US may be on the point of reaching a plateau in short term interest rates. This view was reflected in the good performance of interest rate futures in the US.

Europe and UK. Currency markets were fairly quiet, with the various statistical releases - including trade figures in the UK. December M3 in Germany, producer inflation in Italy and Sweden and durable goods in

the US - largely ignored. The dollar finished slightly weaker in London at DML5147, from DM1.5163. Against the yen it closed at Y99.375 from

In Europe, the D-Mark had a

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mixed performance. Two of the weaker currencies recently, the Swedish krona and the Spanish peseta, both made up some ground, but the Italian lira finished lower.

Sterling was unaffected by the surprisingly poor Decem-ber trade figures. It closed at DM2.4111 from DM2.4146, and at \$1.5918 from \$1.5904.

The Mexican peso had a better day, finishing at 5.68 pesos to the dollar, from 5.745. Moving in the other direction was the Russian rouble, which fell below 4,000 against the dollar for the first time.

■ The good performance of interest rate markets can be attributed to Mr Greenspan's relatively bullish medium-term

1.5915 1.5911 1.5900

Most observers are still expecting the Fed to announce a further rise in rates after its meet ing next week. But, as Mr Nick Parsons, treasury economist at CIBC in London, noted: "The perception is that the Fed may have a somewhat longer pause after the rate rise than previ-

ously expected." This more optimistic assess ment was reflected in the June eurodollar contract, which finished 16 basis points higher at 92.71. The March contract is discounting interest rates at 6.7 per cent, indicating that the market is expecting interest rates to rise by about 50 basis points by then. Three month money is currently trading

around 6.2 per cent.
Mr David Cocker, economist at Chemical Bank in London, said the dollar needed a 50 basis point rise in US rates next week if it was to remain wise conclude that there has been a Mexican influence on Fed policy making," he said.

in the Senate for loan guarantees was slowing. & change from average level

■ Analysts said that the weak-

The outlook for the dollar stills seems closely linked to a solution in Mexico. Mr Jesse Helms, chairman of the Senate foreign relations committee, provided an indication of the tough struggle that lies ahead

**DOLLAR SPOT** FORWARD AGAINST THE DOLLAR

He said he would prefer Mexico to solve its own problems, adding that momentum

before any support package is

President Clinton said last night that he was confident a support plan would be approved. But he warned of 'grave consequences" if it

ness of the rouble was an inevtry which had monthly inflation of around 16 per cent. Mr Jonathan Hoffman, international economist at CSFB in

London, said the currency was experiencing a "managed decline", rather than a rout. He said it was "massively undervalued", with its purchasing power parity value, by his estimate, around Rbs2,500. Mr Hoffman said two devel-

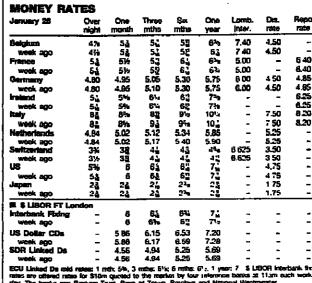
opments this week - the appointment of a new privatisation chief, and the passage of the budget in the Duma – were both likely to have a positive impact on the economy and the

■ Analysts said that the German M3 figure for December, which came in at a low 4.8 per cent, might allow the Bundesbank room to ease the

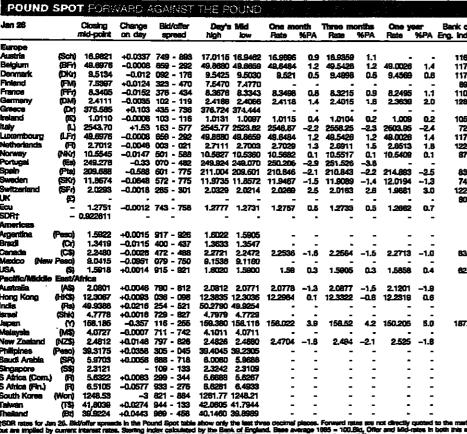
repo rate slightly if it wished. This would take some pressure off weaker European currencies like the lira and the peseta. Mr Cocker said the outlook for the lira would probably turn on whether or not the prime minister. Mr Lamberto Dini, was able to make prog-

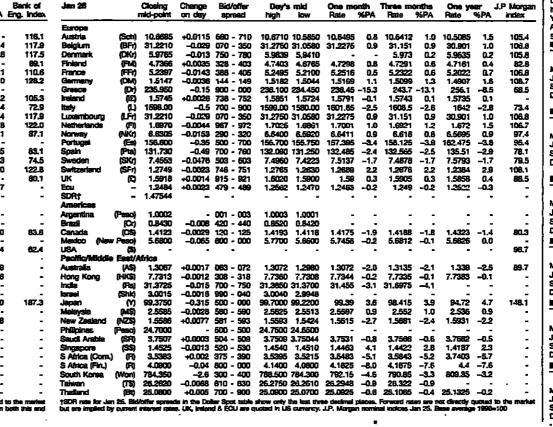
■ The Bank of England provided UK money markets with £1.1bn assistance at established rates, after declaring a £1.2bn shortage. Three month LIBOR eased marginally to 613 per cent, from 6% per cent.

112.180 - 112.280 1748.00 - 1759.00 1.2987 - 0.2988 2.4155 - 2.4180 3899.00 - 4002.00

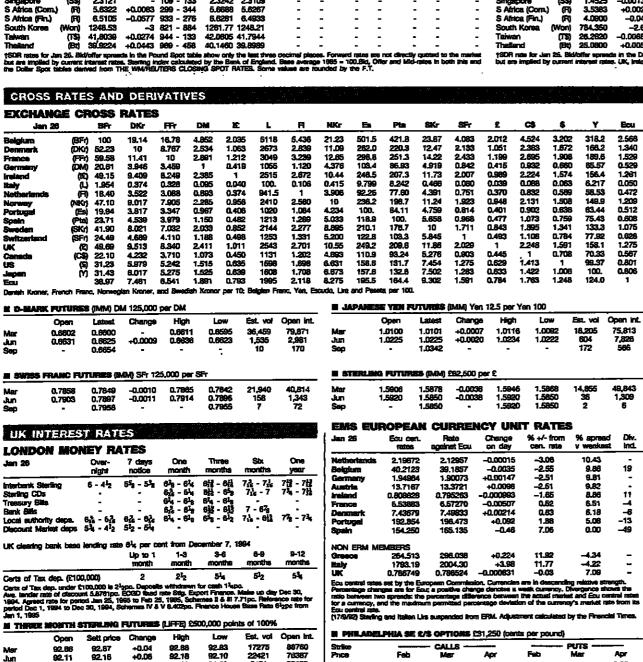


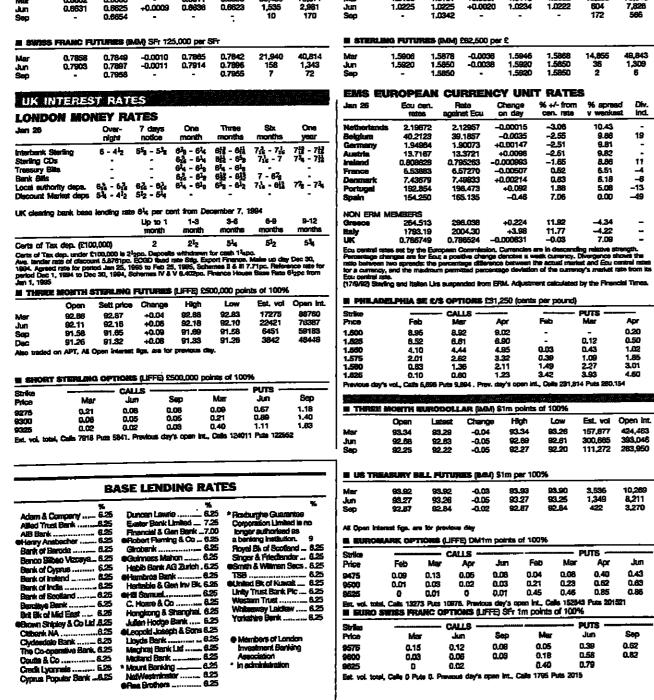
EURO CURRENCY INTEREST RATES Est vol. Open int. 93.97 93.49 93.12 92.79 45,004 46,690 34,006 19,742 93.92 93.44 93.08 92.76 17,102 12,796 3,835 2,567 93.90 Est. vol 94.80 94.40 94.00 +0.03 +0.06 +0.08 94.81 94.41 94.02 93.62 94.35 93.93 94979 **FORTH EUROLIRA INT.RATE PUTURES** (LIFFE) L1000m points of 100% +0.03 +0.02 +0.03 +0.02 38865 24349 26907 15678 90.53 90.51 of 100% Est. vol Open int. 95.85 95.48 95.21 94.96 95.86 95.50 95.23 94.97 21097 11809 6080 4194 95.79 95.40 95.11 94.87 95.BO 7665 6872 1727 **SONTH ECU FUTURES** (LIFFE) Ecular o 93.56 93.07 92.63 92.24 93.54 93.04 92.59 92.20





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DONG AH CONSTRUCTION INDUSTRIAL CO., LTD. U.S.\$100,000,000 FLOATING RATE NOTES 1997

Dong An Construction Industrial Co., Ltd. (the "Company) horeby gives notice to holders Noteholders") of its U.S.\$100,000,000 Floating Rate Notes 1997 (the "Notes") as

the "Noteholders") of ins U.S.\$100,000,000 Floating Rate Notes 1997 (the "Notes") as follows:

1. The Company will pay a sum equal to 0.6 per cent. of the principal amount of each of the Notes (the "Premium") which are held by Noteholders as of the close of basiness at the oBlee of the Principal Phylip Agent in Lusambourg on 8 March 1995 Noteholders who put oil or any part of ther holdings of Notes to the Company for redemption on 8 March 1995 (which is the Invests Paymann Date taking in March 1995) in accordance with Condision 1995 (which is the Invests Paymann Date taking in March 1995) in accordance of the Notes of the Notes of the Notes of the Premium in respect of those Notes which amp put to the Company. Paymant of the Premium will be made against presentation of the Notes of the specified office of any Paying Agent on or after 9 Alarch 1995.

2. The Company and The Law Debenture Trust Corporation p I c. (the "Trusteer") as trustee of the Notes have entered into a supplemental trust deed (the "Supplemental Trust Deed") dated 17 January 1995 which modification is not maternally prejudiced to the intensite of the Notes and has exercised the power of modification conferred upon it by Clouse 19(B)[6] of the Trust Deed to modify the Conditions in order to provide that the Company may elect by notice to the Trustee and the Noteholders are no accordance with Condition 6(D) at any time on or before the first date upon which Noteholders may give notice of the material to but their Notes to the Company for redemption (which date is 28 January, 1995) in accordance with Condition E(C), to cause a purchaser designated (the "Designation Purchaser") by the Company, failing when the Company land, the supplemental for redemption at 100 per cent or more of the principal amount plus; an amount squal to the intenset payable in respect of the Notes to the Company to the Notes to the Company to the Notes to the Company to the Notes of the Parishage and Notes presented for redemption at 100 per cent or more of the principal amo

Agents.

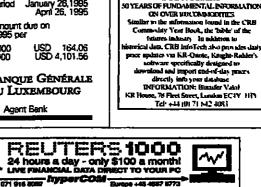
3. Pursuant to Condition 6(D) of the Notes (as modified by the Supplemental Trust Deed, the Company has elected that a Designated Purchaser, fating whom the Company, will purchase any Notes which are put to the Company for redemption on 8 March 1995 at 100 per cont. of the purchase in anount of such Notes together with a sum equal to interest calculated in accordance with Condition 6 (D) of the Notes. The Designated Purchaser is KDB International (Singapore) United. Notes should be presented for purchase by the Designated Purchases, falling whom the Company, in accordance with Condition 5 of the

USD 100,000,000 KANSALLIS OSAKE PANKKI

Subordinated Floating Rate Notes due July 1997 Interest Rate 6.5625% p.a. Interest Period January 26,1995 April 26, 1995

Interest Amount due on April 26, 1995 per USD 10,000 USD 164,06 USD 250,000 USD 4,101.56

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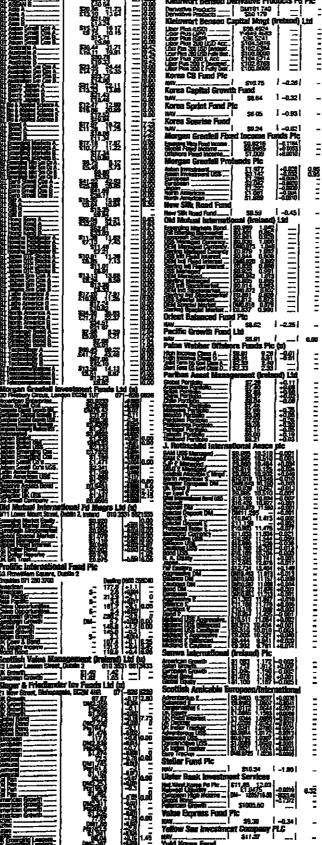
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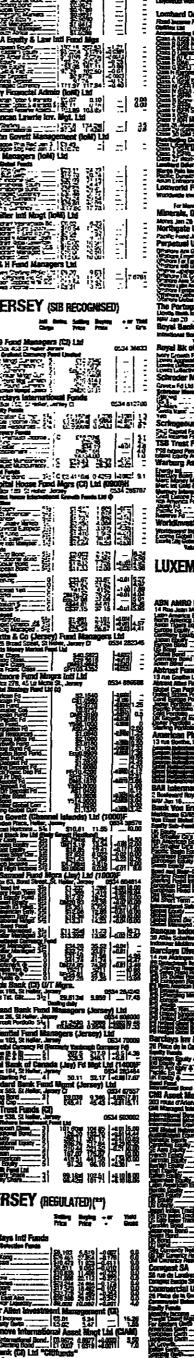
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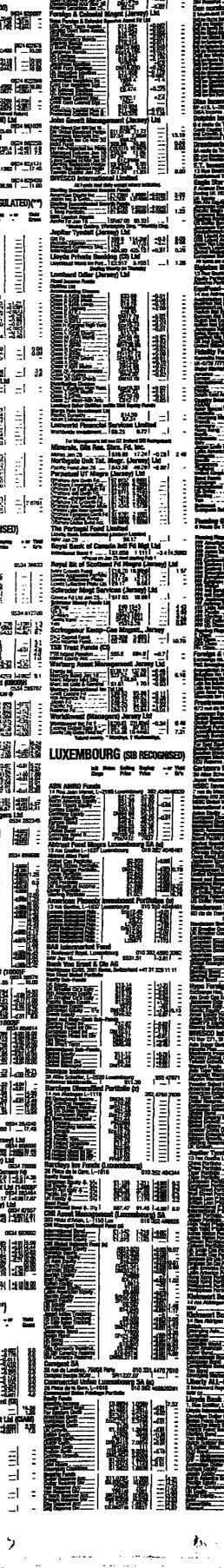


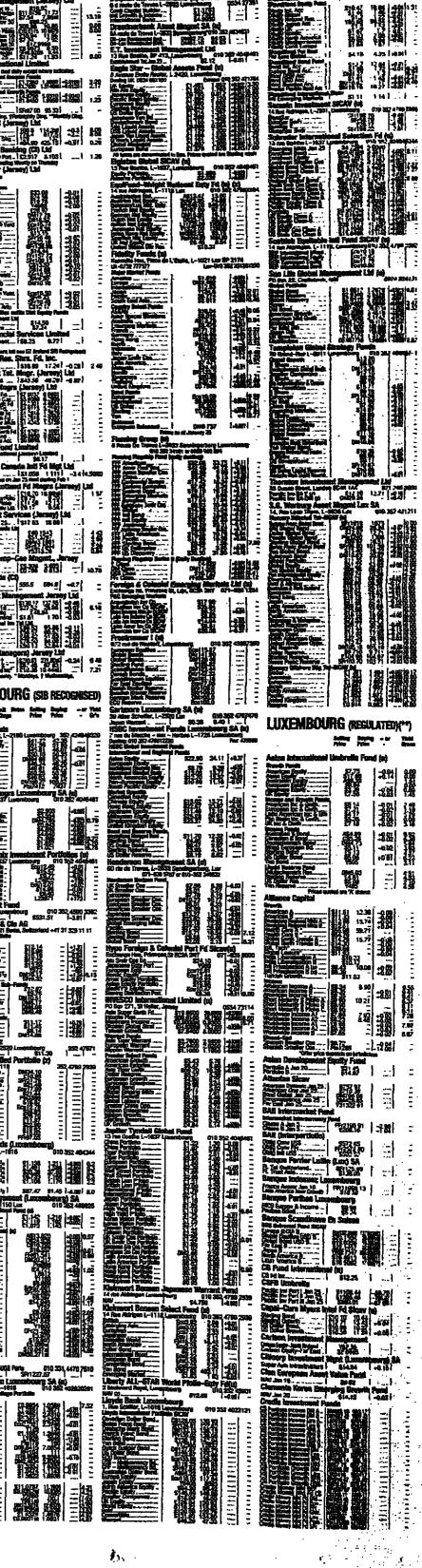


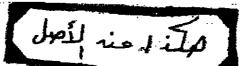
FINANCIAL TIMES

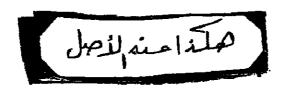


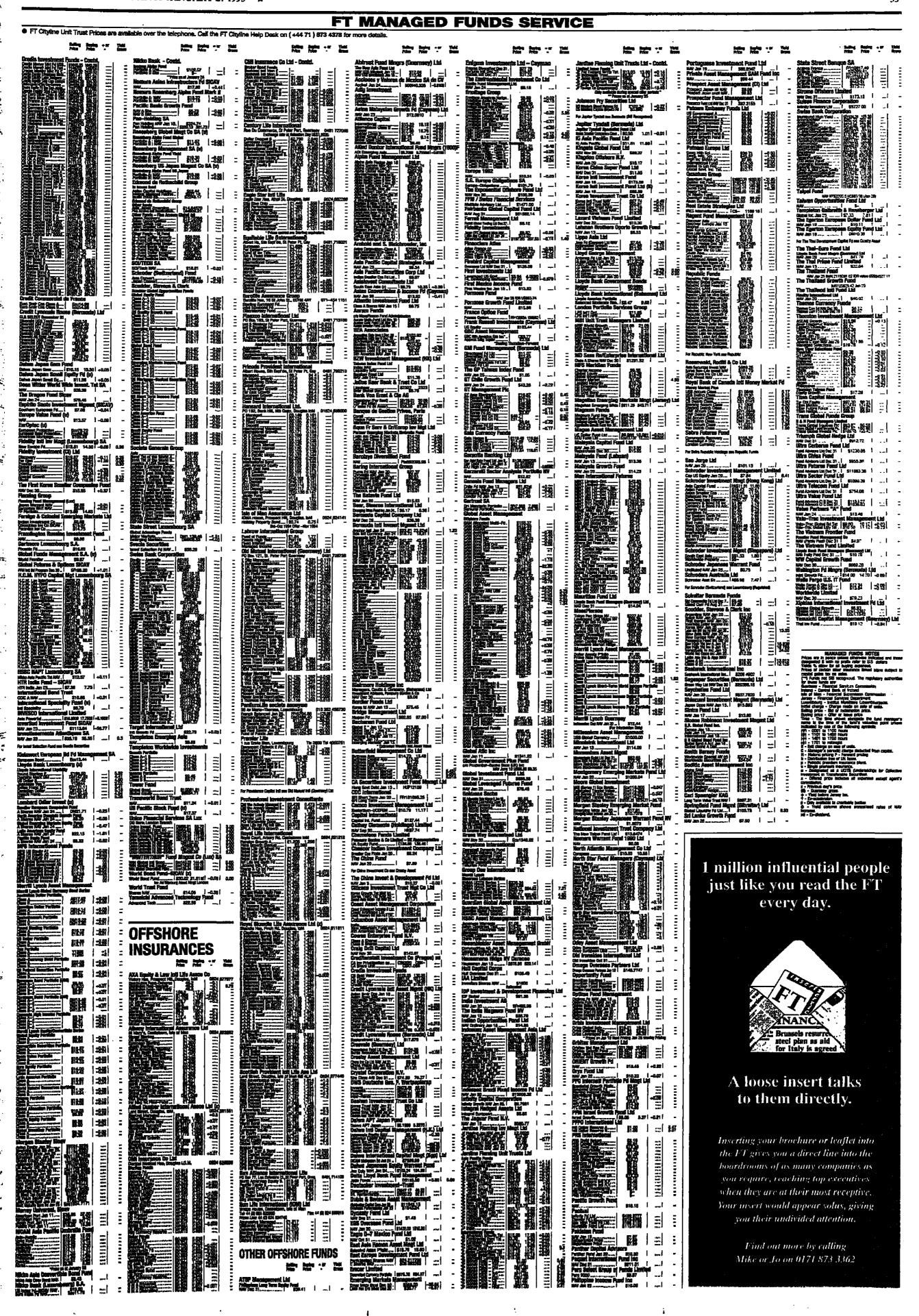












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### Corporate deals again set the pace for shares

By Terry Byland, UK Stock Market Editor

Bid excitement continued to dominate the UK stock market yesterday, and investors had little time to respond to better news on the outlook for interest rates both in Europe and in the US.

London traders took a slightly more optimistic line than those on Wall Street regarding the testimony of Mr Alan Greenspan to the Senate banking committee yesterday. The latest M3 money supply figures in Germany showed the rate of growth within the Bundesbank's preferred

The FT-SE 100-share Index climbed back above the 3,000 mark in the final hour of trading to close a net 25.1 higher at 3,007.3. The market opened firmly in the wake of

Wall Street's comfortable response to Mr Greenspan's address to a Senate banking committee overnight, and was also encouraged by confirmation that Cadbury-Schweppes was bidding \$1.7bn for the outstanding equity in Dr Pepper/Seven Up. Cadbury's planned £393m rights issue, smaller than expected, was brushed aside.

Another market rumour came home in style when Veba, of Germany, and Cable and Wireless confirmed a tie-up, involving share cross-holdings, aimed at strengthening their position in the European telecommunications industry. Veba was understood to have bought 109m shares in C&W in London yesterday, about half the number required for its intended 10.5 per cent stake

Shares in British Aerospace were

firmer on the agreement with ATR, immediate response to the news the Franco-Italian regional aircraft ect of long running speculation in the London stock market.

But bid fever in the banking sector waned, at least for the moment. after Dresdner Bank said it was not interested in bidding for either S.G. Warburg or Kleinwort Benson, and Banque Nationale de Paris refused comment on London market hints that it might be taking a look at TSB. All these UK banking takeover targets fell back, although sector specialists remained convinced that they are all in play as speculative targets.

The market had to wait until later in the session for the latest development in its biggest takeover story on record - the £9.4bn Glaxo bid for Wellcome. The market's

that Wellcome's board has rejected group, which has also been the suba bid elsewhere was to wonder where a second suitor with around £10bn could be found.

Such a bidder would also have to gain acceptance from the Wellcome Trust, with 40 per cent of the equity, which will expect to see the £5bn-plus cash content of the Glaxo bid maintained or increased. Wellcome shares closed firmly as investors waited to see if the board can jostle Glaxo into increasing its terms.

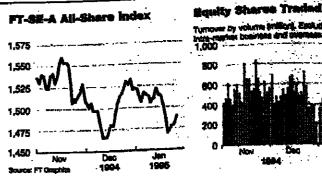
At least two trading programmes were identified in the marketplace. although neither were anywhere near the size of last week's Goldman Sachs deals.

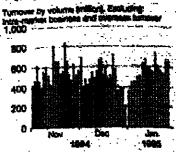
Seaq-reported volume rose to 717m shares yesterday, while rush of big corporate deals.

Wednesday's 636.8m represented £1.8bn at retail level, again one of the better totals recorded over the past 12 months.

Although Mr Greenspan's comments on US economic growth pleased the UK market, attention will still be focused on the announcement this afternoon of the US GNP figures for the final quarter of last year. London analysts expect to see evidence of further growth in the US economy and expect this to overshadow the Federal Reserve's meeting next week.

Concern over domestic interest rates also continued ahead of next week's meeting between the UK chancellor and the governor of the Bank of England. However, interest rate concerns have been shouldered aside in London this week by the





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Indices and ratios FT-SE 100 FT-SE Mid 250 FT-SE-A AU-Share FT-SE-A AU-Share yield	3007.3 3397.2 1504.2 1489.05	+25.1 +6.4 +10.3 +9.46 (4.13)	FT Ordinary Index FT-SE-A Non Fine pre FT-SE 100 Fix Mar 10 yr Gilt yleid Long gilt/equity yld retio:	+20.2 (17.45) +30.0 (8.80) (2 15)

Tobacco Gas Distribution -+2.0 Electronic & Elec Egpt.... . -0.3 Life Assurance

### Wellcome moves ahead

Pharmaceuticals group Wellcome leapt as the company took the Oliver Twist line and insisted on more before it would be prepared to bow to

Glaxo. Wellcome said the £9.4bn takeover bid launched on Monday was inadequate, it had asked the Wellcome Trust not to accept it, and was exploring other opportunities.

The market was prepared to believe that Glaxo might dig deeper into its pockets and Wellcome shares were bought up 32 to 986p on heavy turnover of 14m. Dr Jonathan Gelles of Wertheim Schroder argued that the stock could now move ahead to 1250n. Dr Gelles predicted in June last year that Wellcome was vulnerable at 900p a share.

Some analysts have cited possible counter-bids from heavyweight internationals such as Pfizer. Roche and Sandoz, but most feel that Glaxo will be the victor, particularly as it has the backing of the Wellcome Trust, the charity which currently owns 40 per cent of Wellcome.

A statement was made earlier in the day that Glaxo held a 40 per cent stake, representing 343.6m shares. Although the announcement was conditional, most dealers felt the

deal was in the bag. By the close, Wellcome shares were ahead sharply on heavy turnestimated by one leading arbitrage expert to offer a way into Glaxo at a 30p discount. Glaxo, which now yields around 6 per cent, advanced 16 to 616p with 14m traded

Meanwhile, the company lost no time in continuing its bid for global domination. It announced a recommended \$533m offer for Affymax, a Californian biotechnology group.

#### Inchcape slides

A profits warning from Inchcape, the international trading group, came as a nasty surprise and the shares were savagely rerated, tumbling headlong to a new low of 311p, down 82 or more than 20 per

Seldom has a Footsie share caught the stock market so wrong-footed. Turnover was heavy at 10m and there were suggestions towards the close that something of a two-way pull developed as a yield of 6 per cent found some takers.

The group has been hit by currency factors and demand weakness, and an earlier forecast of maintained 1994 profits has now been turned into a 10 per cent decline. But the tax charge is rising and Robert Fleming Securities suspects that earnings per share could emerge 16 per cent lower.

What Incheape had to say about flat UK trading cast a clear shadow over the rest of the sector. Lex Service fell 10 to 296p and Caffyns 5 to 263p. Cadbury-Schweppes, the food

over after the terms of its offer for Dr Pepper/Seven Up were announced.

Most of the details had been leaked into the market, but analysts were pleasantly surprised that the amount of cash to be raised through a rights issue was only £395m - there had been concerns that it could be as high as £500m.

The relief factor saw the shares jump 231,2 to 422p, with turnover high at 15m. Mr Carl Short, who faxed a buy recommendation to clients while recovering from a minor operation, was inspired to comment: "Cadbury's share price has this deal is just what the doctor ordered.

Cable and Wireless was among the market's front runners at the outset of trading as Veba, the German industrial group, instructed NatWest Securities to buy up to 5 per cent of C&W shares at a maxi-

mum price of 435p

NatWest invited offers of stock from clients and closed its offer just before midday at a striking price of 395p, buying in just short of 110m shares. Veba's purchase of the stake came after the two companies

announced a strategic alliance with C&W, a move mooted in the UK press for some time. C&W shares moved to a session's high of 404p, before drifting back to finish unchanged

at 378p. Reports that Dresdner Bank had denied any takeover intentions towards S.G. Warburg and Kleinwort Benson, two of the London market's current takeover favourites, brought been sick for the past year and an instant response from the market where both stocks cave

> back initial strong gains. Kleinwort, up to 620p shortly after the opening, semied a net 2 higher at 601p - on turnover of 1.5m - while S.G. Warburg closed 7 off at 747p, after touching 773p early on, on turnover of 2.3m. Mercury Asset Man-

#### FINANCIAL TIMES EQUITY INDICES

	Jar. 25	Jan 25	Jan 24	Jan 23	Jan 20	Yr ags	74.35	
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agement, seen as the jewel in ter than expected recent fourth Warburg's crown, rose 6 to 793p. Smith New Court, one of the UK market's most highly

regarded securities houses, put on 9 at 449p. After the Kleinwort Warburg denials by Dresdner, the market immediately shifted its focus to Schroders, another highly rated merchant bank, whose shares promptly jumped

The absence of any bid developments saw TSB slip 6 to 242p on 8.4m traded. Lehman Brothers was said to have been behind a surge in Barclays, 16

higher at 584p. Bid speculation shifted towards the composite insurers, where Commercial Union rose 20 to 506p and Guardian 51: to 1721:p. In the brokers, Willis Corroon eased a shade to 139p after news of 100 job

losses in the US. Speciality chemicals group Laporte improved 15 to 676p as a big buyer returned to the market and one securities house recommended the stock at its morning meeting. Wilhams de Broe argued that spot prices for raw materials which have been hitting speciality companies' margins have now peaked.

Tobacco and insurance consumped 10 to #48p after James Capel reiterated a buy recommendation following news of higher profits for American Brands and Philip Morris, BAT took ever American Tobacco in December.

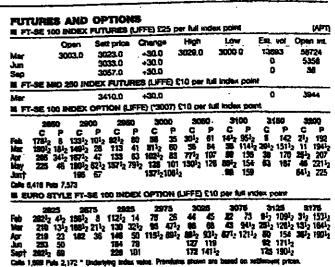
British Airways continued to move anead, adding 812 at 367 p in 10m turnover, as sentiment over USAir improved ahead of today's results from the loss-making US associate. Rumours of a cost-cutting unions continued to bolster sentiment, along with the bet-

quarter results from United

Third quarter results are due on Monday from airports group BAA and if the recent run of monthly traffic flow numbers are any guide the figures will be encouraging. The shares added 7 to 462p.

British Aerospace gained further ground following confirmation of the group's turboprops link up with Franco-Italian joint venture ATR and indications of improved profits and cash-flow for 1994. The shares added a penny to 472p in 8.3m turnover.

**MARKET REPORTERS:** Steve Thompson, Peter John, Jeffrey Brown.



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LONDON RECENT ISSUES: EQUITIES

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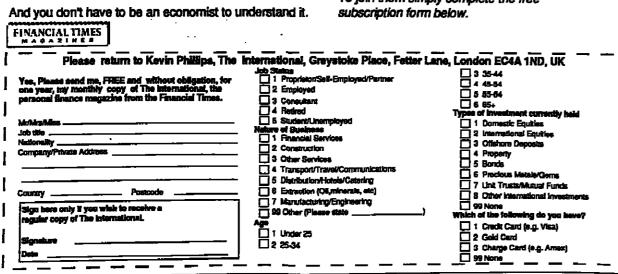
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**WORLD STOCK MARKETS** 

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\ \\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\		FRANCE (Jan 26 / Frs.)  AUSTREA (Jan 26 / Sch)  AUSTRE	MG 512 +3 657 400 2.3	Miles   Price	-11 794 602 1 2 Malada 1 700 -10 2 100 1	Low Tile   P/E	1
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-	See at consisting	Ya Tare   1,008   -48   1,100   874     Cirgos   1,1114   +29   1,570   1,051   3,6   Vestido   258   -5   405   248   2.1     Circos   1,1114   +29   1,570   1,051   3,6   Vestido   560   +4   731   548   2.7   Circos   1,705   1,50   275   15,10   1,1   Mahr   442   -1   800   401   1,0   Circos   1,705   1,50   275   15,10   1,1   Mahr   442   -1   800   401   1,0   Circos   1,705   1,50   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,0   1,	Mulestry   2,555   +22 3,517 2,532   0.5			927 09 — Perm 9.50 +10 18.20 7.75 9.5 — 3432 9.80 — Daviths 17.15 -0.65 34.75 18.30 — 11800 627 — Daviths 17.15 -0.65 34.75 18.30 — 11800 627 — Daviths 17.15 -0.65 34.75 18.30 — 11800 627 — Daviths 17.15 -0.65 34.75 18.30 — 118147 2.80 — Daviths 17.15 2.55 4.05 2.55 4.05 — 18014 2.65 4.05 5.80 2.10 — 18014 2.65 4.05 5.80 2.10 — 18530 62 2.65 4.05 5.80 2.10 — 18530 62 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.65 4.05 2.05 2.05 2.65 4.05 2.65 4.05 2.65 4.05 2.05 2.05 2.05 2.05 2.05 2.05 2.05 2	6 Dott 13-4 - 1 325 33-5 34-6 2 325 325 325 325 325 325 325 325 325 3
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*		NDICES   128 62 103   256 +2 313 253 313	Japan 1415.61 1428.03 1410.30 1772273 13/6/84 1399.65 23  Japan 1406.85) 1415.61 1428.03 1410.30 1772273 13/6/84 1399.65 23  2d Sedfor (41/68) 1330.74 1399.48 1342.42 25/2.55 67/794 1372.33 4/1	US INDICES   Jan Jan 19945   25 24 23 High Low   25 24 23 High Low   26 270 3887.41 3878.38 3833.35   2717.99 4449.99	Y38Fir 644 +1 869 6	kio — Spreef 22:10 +300 30:20.88 1.0 SOUTH A 50:11 — Spreef 22:88 +503 3.05 2.68 1.0 112:11:43.5 Strait 3.12 +102 4.25 2.84 4.2 300 — Strait 3.12 +102 4.25 2.84 4.2 200 — Toute 4 530 3.85 2.0 ABSA 205 — Timesp 3.48ad -10 4.49 3.46 ABSA	###CA (Jan 26 / Rand)  +/- Bigh Low Vid P/E  11.30 -05 12.15 8.70 3.8 27.50 35 17.50 2.1 90 123 90 3.5 160 -13 225 115 1.9 255 250 115 2.0 195 426460 182.50 2 195 426460 182.50 2 195 250 3.44 3.9 195 250 17.75 9.5 195 240 182.12 195 27 37 78.50 1.9 20.27 -22 31 23.75 4.0
		## Drdmarleq(1/1/80)	Macdeo   Mac   M	(21/1/94) (30/1/254)  (784)  (784)  (784)  (784)  (784)  (784)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (785)  (	(18/1993) (1/1081) AISTRALIA (Jan 25 / Austs)  1882.28 12.32 (2/284) (8/1/32) Abtori 2.90 5.95 2 259.46 10.50 Advert 8.81 11.94 7 259.46 10.50 Advert 8.81 11.94 7 259.46 10.50 Advert 8.81 11.94 7 259.46 10.50 Advert 8.81 11.94 6.10 3 259.46 10.50 Advert 8.81 1.91 1.92 2 259.46 10.50 Advert 8.81 1.91 1.92 2 259.46 10.50 Advert 8.81 1.91 1.92 2 259.47 10.50 Advert 8.91 1.91 1.92 2 259.48 1.91 1.91 1.92 2.94 1.91 1.91 1.92 2 259.48 1.91 1.91 1.92 2.94 1.91 1.91 1.92 2.94 1.91 1.91 1.92 2.94 1.91 1.91 1.92 2.94 1.91 1.91 1.92 2.94 1.91 1.91 1.92 2.94 1.94 1.94 1.94 1.94 1.94 1.94 1.94 1		27
		Canada Nation Nine (1975) Compusition (1975) Chille PEA San (1712/80) Department Copusition (1976) Department (1976) Department (1976) Department (1976) Department (1976) Depart	Norway Osb Sijnet(2/1/63) 1112.43 1102.43 1102.10 1211.10 28/284 980.91 21/ Philippines Mania Comp (2/1/65) 2440.31 2425.11 2374.86 3308.57 4/1/84 2374.86 24/ Portugal BTA (1977) 2882.4 2699.9 2708.2 3225.60 18/2/94 2612.80 20/ Singapore SSS A8-S pore(2/4/75) 492.86 485.92 475.74 641.61 4/1/94 472.80 23/ South Africa SSE 6xd (28/8/78) 1595.99 1678.9 1725.9 2534.90 7/9/94 1995.90 28/		(1934   1718 by 2.24   2578 been   1.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50   2.50	08 5.9 17.7 ChiDen 124.50 +1 155 79 Hammy 50 4.1 ChiSt 27.20 -10 34.60 21 Hamble 55 3.0	21.0 - 2 0 21.7 48 - 2 1.5 1.5 - 1 2 0 2 1.5 1.6 - 2 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5
		Figure   F	SE   Ind.		GE1949   CENARC   Chyde   1.71   2.75   1.     GE1949   CENARC   Chyde   1.71   2.75   1.     GE1940   GE1772   Chyde   2.10   2.20   7.     GE1840   GE1772   Chyde   4.10   2.20   7.     GE1840   GE1772   Chyde   4.10   5.00   6.     GE1840   GE1772   Chyde   6.10   5.00   6.     GE1840   GE1772   Chyde   6.10   5.00   6.     GE1840   GE1772   Chyde   6.10   6.10   6.     GE1840   GE1772   GE1840   6.10   6.10   6.     GE1840   GE1772   GE1840   6.     GE1840   GE1772   GE1840   6.     GE1840   GE1772   GE1840   6.     GE1772   GE1840   GE1772   GE1840   6.     GE1772   GE1772   GE1840   6.     GE1772	250 1.2	25
		Hong   Kong   Kong   Ring   Sang\$1/780   7310.53   7240.72   7022.90   12201.90   4/1/84   6867.93   23/1/85   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   1008.00   100	SSC Ceneral (IA/R7) 901.05 853.24 895.88 1093.29 31/164 876.57 27/ Taharan WeightedPt;004965;** 63007.85 6299.62 6167.79 7191.13 305/94 5194.53 197 Thelland Bangled; SET (SDA/75) 1299.95 1213.78 1193.35 1758.73 41/54 1191.26 23/ Turkey Natibul Capullan 1999, 24781.0 24806.1 24947.5 29146.10 2/12/94 12960.10 247 WOOTHLO MS Capital int (1/17/05) 601.1* 601.4 599.1 869.99 2/11/84 591.50 444	Wednesday   Stocks   Close   Change   Wolume (million)   Jan 2     PS   Compaq   19,845,500   37%   4%   New York SE 341,9     Star Tech   8,587,900   22%   -334   Amex   15,2     Sarta Fr   5,283,700   18%   +3%   NASDAO   294,4     Am Express   5,142,200   30   MYSE     Wednesday   4,770,700   4%   +3%   Issues   15,2     Wednesday   1,770,700   4%   +3%   Issues   15,2     Sarta Fr   1,770,700   4%   +3%   Issues   1,5     Sarta Fr   1,770,700   4%   +3%   Issues   1,5     Sarta Fridded   2,9   1,5     Sarta Fridded   2,5	Invertex   Henside   1,34   2,52   1,100   1,214   1,225   1,100   1,214   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1,225   1	72 J.3 38.0 Talaks 777 -1 183 65 Render 65 There 200 +8 232 108 Render 65 5 There 200 +8 232 108 Render 65 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	50 -2.73 56.90 56.30 51.3 51 25 -1.30 36.75 2.30 14.4 -1 18.76 -25 26.50 16.50 181 18.76 -25 26.50 16.50 181 18.75 -1.50 7.75 18.76 2.4 -1 19.50 -50 7.76 18.76 2.4 -1 11.15 +1.51 12.90 8.70 -1 18.50 -50 26 181 18.50 -50 26 181 18.50 -50 26 181 18.50 -50 26 181 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 -50 26 251 18.50 26 26 26 26 26 26 26 26 26 26 26 26 26
		Barta Comm Ital (1972) BSA.56 S54.75 S73.46 S77.77 105.94 S81.84 137.294 MS General (27.95) 1050.0 1050.0 1064.0 19274.00 237.85 S73.00 107.85 Japan Holied 225 (16.5746) 18070.84 18159.48 18060.73 21652.81 136.94 17369.74 47.94 Milotel 300 (17.1052) 258.73 250.98 256.57 311.71 136.94 234.86 237.85 MSDEX FUTURIES Open Sett Price Change High Low Est. vol. Open int. It CAC-40	CROSS-BORDER Eustrack 100/28/1080; 1308.10 1294.51 1298.33 1648.18 31/184 1296.48 5/1 Eust Top-100 (28/890; 1163.45 1151.45 1151.14 1311.01 22/34 1138.48 5/1 Uccollarge (31/1288) 64 258.70 251.78 395.19 5/184 251.46 23/ Barlege Energ./////32 14025 139.61 137.15 191.79 25/984 137.15 24/  Open Sett Price Change High Low Est. vol. Open	94	1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00   1.00		34 -50 38 27 23 96 -7 164 99 3.0 103 +2 122 95 45.75 -75 55 40 15 45.75 -75 55 40 15 310 -11 48 315 43 125 -125 19 126 -125 19 126 -125 19 127 -125 19 128 -125 19 128 -125 19 128 -125 19 128 -125 19 128 -125 19 128 -125 19 128 -125 19 128 -125 19 128 -125 19 128 -125 19 128 -125 19 128 -125 19
ia E		Jen 1813.0 1824.0 +28.0 1827.0 1819.0 29.571 22.677 Feb 1820.0 1820.0 +28.0 1834.0 1819.0 7,086 4,198  B DAX  Mar 2048.0 2050.5 +22.5 2052.0 2041.5 12,595 N/A Jun 2068.0 2070.0 +22.5 2070.0 2081.0 296 N/A  - Sat Jan 21: Taken Walghted Price \$431.98; Korea Comp & 955.11. Bate values of all Ind Mining = 500; Austria Traded, BEL20, HEX Gen., MBS Gen., SET250, CACGO, Euro Top Montreel and DAX — ell 1,100; JSE Gold - 235.7; 202 28 industries - 284.5; NYSE AI Com Montreel. + Toronio. (c) Closed, &t Unionalistic. \$ 985/04X after-hours inciso: Jan 26 - 2	Feb 1185.00 1163.00 +13.0 1167.00 1159.00 5,460 15  MS SOFFEX  Feb 2542.0 2559.0 +20.0 2561.0 2542.0 4,201 15  Mar 2655.5 2567.0 +8.0 2555.5 2555.0 78  ces are 100 conspt: Australia All Ordinary and 100, ISEO Overalt: Toronto Corro, Allotais & 1 The DJ Indi, index theoretical days 100, ISEO Overalt: Toronto Corro, Allotais & 1 The DJ Indi, index theoretical days and 100, ISEO Overalt: 100, ISEO Overalt: 10, ISEO Overalt: 1	489 Junt 473.45 473.80 - 474.00 472.90  ■ MRRucel 2255  Mer 18290.0 18180.0 -30.00 18470.0 19080.0  988 Jun 18310.0 18170.0 -80.00 18510.0 18140.0  485 Open Interest figures for previous day.  HT. ● Excluding bonds. ‡ Industrial, plus Utilises, Financial and Transports higher and lower are the averages of the highest and lowest prices machine a rare previous day's. ▼ Subject to official recalculation.	04 2.06 2.28 1.28 4.47 8.52 4.47 8.52 4.47 8.52 4.47 8.52 4.47 8.52 4.47 8.52 4.47 8.52 4.47 8.52 4.47 8.52 4.47 8.52 4.47 8.52 4.47 8.52 4.47 8.52 4.47 8.52 4.47 8.52 4.47 8.52 4.52 4.52 4.52 4.52 4.52 4.52 4.52 4	15 7.1 — 322100 868 A 134 375, 1375 8075 - 74 40 5 4 5 5 5 5 5 6 6 6 6 6 6 6 6 6 6 6 6 6	rices on this page are no quested on the orthogon and pre-pushing insignation of the pushing and pre-pushing insignation and pre-pushing insignation and analysis of 1994-1995, and of 1994-1995 and 1
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45<sup>1</sup>4. 37<sup>1</sup>3. J. Rheer PF 46. 37<sup>2</sup>5. J. Rheer I. 14<sup>1</sup>2. 7. Jackpot En 26<sup>2</sup>6. 16<sup>2</sup>7. Jackpot En 16<sup>2</sup>7. B. Jakents Er 13. 0.18. Jameskey 14<sup>2</sup>2. 8<sup>2</sup>5. Jam Ohr 55<sup>2</sup>5. 6<sup>2</sup>19. James 100. 83. James Pf. 88 61<sup>2</sup>14. 44<sup>2</sup>7. Jacon 15<sup>2</sup>12. 36. James In 20. 15<sup>2</sup>14. Jackson 20. 15<sup></sup>

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32½ 27½ XLM R Duch 0.52 1.9 13 784 27½ 27½ 27½ 1.4 27½ 1.4 28½ 20½ XLM R Duch 0.52 1.9 13 784 27½ 22½ 22½ 1.4 28 51½ Kumtor 4.5 4.50 8.5 100 55 53 53 1.1 4 2.2 ½ XLM R Duch 4.5 20 8.5 100 55 53 53 1.1 4 2.2 ½ XLM R Duch 4.5 20 8.5 100 55 53 53 1.1 4 2.2 ½ XLM R Duch 5.5 1.5 30 1.2 2.2 ½ XLM 2.2

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94, 475, MA Corp.
SS-1, 475, MESA INSS-1, 475, MESA IN75, 472, MESA IN76, 472, MESA IN78, 472, MESA IN78, 472, MESA IN155, 134, MESA IN155, 134, MESA IN155, 134, MESA IN155, 134, MESA IN156, 127, MESA IN156, 127, MESA IN156, 127, MESA IN157, 157, MESA I 

49	334 kington	0.72	75	18	38	467	
455	324 kintson	0.92	2.6	7	9798	354	
414	54 kintson	0.92	2.6	7	9798	354	
512	354 kintson	0.92	2.6	7	9798	354	
513	354 kintson	0.92	3.5	1	276	1	
1012	9	Material	0.40	1.01	14	374	354
1012	9	Material	0.40	1.01	14	374	354
1013	9	Material	0.52	3.3	5	2773	1842
1014	6-3	Material	0.62	3.3	5	2773	1842
1014	6-3	Material	0.62	3.3	5	2773	1842
1014	6-3	Material	0.62	0.3	12	13	644
1014	6-3	Material	0.60	0.3	12	13	644
1014	6-3	Material	0.60	0.3	12	13	644
1014	6-3	Material	0.60	0.3	12	13	644
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1014	344	Material	0.60	0.3	12	13	645
127	147	Material	0.60	0.3	12	13	645
127	147	Material	0.60	0.51	0.60	10	2074
127	147	Material	0.60	0.51	0.60	10	2074
127	147	Material	0.60	0.61	12	10	10
128	128	Material	0.60	0.61	12	12	12
129	129	Material	0.60	0.61	12	12	12
129	129	Material	0.60	0.61	12	12	12
129	129	Material	0.60	0.51	17	12	12
129	129	Material	0.60	0.51	17	12	12
129	129	Material	0.60	0.51	17	17	18
129	129	Material	0.60	0.51	17	17	18
129	129	Material	0.60	0.51	17	17	18
129	129	Material	0.60	0.51	17	17	18
129	129	Material	0.60	0.51	17	17	18
129	129	Material	0.60	0.51	17	17	18
129	129	Material	0.60	0.51	17	17	18
129	129	Material	0.60	0.51	17	17	18
129	129	Material	0.60	0.51	17	17	18
129	129	Material	0.60	0.51	17	17	18
129	129	Material	0.60	0.51	17	17	18
129	129	Material	0.60	0.51	17		

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## Dow declines as consumer stocks gain

#### **Wall Street**

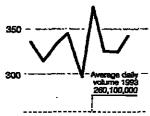
US shares slipped yesterday morning as Congressional testimony by Mr Alan Greenspan, chairman of the Federal Reserve, added to worries about another interest rate increase, writes Lisa Bransten in New York.

By 1 pm, the Dow Jones Industrial Average had lost 11.10 at 3,860.35. The more broadly traded Stan-dard & Poor's 500 dropped 0.09 at 467.35' and the American Stock Exchange composite fell 1.19 to 437.33. The Nasdaq composite fell 2.40 at 758.58. Trading volume on the NYSE came

to 182m shares. In testimony to a Senate he hoped that the US economy would "slow down to a sustainable pace," but did not rule out to push it in that direction.

The consensus on Wall Street has been for several weeks that the central bank would raise interest rates by 50 basis points at next week's

#### NYSE volume



13 16 17 18 19 20 23 24 25 25

meeting of the Fed's open mar-

Also troubling to investors was the release of higher-thanexpected data on durable goods orders. The commerce department reported a 1.4 per cent increase in orders, while economists had generally expected an increase closer to 0.3 per cent. Early morning reaction to the figures was tempered, however, by the fact that most of the rise was due to a large rise in the volatile defence component of the data. Excluding defence, orders fell by 0.8 per cent.

One indication that the market was worried about an economic slowdown was the fact that consumer products shares gained vesterday morning while cyclical shares were generally weaker. The Morgan Stanley index of cyclical shares fell 0.4 per cent, while the index of consumer shares rose by 0.2 per cent.

Dr Pepper/Seven-Up gained \$2% at \$32% after Cadbury Schweppes offered to buy the US soft drinks company for \$33 a share. At noon, Dr Pepper

### Weakness in South Africa

Equities remained very weak. with many investors failing to take positions. The price of gold bullion also remained a worry, as it tested \$380 an ounce, and fears surfaced that it might break below that support level.

Traders said that the market had been under pressure all year, with the overall index rising only three times so far in 1995, while the gold shares index had fallen to its lowest

NATIONAL AND

Australia (6)

Hong Kong (56) Ireland (16).....

New Zealand (14)

USA (513)...

American (662)

Europe Ex. UK (518)

World Ex. UK (204

The World Index (2253)

FT-ACTUARIES WORLD INDICES

159.23

.79.83

128.23

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-0.6 -1.1 -0.4 2.8

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R\$154.4m (\$182.9m).

late on Wednesday that new investments would suppress earnings growth this year. At the same time, the company reported a near 12 per cent increase in 1994 earnings Results were mixed for the

traded shares on the NYSE.

Dun & Bradstreet fell \$4 at

\$49%, shedding more than 7 per

cent of its value, after the busi-

ness information group warned

three major airlines which reported earnings results yesterday. Delta shares were off \$1% at \$52% after reporting a loss greater than many analysts had expected.

Southwest Airlines rose in the morning after surpassing analysts' expectations and reporting fourth quarter earnings of 14 cents per share. The carrier, however, proved unable to buck the downward trend of transportation issues. By early afternoon the shares

were down \$% at \$18%. The more widely traded class B shares of Continental Airlines increased \$% at \$8%. although the company reported a loss for the fourth quarter of 1994. Last month Southwest and Continental issued warnings that results would be worse than had been

Gillette gained \$% at \$73% after the pen and shaving products group reported an 18 per cent increase in earnings for the fourth quarter of last year and for the year as a whole.

#### Canada

Toronto was lower at midday, in line with Wall Street, with the TSE-300 Composite index losing 23.40 at at 4,083.01 in moderate volume of 24.1m

Some of the sharpest declines were seen in the industrial products sector, which fell 1.1 per cent while the metals and minerals sector was off 0.8 per cent.

Among actively traded issues. Canfor overcame early weakness to trade CS1/2 higher at C\$171/2 after it failed to win the takeover battle for Slocan Forest Products and extended its offer to February 6.

#### Mexico

as the market awaited an announcement from the government on its talks with the IMF regarding a standby loan. The IPC index was down 21.92 or 1 per cent at 2,034.67 by

• SAO PAULO, by contrast, was firmer on positive sentiment over talks between the government and political parties on President Fernando Henrique Cardoso's charter reform proposals.

The Bovespa index was up 648 at 39,051 in turnover of

level since October 1993. The overall index shed 98.7 to 5.163.2, the industrial index was off 116 at 6,312 and the golds index dropped 81 or 4.8 per cent to 1,597.9.

Among the main movers, Anglos fell R4 to R195, De Beers was 50 cents down at R88 and JCI shed R3 to R87. SAB declined R1 to R90, Barlows 75 cents to R30.25 and Engen R1.50 to R33.50. Kloof slipped R2.50 to R44.

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## Big gains for Elf, LVMH enliven Paris bourse

Good German economic data which pushed back prospects of a rise in the country's interest rates gave European bonds a lift. Equities responded, writes Our Markets Staff.

Oil shares continued to do well although, with general sentiment still tentative, analysts seemed to be more cautious than the traders.

PARIS continued to show strength, with the CAC 40 index up 23.82 at 1,826.28, in turnover of some FFr4bn. However, brokers believed

that the market was showing technical rather than real strength. Mr Stuart Glenister of Société Générale commented that there remained a risk that this was a temporary breach above 1,800 and that the CAC-40 could go below that level again in the short

There was a generally warm reaction to preliminary 1994 results from Elf Aquitaine, even though the oil group announced that it was taking provisions and exceptional charges of FFr8.7bn, leaving it with a loss on the year of more than FFr5bn. The shares advanced FFr17.90 or 5 per cent to FFr378.10, with US buying in evidence.

The rationale was that the

provisions were exceptional and had been taken so as to bring the group into line with US accounting procedures.
But Mr Jim Joseph, oil analyst at James Capel in London, was more cautious about the group's prospects, noting that the provisions were almost entirely for write-offs of over-

stated assets, rather than for

restructuring. He feared that

Jan 24 العد 23 العد 30 Jan 19 1229.33 1291.62 1313.83 1353.78 1326.48 1368.18 1294.51 1355.17 Base 1000 (16:10:90: Naphany 100 - 1305.51, 200 - 1927 95 Lowary 100 - 1<u>321 19</u> 100 - 1302.49 f Partial although cost cutting appeared lysts, was expected to declare a to be going smoothly, it was moving a bit too slowly and

FT-SE Eurotrack 100 1303 50 1304.00 1305.13 1305.95 1306.03 1307.73 1306.76 1308.10 FT-SE Eurotrack 200 1363.08 1363.20 1363.29 1364.72 1364.72 1365.67 1365.38 1366.94

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FT-SE Actuaries Share Indices

Hourly changes

Total was pulled higher in Elf's wake, up FFr9.90 at

cautiously. "The company is

doing what it can, but the

restructuring does not look to

be going deep enough." he

LVMH, the luxury goods group, made FFr31 to FFr829 following its forecast after hours on Wednesday that it expected a 20 per cent rise in 1994 profits, and a "significant increase" this year. Dior moved ahead FFr24.10 or 6.3 cent to FFr406.50.

FRANKFURT took its time in responding to favourable economic data, but it found stronger US treasuries, and the lowest rate of German consumer price inflation since June 1990. impossible to resist in the afternoon. The Dax index moved from a mere 3.85 rise to 2.030.69 on the session to an Ibis-indicated Dax close

13.82 higher at 2,040.79. Late in the day. March bund futures were trading more than 60 basis points higher at around 90.20. Financials responded, but the only consistently strong feature was Deutsche Bank which, said anabonus payment of DM1 to DM1.50 a share on top of a stable DM16.50 1994 dividend to mark its 125th anniversary Veba fell DM3.20 to DM516

after it announced a telecommunications link-up with the UK based Cable and Wireless. There was a temptation to think that yet another telecoms deal might be edging the market towards boredom: vet Mannesmann, which has its own connections in this area via the D2 cellular network, rose DM6.60 to DM417.10. Turnover fell from DM7.5bn

to DM5.9bn. Siemens improved further after its quarterly fig-ures, climbing DM6.40 to DM655.50, and chemicals reflected the upcoming dividend season with Bayer, DM5.50 better at DM356.30. AMSTERDAM also reflected an interest in the oil sector,

with Royal Dutch rising Fl 1.20

to Fl 191.40 following a strong

set of fourth-quarter figures from Shell Oil in the US. The AEX index rose 3.64 to 410.73. KNP BT, the paper and packaging group, was lifted by good results from Crown van Gelder on Wednesday, with the shares rising Fl 1.30 to Fl 52.80. ING, the insurance group,

put on FI 1.00 at FI 79.50; there

Monthly total in local currencies (bn) 64,30 60.31 154,46 171.19 189.87 108.54 41,848 99.98 44,176 47,972 25.80 52.060 19.50 Netherlands 1,172,56 18,99

EUROPEAN EQUITIES TURNOVER

Volumes represent purchases and sale

If turnover were the only measure, Latin bourses seemed to come out of December with their tails up, Spain, Italy and France producing gains over November of 14.7 per cent, 5.6 per cent and 1.7 per cent respectively. However, notes Mr James Cornish of NatWest Securities, which notes Mr James Cornish of NatWest Securities, which produces the figures, the gains in Spain and France were accompanied by falls in share prices: the Madrid index lost 5.5 per cent over the month as the political future of Mr Felipe González, the Socialist prime minister, was again brought into doubt; and Paris shed 4.5 per cent as Mr Jacques Delors dropped out of the presidential election race, increasing currency uncertainty. Turnover declines in the Netherlands (25.6 per cent), Switzerland (25.2 per cent) and Germany (7.9 per cent) were accompanied by rises in share price indices for all three. Perhaps there was a trailing effect: Mr Cornish says that activity in all three seems to be improving this month.

were rumours that it might make a bid for the UK merchant bank Kleinwort Benson. MADRID, following the peseta, bonds and other European bourses, took the general index up another 2.65 to 282.10 in turnover of Pta26.3bn.

A handful of blue chip outperformers included Repsol, the oil company, which rose Pta65 to Pta3,740. Telefônica put on Pta35 at Pta1,620 as its parent company figures for 1994 came in better than expected. Mr Jose Luis de Mora at more mature than its South American counterparts, and that while the parent had posted an 8 per cent net profit rise, the hope for the group was nearer 15 per cent.
MILAN paused to reflect on

the prospects for the new government of Mr Lamberto Dini, and the BCI index slipped 0.19 to 664.56. Banks remained active, with

Credito Italiano L51 up to L2,020 in heavy volume of 34.5m shares: foreigners were

tle for Credito Romagnolo. Rolo recouped 1540 of its recent sharp losses at L16.625 as the board met to discuss the bids from Italiano and Cariplo. A L73 rise in BCI to LA096

was attributed to overseas Olivetti remained under pressure, losing L27 at L2,057 on concerns over investment needs in its mobile telephone business. Snia, the Flat group chemicals and textiles company, gained L81 or 4 per cent at L2,103 amid speculation about a change of shareholders or an asset sale; Caffaro, controlled by Snia, was up LS8 or

4.9 per cent at L2,138. ZURICH gained ground, with the firmer dollar and lower money market rates helping the SMI index up 29.2 or 1.2 per cent to 2,554.7. Nestlé rose SFr16 to SFr1,178, retrocing ground lost on Wednesday after its weaker than expected 1994 sales growth.

Cyclicals were mixed. Sulzer registered added to Tuesday's 4.7 per cent fall with a decline of SFr29 to SFr802 in continued reaction to the company's lower than expected 1994 new orders, and downgradings by **UBS** and Credit Suis

Brown Boveri added SFr10 at SFr1.136, benefiting from continued switching out of Sulzer. WARSAW fell perilously close to last November's 1994/ 96 low of 6.716.2, the Wig index losing 192.0 or 2.8 per cent at 6,757.4. Turnover fell 29 per cent to 26.8m zlotys.

Written and edited by William Cochrane, John Pitt and Michael

### Nikkei dips despite further construction sector buying

#### Tokyo

Profit-taking in electronic and banking stocks continued, and the Nikkei index lost moderate ground in spite of further buying of the construction sector, writes Emiko Terazono in

The Nikkei 225 average closed 88.64 off at 18,070.84 after moving between 18,017,31 and 18,407.40. The market gained ground in the morning on buying of construction related stocks by individual investors . However, profittaking and arbitrage unwinding and sales of high-technol-Equities were slightly weaker ogy and banking stocks eroded

Volume totalled 522m shares, against 592m. The Topix index of all first section stocks ended 10.42 lower at 1,415.61 and the Nikkei 300 slipped 2.25 to 258.73. Losers led gainers by 649 to 377, with 160 issues unchanged. In London the ISE/ Nikkei 50 index eased 0.12 to

While traders did not expect aggressive buying by institutional investors in the near term, some expected technical factors to support equity prices. "The market is looking a bit oversold, especially stocks like Hitachi," said Mr Alan Liv-

sey at Kleinwort Benson. Banks fell sharply on selling by overseas investors. Sumitomo Bank, with headquarters Osaka, lost Y60 at Y1,630, while Industrial Bank of Japan declined Y70 to Y2.430 and Sakura Bank Y30 to Y1.190. High-technology issues were

also lower, with Hitachi down Y18 to Y884 and NEC retreating Y5 to Y947. Sony receded Y30 to Y4,890 and Pioneer Electronic Y40 to Y2,050.

Individual investors bought fishery stocks. Nippon Suisan appreciated Y13 to Y454 and

167.04 155.13 105.25 174.05 181.64 109.66 168.07 155.08 105.88 124.42 115.54 78.39 248.18 228.63 155.11 188.10 174.69 118.51 158.04 146.77 99.58 140.17 130.17 88.31 278.77 258.90 175.65 207.51 192.72 130.75 82.02 78.18 61.58 141.44 131.36 89.12 338.16 369.77 250.87 1099.46 1021.05 692.72 219.21 203.58 138.12 72.05 66.91 45.40 313.94 291.55 187.80

| 207.98 | 193.14 | 131.04 | 131.34 | 291.55 | 197.80 | 196.75 | 197.80 | 127.69 | 118.58 | 80.45 | 237.42 | 220.49 | 149.59 | 163.62 | 152.23 | 103.28 | 151.71 | 122.32 | 82.99 | 192.64 | 178.90 | 121.38 | 190.65 | 177.05 | 120.12 |

175.55 163.04 110.61 167.71 155.75 105.87 227.12 210.93 143.10 147.73 137.20 93.08 165.97 144.84 96.27 186.55 173.24 117.53 150.58 139.84 94.87

133.22 98.70 103.51

155.13 105.25 161.64 109.66 156.08 105.89

Maruha moved up Y4 to Y354. Construction shares were actively traded but closed mixed as some suffered profittaking. Sumitomo Construction, the most active issue of the day, put on Y10 at Y685 but Toyo Construction dipped Y5

an Osaka based contractor. jumped Y3S to Y674. Material companies were also actively traded. Sumitomo Osaka Cement surrendered Y11 to Y544 but Nippon Steel gained Y12 at Y356.

Retailers lost ground on reports of declining consumption due to the earthquake. "The earthquake has hit consumer confidence, but the effects may be short term. said one analyst. Ito-Yokado fell Y120 to Y4,780 and Hankyu Department Stores relin-

quished Y20 to Y1,010. In Osaka, the OSE average declined 159 64 to 20 219 90 in volume of 166.7m shares. Profit-taking took Rohm, a semiconductor manufacturer, down Y100 to Y3,700.

#### Roundup

Many of the region's markets began to wind down ahead of next week's New Year break. Bombay and Sydney were both closed for public holidays.

SINGAPORE extended its own rebound with a 1.9 per cent advance, after the recoveries in regional stock markets and the slighty better performance overnight on Wall Street. Brokers warned, however, that the market was likely to remain volatile, with any further strength being used as an opportunity to take

The Straits Times Industrial index rose 38.22 to close at the day's high of 2,000.90. nbawang moved ahead 70 cents to S\$10.30 and Keppel

131.37 144.14 188.15 136.88 136.59 198.89 132.17 129.27 177.04 112.68 224.71 -97.94 127.73 143.26 193.61 199.69 275.79 147.83 185.25 207.41 124.29 129.81 185.97 110.23 110.23 150.40 119.24 276.78 483.00

174.29 159.57 185.37 110.23 110.23 150.40 219.24 276.78 483.01 163.20 185.20 216.60 64.51 97.13 97.78 111.24 88.12 170.10

111.24 68.12 170.10 137.34 137.34 131.34 392.83 594.76 598.16 452.65 172.40 168.73 223.30 191.28 201.96 56.67 89.23 77.59 62.05 70.94 163.56 189.27 246.50 209.95 401.38 294.55 322.56 233.35 268.17 342.00 205.55 252.34 100.42 127.65 155.79 124.67 147.24 186.27 125.18 128.18 176.59 149.91 169.37 103.59 129.21 - - - - - - - - - - - 151.50 170.00 214.96 181.11 210.83 149.95 149.10 120.83 149.95 149.95 149.10 149.97

175.65

175.67 188.25 144.12 149.25 211.19 272.51

166.62 189.51

178.90 214.96 190.65 196.04

138.06 147.32 -131.89 148.55 178.58 178.62 211.67 233.91

36.98 116.15 186.35 127.19 185.24 179.47

149.93

116.19

122.66 148.71 118.42 166.28 123.19

129.20

0.6 2.40 166,77 154.88 105.07 131.15 140.76 180.80 165.92 170.46

SEOUL saw a technical rally in relatively busy trading which took the composite index 11.00 higher to 927.85, with demand for blue chips boosted by the Hyundai Group's plan to streamline its to Y625. Daisue Construction, टार्गीiates

Hyundai Engineering and Construction went the day's limit up. rising Won1,300 to Won36,600, and Hyundai Mipo rose by its daily upper limit of

Won1,000 to Won26,400. Kepco was also limit up, climbing Won1.000 to Won24.500. KUALA LUMPUR encountered widespread profit-taking

ahead of the four-day Lunar New Year market holiday next week, although gains in some key blue chips helped to push the composite index ahead 6.61 10 877.36.

Telekom Malaysia jumped 60 cents to M\$16.90, while Malayan Banking rose 30 cents HONG KONG finished mod-

estly higher after volatile trading, the third straight day of gains since the sharp sell-off that began the week. The Hang Seng index firmed 69.81 or 1.0 per cent to 7,310.53 in turnover of HK\$3bn, against Wednes-day's HK\$3.2bn.

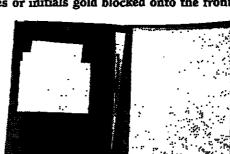
TAIPEI improved in spite of profit-taking, and ahead of today's closure, the weighted

to M\$15.20 ahead of interim index adding 8.23 at 6,307.85, results. off an intraday high of 6,348.07. Turnover was T\$48bn. Papers were strong, with the second most active issue, Taiwan Pulp and Paper, climbing T\$1.9 or 4.5 per cent to 7\$44.2.

MANILA failed to build on early rises after the composite index hit a resistance level of 2.470 by midsession. The index ended 15.20 up at 2.440.31. All sectors posted gains, with min

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